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FINANCIAL TIMES

No. 26,673

Thursday May 22 1975

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NEWS SUMMARY

GENERAL

German terror trial adjourns

The Baader-Meinhof urban terrorism trial opened yesterday in a near-fortress close to Stuttgart, and was promptly adjourned until next week. The delay involves the exclusion of three lawyers chosen by Andreas Baader, one of the four alleged ringleaders, for his defence.

The court reconvenes on May 30, when Baader, together with Ulrike Meinhof, Jan-Carl Raspe and Gudrun Ensslin face more than 350 pages of charges including murder, robbery and arson. The court fortifications were a precaution against terrorist attack. Page 6

U.S. officers shot in Iran

Two U.S. Army officers were ambushed and shot dead in Tehran yesterday. A U.S. Embassy official said Communist terrorists were believed responsible for the "premeditated assassination." Page 7

Socialists boycott Lisbon Cabinet

Portuguese Socialist Party leader Dr. Mario Soares and his Minister of Justice Dr. Salgado Zenha are to boycott all Cabinet meetings until the Republic Socialist Government is allowed back into power under its editor Raul Rego. This withdrawal amounts to a virtual resignation from the coalition Government. Page 6

Press protest over Saigon news ban

A delegation representing 120 Western journalists in Saigon has handed in a letter to the President asking him to consider the difficulty in gathering news and film reports and in transmitting them from South Vietnam.

Some violent resistance from elements loyal to the old regime was admitted by the new South Vietnamese government. The "small minority" was killing soldiers circulating subversive propaganda and looting private homes, an announcement said. Page 7

Dr. Kissinger backs Berlin

Only if West Berlin is secure is Europe secure, stressed Dr. Kissinger addressing the city's parliament. He repeatedly said that the U.S. would stand by the city if it regards as the "acid test" of détente. Page 5

First reading

The Bill to amend the law on rape, sponsored by Mr. Jack Ashley, MP, was given a first reading in the Commons yesterday by 228 votes to 17. Page 13

Soccer train hopes

Chances of London Underground staff agreeing to work on Saturday when some 70,000 soccer fans converge on Wembley for the England-Scotland match seemed remote last night, despite an appeal from Sports Minister Mr. Denis Howell.

Latest EEC poll

Latest Gallup Poll on EEC membership, published in today's Daily Telegraph, shows little change from last week with 61 per cent in favour and 38 per cent against. Page 12

Brief

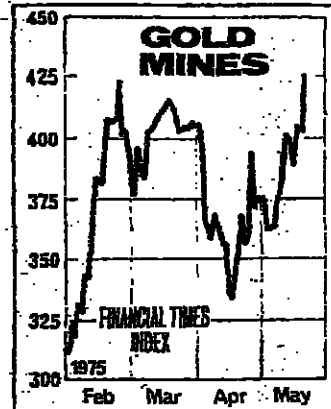
Sir Walter Adams, director of the London School of Economics until his retirement last year, died in Salisbury, Rhodesia, after a heart attack. Obituary, Page 8

Soccer: England and Wales drew 2-2 at Wembley, Trevor Brown, Page 4.

BUSINESS

German Golds at new peak: Wall St. off 11.8

● **EQUITIES** fell back after the recent rise. FT 30-share index closed 4.4 down at 351.5. Gold mining shares rose in line with



the upward movement in the bullion price, the Gold Mines index jumping 22.7 to an all-time peak of 425.6.

● **GILTS** — shorts gains ranged up to 1, with medium and long holding steady.

● **GOLD** was up 33¢ at \$170 1/2.

● **STERLING** was up 120 points at \$23.160. Weighted average was 24.9 (25.0). Dollar's was 7.65 per cent. (8.67).

● **WALL STREET** was off 11.81 at 818.68 — due to sharp rise in U.S. cost of living.

● **INVESTMENT DOLLAR** premium was up 1 to 103 1/2 per cent. Conversion factor 6.5538 (6.5551).

● **U.S. RETAIL** prices moved up by 0.6 per cent during April. Annual rate of increase was 3.8 per cent, over the past three months, against a 10.2 per cent year-to-year rise last month. Page 5

Call to continue Chrysler strike

● **CHRYSLER** shop stewards unanimously voted to strike at the company's third week. Their recommendation goes to a meeting of 4,000 engine workers to-day. Back Page

● **U.K. MACHINE-TOOL** industry will not be able to cope with the demand produced by the capital investment programme proposed for British Leyland, Machine Tool Trades Association heard. Back Page

● **GRINDLAYS BANK** increase in capital, possibly with a rise in First National City Bank's stake from 40 to 49 per cent, is expected to be announced early next week. Back Page

● **ANTREE RACECOURSE** is to be sold, again, only 13 months after Mr. Bill Davies' Walton Commercial Group bought it from Mrs. Muriel Topham. Page 2

● **BRITISH RADIO** Equipment Manufacturers' Association members say 25 per cent VAT on their products will put 6,350 employees — 20 per cent of the labour force — out of work soon. Page 8

Post cut hint

● **POSTAL SERVICE** may have to be cut further, and public opinion is growing in favour of reductions, Mr. A. Curran, head of the Post Office's postal division, said. Page 8

● **ESSO PETROLEUM** is to cut scheduled prices of gas oil for domestic central heating and retail auto diesel fuel to dealers by 1p per gallon. Page 8

COMPANIES

● **RESCHAM GROUP** (taxable profits were £5.9m, up at £61.9m, for the year ended March 31, on sales of £436.4m. (£335.4m.)) Page 27 and Lex

● **WEDGWOOD** pre-tax profits rose £687,000 to £4.93m, for the year ended March 25. Page 27 and Lex

CHIEF PRICE CHANGES

(Prices in pence unless otherwise indicated.)	
RISERS	FALLS
Anglo Continental... 45 1/2	BICC... 126 1/2
Barrow Rand... 311 1/2	Boots... 263 1/2
Broken Hill Prop... 685 1/2	Brit. & Comm... 196 1/2
Countryside Prop... 30 1/2	British Homes Stores... 383 1/2
Elect. & Ind. Sec... 34 1/2	EMI... 188 1/2
Friedland Doggart... 54 1/2	Fluoro... 270 1/2
Hawkins & Tipson... 82 1/2	GKN... 250 1/2
OK Bazaars 'A'... 780 1/2	Hanson Trust... 153 1/2
Portals... 153 1/2	Hawker Siddeley... 278 1/2
Sleights Oil Gas UK... 785 1/2	House of Fraser... 88 1/2
Hampton Areas... 134 1/2	Lansdown... 89 1/2
Messina... 360 1/2	Land Secs... 211 1/2
Murphy Bros... 55 1/2	Lyons (J.) 'A'... 186 1/2
Pot./Plastics... 228 1/2	M&P... 170 1/2
President Brand... 227 1/2	Midland-York... 400 1/2
Randfontein... 234 1/2	Nat. Westminster Bk... 228 1/2
SA Lands... 670 1/2	Phoenix Assurance... 234 1/2
	Redland... 10 1/2
	Tate & Lyle... 262 1/2
	Warren (James)... 106 1/2
	Wormsley Walker... 10 1/2
	Tricentral... 60 1/2

(FT Stock Index and FT-Actuaries summary Page 27)

BSC seeks all-round price increase to avoid £375m. loss

BY HAROLD BOLTER, INDUSTRIAL EDITOR

The British Steel Corporation is to seek an all-round price increase shortly, despite the serious recession. It is doing so because it does not feel that the cost-saving package agreed with the unions earlier this week can on its own prevent a prospective £375m. loss this year.

Mr. Bob Scholey, the BSC's chief executive, revealed the corporation's decision to risk bringing in a new round of price rises yesterday at the annual meeting of the British Scrap Federation in Bournemouth.

BSC prices last went up in January, by an amount intended to raise the revenue of the corporation from basic steels by 20 per cent, on the basis of existing sales forecasts for 1975, or some £300m.

Since then demand has slumped further than expected and imports of steel, usually priced lower than the BSC price schedules, have come into the U.K. on an increasing scale.

But the BSC has clearly decided to take the gamble that it raises prices in Britain its foreign competitors will raise theirs, too, rather than try to capture an even bigger share of the market. The European Commission's plans reported below should help to bring stability to the market.

Mr. Scholey told the Scrap Federation meeting that the proposed price rises were part of the programme designed to minimise losses.

He would not specify the size or timing of the price rise but indicated that it would come "soon" and that it would be an all-round increase.

Earlier, Mr. Scholey had said that unless the corporation could "get a check on things" it had less prospects this year of £375m. This was "quite intolerable."

The BSC was therefore hoping to make substantial savings. It planned to save £100m, on commodity purchases alone, and a package deal accepted by the industry's unions would, it is hoped, save another £100m.

The logic of Mr. Scholey's statement is that the corporation needs to raise another £175m, or so from price increases during only part of the 1975-76 financial year in order to break even.

Serious

Mr. Scholey said that he was satisfied that the unions, which totally rejected earlier BSC plans for substantial manpower cuts and short-time working, would put their best endeavours forward.

He said that the unions were now quite clear about the problems and accepted that the industry now had to get out of the political spotlight and back to the works where major economies could be made.

Mr. Scholey also produced figures showing the extremely

serious effect which the steel depression had had on the corporation.

Last week he revealed the corporation produced only 300,000 tonnes of liquid steel. This represented about 60 per cent, capacity working.

Discussing prospects, Mr. Scholey pointed out that the corporation had already suggested that the depression would probably last until next March. But it was difficult to forecast so far ahead.

"My own view is that the recession will last longer rather than shorter," he said.

Mr. Scholey also hinted that the corporation's £45m. long-term development plan might now have to be modified.

The "common sense view," he said, would have to take into account how much of the programme based on continued economic growth in Britain.

The corporation had geared this development programme to supplying low-cost steel to a growing economy, but there had been very little growth.

It was important that there was this growth or "a question mark would be put against some of our ideas."

Scrap Federation conference
Page 8

EEC steel producers agree to voluntary restraints

BY REGINALD DALE, COMMON MARKET CORRESPONDENT

BRUSSELS, May 21.

EEC STEEL producers, including the British Steel Corporation, have accepted the principle of voluntary restraints on production in the Community to help cope with the crisis in the industry caused by plummeting demand, officials said here to-day.

However, no specific figures have yet been set as production targets for the coming months and the common guidelines now to be drawn up by the Brussels Commission may not necessarily involve sharper cutbacks than those already planned in the industry. The BSC, for example, has already cut back production to around 60 per cent of capacity.

The approach of the Commission, endorsed by the steelmakers in talks here yesterday, will be to steer a middle course between taking no action, as some producers had argued and introduced strict controls on production, prices and imports, as advocated by others.

French steelmakers have now dropped their demand that the Commission declare a state of "manifest crisis" in the industry, which would allow strict controls to be introduced if member States agreed.

Following to-day's consultations, the Commission will now press ahead with drawing up new "indicative" forecasts of output for the June to September period.

The production levels contained in the programme will not be binding, but the assumption is that the steel producers will stick to the figures fairly closely.

Without taking specific action on imports or prices, the Commission apparently feels that publication of the new production figures, which will attempt to match output to demand, should have a stabilising effect on prices.

within the "European Coal and Steel Community's Consultative Committee."

Officials here do not exclude the possibility that the programme could be published before the U.K. referendum on June 5, but this is by no means certain. Although the Commission definitely maintains that the steel crisis is a whole industry problem, it is also fully aware of the political implications of any action it might take in the steel sector during the referendum campaign.

In its talks with the steel producers, the Commission is seeking to establish production targets for each of the nine ECSC countries and would reportedly like to publish the figures for each country separately.

However, some of the steel makers yesterday argued that it would be more tactful to publish only one single figure for the Community as a whole.

Officials to-day emphasised that the Commission had not yet decided on the final figures.

More talks

Before publishing the programme, the Commission will hold informal consultations with officials from the nine member governments at the beginning of next week at the request of the French Government. Further consultations will then be held

quoted on the SE — such as works of art, antiques or property — which would be unlikely to materially to the wealth of the nation, but which would "more easily evade the maw of the tax gatherer."

The wealth tax could inflict "abiding damage" on the delicate balance of a mixed economy.

In evidence to the select committee last night Sir Alexander Glen, chairman of the British Tourist Authority, expressed considerable concern about the future of the thousands of small businesses which he regarded as an essential part of the British tourist industry.

These businesses might sometimes have considerable value, but often had little in the way of cash resources to meet substantial demands.

Lex — Back Page

SE deputy chairman urges new short-term capital gains tax

BY STEWART FLEMING

MUR JAMES DUNDAS Hamilton, Exchange said that it viewed with dismay the prospect of yet another tax on investors, which would take to the number of taxes to which an investor who buys and sells shares is liable.

The introduction of this tax — without a general rationalisation of the tax system and particularly the investment income surcharge and the capital gains tax — appeared penal to the investor and a further administrative burden to all concerned.

It would also deter savings in general and investment in quoted securities in particular, deter entrepreneurial drive and be particularly penal on member firms of the Stock Exchange which are partnerships, the SE added.

He pointed out that a wealth tax would encourage the wealthy investor to place his money in alternative investments to those

quoted on the SE — such as works of art, antiques or property — which would be unlikely to materially to the wealth of the nation, but which would "more easily evade the maw of the tax gatherer."

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Lex — Back Page

FT Share Information

AS FROM to-day's issue, earnings figures in the Share Information Service which were usually modified only on official forecasts, will be shown updated for interim statements. The figures are still based in the main on latest annual reports and accounts but, where sufficient detail is provided, earnings relating to the first six months of the previous year have been replaced by those of the first half of the current year.

Rush to holiday abroad grows

BY ARTHUR SANDLES

THE RUSH of Britons to holiday abroad this summer has all the makings of becoming a stampede. The supply of package tours to popular destinations during the school holidays shows signs of drying up — a situation predicted by the holiday trade in January but largely dismissed as marketing propaganda.

It now seems likely that far more Britons will go abroad this year than last. It is unlikely, however, that the travel business will reach the boom figures of 1972-73. Since then companies such as Court Line (Clarksons and Horion) and Apal have ceased trading.

Revival

The revival in a package tour market, which fell by 25 per cent last year, is something of an embarrassment to the industry. Many companies have cut back capacity. Now they are faced with one of their best years.

Economic difficulties and the falling value of the pound do not seem to be deterring holiday-makers, and it is now becoming difficult to book holidays to the Costa Brava, Majorca, Malta and parts of Italy in the peak season.

Just about the only places where you could say it was easy to get a holiday at the moment are Portugal and Switzerland, and one travel agent said last night.

Thomson Holidays, Britain's biggest package tour operator, said it was already heavily booked to most destinations and had sold 90 per cent of its summer capacity. There had been a recent rush and anyone wanting a holiday in the near future with a specific demand "would be very lucky" to get it.

Package

British Airways' package tour division said it still had space on some holidays but there was severe pressure on trips to the Costa Brava, Malta, Tunisia, Italy and the Costa del Sol.

"Some of these places were fully booked in March," said the airline.

The comments confirm reports from the banks, who have had a run on foreign currency, and the British Tourist Authority.

£ in New York

	May 21	Previous
Spot	\$220.15	\$219.50
1 month	127.12	127.00
3 months	127.12	127.00
12 months	127.12	127.00

CBI and TUC moves on new pay rise pact

BY ROY ROGERS, LABOUR CORRESPONDENT

BOTH SIDES of industry were yesterday considering how the level of wage settlements can be reduced. This is part of the build-up to the anticipated tripartite talks with the government for a new wages policy to replace the social contract.

The problems of inflation and how it should be tackled were discussed at three key meetings yesterday — the TUC general council, the CBI council and talks between the TUC economic committee and Mr. Denis Healey, Chancellor of the Exchequer.

Although the TUC and CBI have widely differing views, indeed there are still major differences of opinion within the TUC — the Government is encouraged that at least they appear to be heading in the same direction.

At their council meetings, the CBI yesterday agreed a policy of seeking tripartite talks aimed at setting a fixed percentage limit for pay deals, reviewable each year and designed to reduce inflation to no more than 5 per cent, within three years.

Under the CBI plan, details of which will be disclosed to-day, the Government, TUC and CBI would agree firm regulations designed to prevent abuses of the scheme.

While it is deliberating pay policy over the next few months, the TUC hopes that member unions will adhere strictly to the social contract wage guidelines, and a forceful circular to that effect will go out from the general council to-day.

In it unions are advised that the aim is to bring the level of inflation "substantially below" 20 per cent, by the end of the year and warned that if settlements in the next round of negotiations, beginning in the autumn, are around the 20 per cent level of some concluded recently, or are made before

their due date, then the prospect of reducing price inflation would be "seriously threatened."

Focal point for much of this increasing TUC pressure is the National Union of Mineworkers, which is also being subjected to a mounting Government campaign not to set their demands too high at their annual conference in July.

The latest phase in the Government's campaign came yesterday from Mr. Eric Varley, Energy Secretary, who warned that a "ludicrously excessive pay

CBI President's speech Page 8
Scottish miners seek £100.
Page 14
Editorial comment Page 16
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demand forced through by brute force could only wreck the coal industry."

It is important that: ● Settlements conform to the rise in the Retail Price Index; ● Negotiations should not be reopened before their due date; ● Previous special case increases and other special increases aimed at improving the relative position of the low paid or women, should not be used as arguments for claims based on comparability where these special considerations do not apply.

While stressing the importance of the social contract, the general council also considered future wage policy, including the so-called "Jack Jones" plan for common flat-rate increases re-ferred to the RPI and based on the national average wage and a new plan suggested by Mr. Clive Jenkins, general secretary of the Association of Scientific, Technical and Managerial Staffs.

Mr. Jenkins, who like other union leaders representing higher paid and skilled grades, fears that differentials would be

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For latest Share Index, phone 01-246 8026

How to protect the £ in your pocket.

Further falls in the purchasing power of the pound, coupled with the steady decline in interest rates, have not added up to very cheerful news for investors — especially those paying higher rate tax. With inflation running at its current levels and the top rate of tax on investment income at 98%, the investor needs the best advice available to protect his savings.

Now Joseph Sanders & Partners offer you the opportunity to securely invest your capital in a plan which gives a high tax-paid income or capital growth. It's a chance you shouldn't miss.

We specialize in investment planning, and an expert, impartial review of your position could be very valuable in these troubled times. If you have £10,000 or more invested, or to invest, make sure you make the most of your money by posting the coupon today.

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Registered in England under No. 1097841

Personal Office
4 Markle Street,
Manchester 2
Tel: 061-434 842
21/23 Clare Street,
Liverpool L2 1ND
Tel: 051-209 8015
Southfield House,
11 Liverpool Gardens,
Warrington, Surrey,
Tel: 0905 33957

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FT1052

England has a long way to go on this evidence

AFTER England's sterile performance against Northern Ireland last Saturday, Don Revie made five changes for last night's match with Wales at Wembley and the 2-2 draw did represent an improvement.

This move should be seen primarily as an experiment in finding the ideal combination for the European matches and ultimately the World Cup, rather than as an attempt to beat the Welshmen, who have enjoyed a very successful international season.

This does not mean that Revie would not like to see his team capture the home championship, but that is a secondary consideration. His prime objective is to discover the most effective combination, something far more difficult than simply to field the best 11 players.

Judging by this game, he has still a long way to go, though Little, with a big striker to feed off, is clearly a prospect and Johnson scored twice. Unfortunately, his midfield trio seldom clicked, while Watson and Gillard looked vulnerable at the back.

On this showing, Scotland must start favourites on Saturday. The opening stages had little to recommend them and were rather reminiscent of two middle-of-the-table First Division sides, with Wales looking, perhaps fractionally the more cultured.

The best moment came when James slipped past Gillard, something he was to do frequently, but his centre until after the interval lacked its usual precision.

England scored the first goal after 19 minutes and altered the entire pattern. The goal stemmed from a slick move which was originated by Todd and com-

pleted by Johnson heading into and empty net after a defender had deflected the original cross.

For the remainder of the half England were largely in control. Johnson might have made it two from a Viljoen centre and Davies did well to keep out a powerful drive from Thomas.

In general, the English defence had little trouble in smothering the occasional raid and the only genuine scoring chance for Wales came from a header by Toshack after a free kick.

Corner

After the interval, England continued to do more of the attacking and looked a shade faster. A Watson header from a corner went close, while Viljoen shot over the bar.

However, a typical piece of James individualism suddenly transformed the situation and brought fresh life to both Wales and the game.

The Burnley winger gained a corner after a fine dribble down the right wing. The first header was pushed out but Toshack was on hand to stab it back into the net from close in.

England replied to this setback with pressure which owed rather more to enthusiasm than skill, but Wales were then pestered with another goal, when a long throw-in to the towering Toshack was misdirected by a defender to Griffiths—substituted for Smallman—who gratefully accepted.

Desperate

With 17 minutes left, Little was brought on for Channon and England sought desperately for the equaliser. Unfortunately, their efforts could not camouflage a shortage of class and co-ordination until a fine centre

by the very promising Little was headed home by Johnson to make it 2-2.

This was probably the correct result to a match which though it produced an exciting second half, was never memorable.

For Wales, Mahoney and Flynn displayed skill in midfield. James was always menacing and Roberts held together a back division in which there were some chinks.

Adviser to Mrs. Hart resigns

MR. STUART HOLLAND, author of the original Labour Party proposal to nationalise 25 named companies, has resigned as an adviser to Mrs. Judith Hart, Minister for Overseas Development, to free himself to attack in public what he sees as a drift to the right in Government policy.

He accuses the Government of "gilding" the industry Act by adopting a voluntary approach to nationalisation and planning agreements.

He says in a book, *Strategy for Socialism* (Spokesman Books, 95p), published yesterday, that it is essential for the Government to intervene in the policies of the companies which dominate investment and exporting.

Experience in France and other countries demonstrated that voluntary planning agreements had proved "mainly good public relations for big business, the equaliser, which appeared to be co-operating with the Government, while largely doing what it had anyway decided."

Anglo-Cuban deals under negotiation

BY HUGH O'SHAUGHNESSY

PROSPECTS FOR Anglo-Cuban trade in the wake of the signature this week of an economic agreement and the announcement of a £250m. credit deal were among the topics discussed when Dr. Carlos Rafael Rodriguez, the Cuban First Deputy Prime Minister, called on Mr. Harold Wilson at Downing Street yesterday evening.

Meanwhile, other members of the Cuban ministerial delegation which arrived on Sunday visited Stone-Platt Industries, Preston, to discuss what could be one of the biggest export orders under the new agreement, the purchase by Cuba of a large textile plant valued at around \$80m.

Among other possible orders expected to be discussed before the Cuban party leaves tomorrow is the expansion of the Glengfuegos fertilizer plant installed by Simon Carves at the cost of several tens of millions of pounds and the construction of two separate fertilizer plants. Both Simon Carves and Humphreys and Glasgow are reported to be interested in these orders.

GKN is engaged in talks on airport development, while Bookers and Tate and Lyle are pursuing sugar machinery and irrigation contracts.

Whitehall sources had little to add to Dr. Rodriguez's announcement about the Anglo-Cuban credit deal except to say that it

was similar to the one reached with the Soviet Union by Mr. Wilson early this year. They pointed out that interest rates for export credits were at present being reviewed by members of the Berne Union. As one of the poorer developing countries, Cuba might well be offered the most concessional rates.

British officials stress the senior level of the Cuban ministerial team as evidence of great Cuban interest in doing large-scale business with Britain. Both Spain, which has sold many fishing vessels to Cuba, and Japan, which has bought large quantities of Cuban sugar and had a \$200m. trade deficit with Cuba, are seen as strong contenders for Cuban orders.

The impending action within the Organisation of American States to lift the trade embargo on Cuba could also bring much increased competition from the U.S. for Cuban orders.

ECGD has guaranteed a \$6m. National Westminster Bank loan to Banco Nacional de Cuba to help finance the \$7.6m. purchase by Empresa Maritima Portuaria de Importacion, Cuba, of U.K. rigs, dredges and associated floating plant. Seadrec, Paisley, is supplying the equipment, with Admiralty Dredges, a close associate, building two high technology dredges capable of non-stop operation and covering big yardages with a small labour requirement.

Frs. 1bn. contracts 'possible'

FRENCH Foreign Trade Minister Norbert Segard told the Council of Ministers here that an agreement in principle had been reached to supply Cuba with a complex that could firm his company is involved in the discussions but said nothing definite had been arranged.

A Ministry spokesman said Technip and Speich were Reuters

BAC exports peak 63% of 1974 sales

By Michael Donne, Aerospace Correspondent

The British Aircraft Corporation achieved record exports of £173m. in 1974, representing 63 per cent. of total sales, which were also at a peak of £271.8m. BAC says it "wishes to call the attention of the advocates of nationalisation to these results, and to the present strength of the export order book."

"It (the company) fails to see how a transfer to public ownership is likely to improve the company's outstanding contribution to the national economy."

BAC points out that at the end of 1974, the order book stood at a record £815m., of which 74 per cent., or £604m., was for export.

As known, BAC's net profit for 1974 of £12m. compares with £5.7m. in 1973 and £3.7m. in 1972.

"Increasing profits have enabled BAC to improve and extend the employee pension scheme and, in conjunction with the strong forward workload, have made possible a substantial uplift in the level of capital investment in new plant and buildings."

"For the same reasons there has been an extension of financial commitments for the development of new and improved products, and for stock investment, which have helped to maintain a steady level of employment."

The directors give a warning that while the present level of orders will sustain a high level of activity over the next few years, they "view with concern the effect of the current high rate of cost inflation in relation to that of other supplier nations."

The French Aircraft industry is apparently trying to recapture part of the Israeli market, says our Tel Aviv correspondent. This is the interpretation given to the fact that both Mr. Shimon Peres, Israeli Minister and architect of Franco-Israeli cooperation in the 1950s, together with the Chief of the Israeli Air Force, have been invited to the annual air show at Le Bourget next week. Israel Aircraft Industries is not displaying its "Kfir" fighter, which is similar in appearance to the French Mirage, but is showing the "Arava" executive jet, the Gabriel sea-to-sea missile and electronic equipment.

Arab-EEC talks may be postponed

CAIRO, May 21.

ARAB ECONOMIC experts are to form a committee to study a recent trade agreement between the EEC and Israel. There is a possibility the Arab-European dialogue may be postponed because of the agreement.

General Mahmoud Riad, the Arab League secretary, said the experts had called for clarification from the EEC before deciding whether the long-awaited dialogue should begin as scheduled on June 10 or that a recommendation for its postponement be submitted to the League Council for a decision.

"The Arabs want to know what impact the trade agreement could have on Israel's occupation of Arab lands," he stated.

World air cargo consortium formed

BY PETER HERING

AN INTERNATIONAL air and a central clearing house freight consortium with pooled through which all financial resources providing a world-wide actions between members will door-to-door service for consignees be conducted.

The consortium introduces standard procedures for documentation, communications, accounting and remittance systems, sales and marketing techniques and handling processes. The consortium is owned by WACO, which has been incorporated under Swiss law and has administrative headquarters in the U.K. Its members sources create a group handling all aspects of co-operation and legal organisation for which the annual revenue to the airlines of the consortium is the WACO Conference which meets at six-monthly intervals in a different country.

WACO are owned by major airlines and marketing groups. Atlasair, owned by the Swiss Air Transport, is a member. It also Union Shipping, Mayair, in its own standard tariff for the carriage and other services. Later, WACO will have its own Transair is controlled by Arrow world-wide computer network Lifeships Freight Group.

Zambian import prices hit by port surcharge

BY OUR OWN CORRESPONDENT LUSAKA, May 21

ZAMBIAN IMPORT prices will rise as Salama as a result of a 10 per cent. port surcharge on Zambian cargo being re-routed away from Lobito and Beira.

The Zambian Government is studying the implications before issuing an official statement. Dr. Mulenga, Minister of Power, Transport and Works, has given a warning that the surcharges frequently imposed on imports and exports by neighbouring countries were likely to cripple the Zambian economy.

Another landlocked country we provide reason for the deteriorating port with business which benefits situation is that more goods for its economies, he Zambia are now passing through, declared.

Guyana may get more U.K. aid for rural development

BY OUR OWN CORRESPONDENT GEORGETOWN, May 21

BRITISH AID to Guyana since agricultural expansion project independence in 1966 has passed involving some 60,000 acres of the £20m. mark, according to land and costing several million an announcement here. The money has been provided in the form of grants and loans, mostly given except that the projects for improving sea defences and will be located on the Corentyne harbour facilities, education, craft and in the North West agriculture and electric power, district. The studies will take at least 18 months and if the project received £500,000 to develop the campus at Georgetown and to equip the facilities of education and technology. About £3m. was allocated for sea defences at the mouth of the Demerara river, and another £2m. for the British part of the scheme to expand the electricity supply.

The announcement coincides with a visit here by Mr. Frank Dunnill, the assistant secretary at the Ministry of Overseas Development in charge of aid form. While Mr. Dunnill is here he is looking at various projects using British aid, as well as holding talks with the Government on ways to increase British aid in the field of rural development.

Guyana has asked the British Government to conduct feasibility studies of two major projects: a large-scale irrigation project in the north and a large-scale reforestation project in the south.

Contracts Abroad

ALWATECH, a Norwegian company specialising in anti-pollution equipment, has been awarded the first contract to supply a seawater cleaning plant for an offshore oil platform. The plant will process 2,000 cubic metres of sea water per hour, recovering for reuse an estimated 4,000 tons of crude oil, as well as holding tanks which would otherwise have to be discharged into the sea. Pollution load. Costing Kr.3m. (£264,000), it is to be installed on the Condeep production platform in Norway's Statfjord field.

To the shareholders of Norsk Hydro a.s.

Notice of Extraordinary General Meeting

An Extraordinary General Meeting of the Company will be held in the company's office at 2, Bygdøy Allé, Oslo 2 on 27 May, 1975, at 2.00 p.m. The meeting is to consider proposals from the Board of Directors to the effect that

1. the Company's share capital be increased with N.kr. 156,600,060 from N.kr. 452,611,260 up to N.kr. 609,211,320 by way of issuing 2,610,001 new ordinary shares, each with the denomination of N.kr. 60 at a price of N.kr. 200 for each new share, in such a way as to confer a preferential right to subscribe on the owner of the preferential and ordinary shares and holders of its Founders' and Subscription Certificates; and

2. have the Company's share capital additionally increased with N.kr. 75,435,240 to a total amount of N.kr. 684,646,560 by way of transfer from Revaluation Fund of the amount necessary, represented by 1,257,254 new, ordinary shares, each denominated at N.kr. 60 and reserved for registered shareholders as per May 27, 1975 in the ratio of 1 new share to 6 shares previously issued.

In order to be entitled to participate in the Meeting, shareholders must be registered as such in the Share-Register of the company not later than 23 May 1975.

Shareholders wanting to participate in the Meeting should notify the company thereof not later than 23 May 1975 at 4.00 p.m. and have an Access Card issued to them by the company.

Any shareholder may participate in the meeting, either in person or by a representative carrying a power of attorney, dated and duly signed.

Oslo, 13th May 1975
The Board of Directors

Norsk Hydro

Forum to co-ordinate U.K. work on Iraqi projects

BY RICHARD JOHNS

THE BRITISH and Iraqi Governments have agreed to establish a joint committee on economic, industrial and technical co-operation which according to the wish of the Baghdad regime is to be the main centre for U.K. companies wishing to participate in the large projects planned for the Arab oil-producing state.

Formal agreement on creation of the bilateral forum is expected to be signed in the near future at Ministerial level, with Mr. Peter Shore, Secretary of State for Trade, putting his name on the British side of the accord.

At the same time the Department of Trade and Industry has issued a document entitled *Economic Development in Iraq*, designed to inform and stimulate U.K. business about the projects and opportunities in a market where Britain—once the leading supplier—has fallen behind France and Japan.

Even so, with the escalation in oil prices and Iraq's rapid rate of development, U.K. exports increased in absolute terms from £27.1m. in 1973 to £59.8m. in 1974. In the first quarter of this year they were £27m., compared with £11.2m. a year earlier.

U.K. trade suffered from political difficulties with the rupture late in 1971 of diplomatic relations, which were not restored until the summer of last year.

It appears that the British Government does not want a large bilateral package deal. Rather, it would prefer that major deals should be channelled through the joint committee which will provide details of the kinds of projects and fields of economic activity where U.K. collaboration is either sought or possible. The DTI would have a major role in sounding out appropriate British companies.

Under Iraq's "roll-over" planning system whereby aims are revised annually the latest target published for the 1976-80 period is of the order of £7.5bn. operation which according to the wish of the Baghdad regime is to be the main centre for U.K. companies wishing to participate in the large projects planned for the Arab oil-producing state.

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U.K. trade suffered from political difficulties with the rupture late in 1971 of diplomatic relations, which were not restored until the summer of last year.

Trade opportunities with Australia

Australia has reached a stage of industrial development which enables her to supply a comprehensive range of manufactured materials, components and equipment for the light and heavy manufacturing industries.

Already, Australian exports of manufactured components and products to the U.K. market exceed £30m., and range from sophisticated electronic

components through to domestic hardware, metal fabricating equipment, castings and forgings.

These products arrive via fast sea and air routes or straight from stocks already held by Agents in the U.K.

If you are looking for alternative sources of supply why not talk to the Australian Trade representatives, whose addresses are:

The Senior Trade Commissioner,
Australian High Commission,
Australia House, Strand,
LONDON WC2B 4LA.



The Trade Commissioner,
Australian Centre,
Gateway House, Piccadilly South,
MANCHESTER M1 2QL.

IN BRIEF

Double tax pact

Australia and Singapore will extend for a further five years a provision of their double taxation agreement ensuring that the latter's industrial investment incentives are not nullified by tax levied in Australia. The Australian Government allows credit to Australian residents for Singapore tax on interest and royalties arising in Singapore, although the tax is not collected by Singapore under the incentive scheme.

The Australian Nomad STOL aircraft to be exhibited at Paris will go on to visit Mexico City and the capitals of Venezuela, Colombia, Ecuador, Peru, Bolivia and Argentina.

LIQUIGAS

S.p.A. - Via Roncaglia, 12 - Milan, Italy - Authorized Capital Stock Lit. 120,000,000,000
Paid-up Capital Lit. 80,000,000,000

1974 Financial Year

Dividends and Salient Group Results

The Board of Directors of LIQUIGAS S.p.A. have examined the Financial Statements for the year ending December 31, 1974 which after setting aside amortization allowed by law and appropriations made pursuant to legal and fiscal regulations, enable them to recommend, subject to approval by the Shareholders at the forthcoming Annual Stockholders Meeting, payment of a 12 lire dividend per preferred share and an 8 lire dividend per common share for an aggregate of Lit. 1,704,918.

The Directors have examined the productive and commercial trends of its Group Subsidiaries for the 6 months ended February 28, 1975, which were affected by counter-

Subsidiaries	
Net sales (including Lit. 40,000,000 of inter-Group business and other income)	Lit. 369,180,327
Employees (Italy 14,000. Abroad 7,000)	No. 21,000
Labour costs	Lit. 60,327,868
Plant and equipment: at the year-end capital expenditure on plant and equipment have reached	Lit. 362,622,950
(of which Lit. 240,655,737 on plant facilities in operation and Lit. 121,967,213 on plant under construction)	
Gross operating margin	Lit. 60,327,868
Surplus available (amortizations, reserve funds and profits)	Lit. 22,295,081
Associated Companies	
Net sales	Lit. 242,622,950
Companies in which Liquigas S.p.A. has an important shareholding of 20% or more—by does not have a majority of Directors or management responsibilities.	
Change rate: Lit. 1 = Lit. T.525	

inflationary measures and the consequent recession now prevailing. Operations were generally favourable although slightly less than the same period ending February 28 1974.

LIQUIGAS S.p.A. operates as an industrial holding company controlling and co-ordinating Group Subsidiaries and Operating Divisions engaged in industrial activities in Italy and a number of other countries, covering petrochemicals, petroleum products, household products, building materials, live stock and animal feedstuffs.

At 31st August 1974, the financial year-end of virtually all the Subsidiaries, the Consolidated Group Accounts reflected the following results:

AMSTERDAM
Austrian Bank Nederland
Mees & Hope NV
Heldring & P

Ford may impose further \$2-a-barrel oil import tax

BY PAUL LEWIS, U.S. EDITOR

WASHINGTON, May 21.

WITH THE U.S. now in danger of becoming the only Western country to increase its oil imports significantly this year, President Ford is considering drastic action to cut its dependence on foreign energy by imposing a further tax of \$2 a barrel on imported oil.

This became clear to-day as the President met with top energy advisers after the Democratic majority in the Congress had failed yet again to come up with an alternative plan to conserve energy and reduce America's growing reliance on imported oil.

Within the White House, there are many who also see this as an opportunity for another display of Presidential "leadership" following the successful recovery of the Mayaguez and now that the Congress has again showed itself incapable of taking unpopular decisions.

Yesterday, the Democratic leaders abandoned their efforts to produce an alternative energy conservation Bill of their own by the Memorial Day recess at the end of this week. Immedi-

ately White House sources indicated that President Ford would probably fill the gap by pressing ahead with his own plans to tax imports.

In February, the President imposed the first \$1 of a \$3-a-barrel import tax which is intended to cut American imports by 1m. barrels a day by the end of this year. In line with the undertakings given to the other member countries of the International Energy Agency as part of the general Western conservation effort.

However, the President has twice postponed introducing the second and third dollars of the new tax in order to allow a Congress—worried by the impact on the economy—time to come up with a better idea. At the same time, Congress has overruled his efforts to end all price controls on domestic crude.

Only yesterday, President Ford crossed swords with Congress on another aspect of his energy policy by vetoing a strip mining conservation Bill of their own by the Memorial Day recess at the end of this week. Immedi-

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NY union leaders reject cutbacks

By Jay Palmer

NEW YORK, May 21.

NEW YORK CITY staggered closer to the brink of financial insolvency this morning following the decision, late last night, by leaders of the powerful municipal unions to reject, out of hand, a suggestion that city employees go on a four-day work week.

Insisting that "We will accept no other sacrifices than we have already made," union leaders also rejected Mayor Beame's alternative plan that city workers forgo a 6 per cent. salary increase due next July.

The Mayor's two alternative proposals, put forward at an hour-long meeting with union bosses yesterday, are the most dramatic so far suggested in the administration's fight to eliminate a prospective 1975-76 city budget deficit of \$641m.

In addition to this longer-term problem, the city faces a much more immediate crisis in its continuing failure to raise over \$1bn. to redeem maturing debt and meet city payrolls over the next few weeks. A recent appeal to President Ford for federal aid was rejected and, to date, urgent discussions with leading bankers have failed to produce a solution.

Rejecting the Mayor's proposed labour cutbacks, union leaders once again blamed the large New York City banks for the current crisis. Pointing out that the banks have given nothing by way of lower interest rates on debt, union chiefs named First National City Bank — usually a leader in the city's debt servicing — as "Number One enemy."

Given the unions' normal resistance to cutbacks and layoffs, many are already insisting that Mayor Beame's proposals are no more than a political gesture. Advisers to the Mayor's Office admitted that the short-work week had very little chance of being accepted and that the suggestion merely serves to impress the financial community with the city's willingness to take draconian measures to cure its deficit.

With most of the traditional cures now impossible, it is generally acknowledged that the banks offer the final avenue of rescue. While it seems certain that they will wish to protect existing city investments by helping, it is generally assumed that they will levy a high price in terms of layoffs, cutbacks and other unpopular measures.

Food prices push up U.S. retail index

BY ADRIAN DICKS

WASHINGTON, May 21.

U.S. RETAIL prices moved upwards by 0.6 per cent. during April, in an apparent check to the steady deceleration they had previously shown since last September. Nonetheless, over the past three months the annual rate of increase stood at a relatively satisfactory 5.8 per cent., compared to a year-to-year increase last month of 10.2 per cent.

The food sector, where prices rose 0.4 per cent. last month, appeared to be the most important single factor in pushing the consumer price index upwards, just as it has also been the most influential element in the slowdown of the index since last autumn.

Meat, poultry and fish prices all rose during April, helping to bring the overall food-price index up sharply. A further steep decline in sugar prices apparently was not great enough to offset increases in other areas. Further increases in pork and beef prices, in particular, are widely anticipated later this year in the wake of sharp in-

creases on futures markets. These projections have led the Department of Agriculture to predict an overall increase of 6.8 per cent. for all food prices this year.

The April price increase, in common with other current indicators of the American economy, seem to defy any attempt to determine how far the recession may yet have touched bottom, or how far it is already giving way to the forces of recovery.

Yesterday's revised first quarter Gross National Product figures showed a greater decline, at 11.2 per cent. than had been previously believed, while corporate profits fell a sharp 22.3 per cent. On the other side of the balance-sheet, however, the official revised inflation rate as measured by the GNP deflator was 8.5 per cent. during the quarter compared to the preliminary estimate of 8 per cent., indicating a more stubborn problem of inflationary pressure than official economists had been hoping. The April price figures appear to bear this impression out further.

Bolivia demands that Gulf chief comes for trial

BY JAY PALMER

NEW YORK, May 21.

THE BOLIVIAN Government will "resort to all possible means" in its efforts to get Mr. Robert Dorsey, Chairman of Gulf Oil, to testify in a local court about the oil company's alleged bribery of local officials. Yesterday Bolivian police were reported to have Gulf's local representative under house arrest.

Ordering the American chairman to come to Bolivia to stand trial on criminal charges, the District Attorney of La Paz said that Mr. Dorsey's innocence or guilt would be determined on the basis of his testimony. If found guilty, a spokesman insisted, Mr. Dorsey would be jailed for a period of up to and possibly over 10 years.

The Bolivian Government's thinly-veiled threats follow testimony by Mr. Dorsey, before a Congressional committee last \$50m. it owes the company following expropriation of its \$460,000 to Bolivian politicians assets six years ago.

in the 1960s. About \$100,000 of the sum went to buy Bolivia's former President the helicopter in which he was later killed when it crashed.

A Gulf spokesman in Pittsburgh this morning said that the company and Mr. Dorsey had not yet received any official summons to appear before any court. He confirmed, however, that the company's local representative, a Bolivian citizen, was under arrest.

The company declined to speculate on whether or not Mr. Dorsey would be willing to personally face a Bolivian court. The spokesman confirmed that in the event of a failure of diplomatic peace overtures, Mr. Dorsey's failure to appear would almost certainly result in Bolivia refusing to pay the remaining \$50m. it owes the company following expropriation of its \$460,000 to Bolivian politicians assets six years ago.

Games will go ahead, says Mayor

LAUSANNE, May 21.

MAJOR JEAN DRAPEAU of reports on games planning and Montreal said here to-day there progress in Montreal. Mayor was now no reason why the Olympic Games could not be held in the Canadian city as scheduled next year.

Mr. Drapeau and Mr. Roger Rousseau, President of the Canadian Olympic Committee, are (IOC) began work on its 76th report to the IOC later session, which must approve Reuter

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LAND REFORM IN HONDURAS

More than bananas

BY ALAN RIDING, RECENTLY IN TEGUCIGALPA

AFTER HURRICANE FIA had devastated Honduras' banana plantations and killed more than 5,000 people last September, I visited a refugee camp near San Pedro Sula where a Cuban relief unit had set up an emergency hospital. A few patients had broken limbs or bruised faces, but most of those queuing up were children with thin arms and swollen bellies. More than 90 per cent. of all Hondurans under the age of five suffer from malnutrition. Hurricane FIA drew passing attention to a permanent problem. But now that the emergency food supplies and medical teams have gone, the live of the corn and beans on peasants of Honduras have slumped back to their bare subsistence farming and the struggle to stay alive.

Honduras is an agricultural country: 67 per cent. of its 2.5m. inhabitants are rural dwellers and bananas, coffee, lumber, meat, beans, corn and sugar account for 71 per cent. of its exports. The social condition of the population and the economic state of the country are therefore equally tied to agriculture. Yet for decades, agriculture has been ignored by the tiny political and military groups that have held power in the mountain capital of Tegucigalpa.

The decision of the military regime that seized power on April 22 to give priority attention to agrarian reform is therefore more important here than in most other Latin American countries. To achieve this, the Government must create land holdings of an economically-viable size by becoming particularly important

young, Lieutenant Colonels, which has promised to bring economic development and social justice to the country, has concluded that no such transformation is possible without a fundamental agrarian reform. The reasoning is simple: because industry and commerce are so insignificant, there is almost nothing else to reform.

The most obvious problem in the countryside involves peasants who own tiny plots, known as *minifundios*, or no land at all, areas will be of 3.210 acres—but the main purpose of the reform is to place as much as possible of the 22 per cent. of Honduran territory that is cultivable into active production. Lieutenant Colonel Mario Maldonado, Director of the National Agrarian Institute, told me that 1,300,000 acres should be distributed to 120,000 families in the next five years with total investment to exceed \$75m.

But Honduras hopes to avoid the mistake of Mexico where the land reform programme merely enabled peasants to starve on their own land instead of some problems of concentration and dispersion of land ownership are aggravated by the fact that while they will also be given the credit, machinery, fertiliser, and the point of exhaustion, the *latifundios* are only partially cultivated. In other words, rural families will be formed into peasant settlements or *asentamientos* to ensure American outlets for Honduras' Chiquita bananas might also be closed.

That 63 per cent. of the country's 300,000-acre holdings are not under cultivation, is not to remain indefinitely the poorest country on the entire American continent.

once peasants are taught to farm for the market, as well as for their own consumption. All this will take money and time as well as political drive: the Inter-American Development Bank and the U.S. Agency for International Development have granted loans totalling \$31.2m. to finance the programme, while the military Government has declared that it will remain in power as long as it is necessary to carry out the agrarian reform—five to ten years," one young officer suggested.

In the long run, however, the prospects for the agrarian reform are limited by Honduras' crushing poverty and its dependence on fiscal revenues flowing from the two large American banana companies, United Brands (formerly United Fruit) and Standard Fruit. For example, the Agrarian Reform Law specifically excludes the cultivated lands of the banana companies—where they also grow citrus fruit, pine-apples and African palm-trees—reason that the Government would not be able to manage them efficiently and could not afford to suffer any reduction in its banana income. In fact, if the companies were expropriated, not only would banana production probably fall, but the land and increasing food production. Even these limited objectives will be difficult to realise, but the country's young military rulers feel that they have no alternative but to try if Honduras is not to remain indefinitely the poorest country on the entire American continent.

But Honduras' position remains weak because they hold the trump card of being able to pull out at any moment and leave the country helpless. After Hurricane Fia, for example, the companies would prefer to allow Hondurans to grow the bananas while they would merely transport and distribute them, a lucrative arrangement similar to one already made with Ecuador. But Honduras obviously lacked the \$100m. or so necessary to repair installations and re-plant fields following Fia.

The new agrarian reform must, therefore, be a pragmatic attempt to balance the country's dependence on the banana companies by distributing the peasantry by distributing banana outlets for Honduras' Chiquita bananas might also be closed.

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New Issue
May 22, 1975This advertisement appears
as a matter of record only

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Limited

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RICHARD DAUS & CO. BANKIERS

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KREDIETBANK S.A. LUXEMBOURGEOISE

LAZARD FRERES ET CIE

KREDIETBANK S.A. LUXEMBOURGEOISE

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SOCIÉTÉ GÉNÉRALE DE BANQUE S.A.

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UBS-DB CORPORATION

PIOTET INTERNATIONAL

PIOTET INTERNATIONAL

M. M. WARBURG-BRINCKMANN, WIRTZ & CO.

PIOTET INTERNATIONAL

PIOTET INTERNATIONAL

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EUROPEAN NEWS

Portuguese Socialists to boycott cabinet meetings

BY JANE BERGEROL

LISBON, May 21

AS THE editorial team of the Portuguese Republic brought out a second edition of their newspaper—which continues closed by order of the Armed Forces Minister of Information—Socialist Party Leader Dr. Mario Soares and his Minister of Justice Dr. Salgado Zenha decided to boycott all cabinet meetings until the newspaper is allowed back into print under its editor Raul Rego.

The Socialist decision, reached after meetings last night and again this morning, falls short of actual resignation from the fourth coalition Government, but virtually amounts to it by withdrawing both Socialist ministers from the Cabinet.

It has set the cat among the military pterosaurs, and the supreme council of the revolution has been meeting all day, while at the Information Ministry the Press Council, charged with arbitration on Press matters, has met behind locked doors since early this morning.

Copies of Republica's Monday edition, put out by the rebel workers co-ordinating committee, are still on sale. More

difficult to obtain are the Roneed special editions being put out by the editorial staff. Yesterday's edition of the front page: "A small minority of Republica workers have tried to muzzle the voice which Fascism never succeeded in gagging. It was not for this that we made April 25." A Socialist protest rally will take place tomorrow evening while Dr. Soares will hold a Press conference to-morrow. This afternoon the Republica Board of directors was due to place the case before the law courts through there is still no indication of when the trial can be expected. Until there is a legal decision on the case, the paper has been shut down. Commander Correia Jesuino, who has been an extensive tour of the U.S. and particularly the American news media, has not commented further on the case beyond his communication yesterday condemning the affair as yet another example of divisive partisan manoeuvres.

The affair comes at a crisis point in Portuguese politics, when the Armed Forces Hawks are known actively to be considering an end to the fourth coalition Government which has proved in its short life span of just two months to be as unwork-

able as the previous three coalitions. The Hawks are faced with two alternatives: an all military government which might be justified to the Portuguese people as a government of national emergency given the grave economic situation, or a reshuffle in which more military might be brought in, but party leaders taken out, leaving a mixture of civilian politicians of more malleable type, and non-aligned civilians already loyal to all many of the lesser government posts. The latter, mainly former extreme left politicians who have gone independent, could find themselves catapulted into higher ministerial posts, since they have proved loyal to the armed forces over the past eight weeks and have an impressive array of academic credentials—more than the military can muster—as well as a degree of experience.

The Armed Forces Movement is likely however to want to put off the crisis until some military leaders currently abroad can return. The absent include the Foreign Minister Major Melo Antunes, and roving ambassador Major Vitor Alves, both of whom are considered favourable to the Socialist Party.

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The ACP's increasingly bitter complaint is that the Commission, in all joint meetings so far, has chosen to interpret consultation as merely providing security of supply for the developed world. It gives the 46 ACP countries duty-free access to the EEC for all agricultural products, in

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Kissinger reaffirms Berlin commitment

BY LESLIE COLT

BERLIN, May 21

U.S. SECRETARY of State Henry Kissinger has reaffirmed Washington's commitments to Berlin, speaking in the centre of American presence in Europe.

His remarks made during a brief visit here were intended to remove any doubts over America's European engagement after the U.S. withdrawal from SE Asia. Dr. Kissinger repeatedly said that the U.S. would stand by the city it regards as the "acid test" of détente. "Only if you are secure will Europe be secure," he told a session of the West Berlin City Parliament.

On the four-power Berlin agreement of 1971, Kissinger said that the West would not relax its efforts to ensure the "strict implementation" of the accord. This is seen as a reply to recent Soviet objections to Bonn's representation abroad of West Berlin's interests. He avoided any reference to Moscow's latest contest of Western allied rights and responsibilities in all of Berlin, including East Berlin. The Soviet Union is now claiming such western rights newly established in the East German capital.

In Bonn a surprise meeting took place the previous evening between Dr. Kissinger and

Portugal's Foreign Minister, Dr. Melo Antunes. This first high-ranking get-together of the two sides since the military Government came to power in Lisbon was the result of the mediation of West Germany's Foreign Minister, Hans-Dietrich Genscher. Herr Genscher is said to have told the Americans that it was in the best interests of NATO to work with the moderate forces in Portugal and not to isolate them.

Reuter adds: Before leaving for Ankara, Dr. Kissinger, who had been in Lisbon since his arrival in West Berlin, met Mayor Klaus Schütz at the Schloss Charlottenburg.

Mayor Schütz, thanking Dr. Kissinger for his renewed pledge of American solidarity, said no one in West Berlin doubted the guarantees of the protecting powers.

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Giscard backs reconvening of Paris energy talks

BY ROBERT MAUTHNER

PARIS, May 21

M. GISCARD d'Estaing, the French President, said today that France considered that the conference between oil producers, consumers and developing nations, which broke down early last month, could "fully" be reconvened before the end of the summer or, at the latest, in the autumn.

The President, who was addressing more than 200 French journalists and foreign correspondents, whom he had invited to lunch at the Elysée Palace to mark the first anniversary of his election, said that the preparatory conference had merely been interrupted.

Skirting round the problems which had been responsible for the disagreement—the U.S. and its International Energy Agency (IEA) partners wanted only oil and oil-related questions to be examined while the Algerians and their allies insisted on the inclusion of all raw materials on the agenda—M. Giscard said that France was currently holding bilateral consultations to see when the dialogue could be resumed.

The President, who had talks with the Shah of Iran here yesterday, said that Iran, Venezuela, Saudi Arabia and Japan had made clear that they were in favour of such a resumption. He will be having talks on the same subject with Dr. Henry Kissinger, the U.S. Secretary of State, next week, when the latter will be in Paris for IEA and OECD Ministerial meetings.

The view in Paris is that, now it now appears that official contacts between the OPEC producers and the U.S. are taking a more con-

structive line on the whole raw materials problem—Dr. Kissinger recently put forward his own plan for dealing with the deadlock between the two groups. Although contact between the two organisations has to date been limited to those that too technical level, the sources close to the IEA and OPEC suggest that official dialogue between the two is to be the subject of serious discussion at next week's Paris meeting of the governing board of IEA.

Due to convene here for its first meeting at Ministerial level since the Agency was founded last November, the IEA governing body is expected to give serious consideration to the question of making fresh official contacts with OPEC. The IEA sources have also stressed that it is formal "voices" of member countries of the Agency which are to be established, rather than a more positive relationship between the two organisations.

But while it seems possible that next week's two meetings of the Agency and OPEC Ministerial Council may lead to some form of new détente between producers and consumers, it is more probable that no steps will be announced immediately after the Paris meeting. It is expected that the OPEC meeting in June 9 OPEC meeting in Libreville, Gabon. The co-operation of the preparatory summer nations will almost certainly wish to await the full text of any producers' oil price rise before committing themselves to new line.

Turning to European problems, M. Giscard d'Estaing denied suggestions by the French Communist Party leader, M. Georges Marchais, that a secret agreement had been reached between France and West Germany to resuscitate the European Defence Community and to formal "voices" of member countries of the Agency which are to be established, rather than a more positive relationship between the two organisations.

No conversations had been held between France and Germany on the stationing of these missiles in West Germany, M. Giscard said, although he recognised that the fact that they were based in Europe was a problem for Germany, since West Germany was within the missile's range.

Gilles Merritt adds: Following the Shah of Iran's surprise statement yesterday that he expected to see a "peace" before September, the preparatory summer nations will almost certainly wish to await the full text of any producers' oil price rise before committing themselves to new line.

The major political problems of the alliance, mainly Greece, Turkey and Cyprus, Portugal's future intentions, and Spain's defence requirements, are not expected to loom large until next week's meeting of the Ministers will be called upon to discuss and suggest solutions to the weakened state of the alliance.

The U.S. Senate's vote in favour of resuming arms sales to Turkey is viewed as a step in the right direction, but there remains the continuing question of NATO's military structure. The ministerial guidance is expected to give the alliance a normally updated every two years and looks forward to the next seven years. But on this occasion, the review attempts to look at defence needs beyond 1982.

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BRITAIN PLACES the greatest importance on the return of the hope that the second stage of NATO's integrated of Greece structure and this will next month will make some progress.

Prime Minister Harold Wilson and Greek Premier Constantine Karamanlis during the NATO summit conference in Brussels next week.

Authoritative sources said that the British view was expressed in the Greek Foreign Minister Demetrios Batis during a 90-minute meeting he had today with Mr. Roy Hattersley, Minister of State in the Foreign Office.

Mr. Hattersley, who paid a one-day visit to Athens on his way to the NATO meeting in Ankara, discussed subjects of mutual concern, mainly the Cyprus issue and NATO matters.

Sources said that the two sides agreed that the intercommunal talks remained the best procedure for the solution of the Cyprus problem.

ACP unhappy over Lomé pact

BY ROBIN REEVES

BRUSSELS, May 21

THE ATMOSPHERE of political goodwill generated by the Lomé convention negotiations between the European Community and 46 African, Caribbean and Pacific (ACP) countries, many of them Commonwealth members, is in danger of turning sour.

Following recent meetings here between representatives of the European Commission, EEC member Governments and the ACP states to discuss implementing the convention, ACP representatives are reported to be somewhat shaken and disturbed at the strictly legalistic essentially negative attitude being adopted by the Brussels Commission.

The Lomé Convention has been loudly heralded as a breakthrough in trade, aid and co-operation arrangements between the developed and developing world. It gives the 46 ACP countries duty-free access to the EEC for all agricultural products, in

addition it provides development aid, for industrial and agricultural co-operation, and a fund for offsetting the adverse effects of commodity price fluctuations on the ACP's foreign exchange earnings.

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Baader trial delayed for week after wrangling

BY JONATHAN CARR

BONN, May 21

THE BAADER-Meinhof trial of alleged terrorists, which has been nearly three years in preparation—opened in a fortress-like building near Stuttgart today, and was promptly adjourned until next week after legal wrangling.

The expected massive public interest in the first day of the proceedings hardly materialised.

The reason for the delay involves the exclusion of three lawyers chosen for his defence by Andreas Baader, 32, one of the four alleged ringleaders of the group on trial.

The three are barred from taking part under a law permitting such exclusion when lawyers are under urgent suspicion of missing the deadline for their defence.

The court is to reconvene on May 30 when it is hoped the matter can be clarified.

The four face more than 350 pages of charges including involvement in murder, robbery and arson. Their trial has received much advance coverage and the building in which it takes place has been so heavily fortified against possible terrorist attack that a considerable crowd was expected to be on the scene for the opening.

In the event, some 140 spectators turned up in addition to more than 80 journalists, ready to undergo the rigorous searches needed before entry is granted to the court room.

Only two incidents of note were reported. In one, a driver seeking to pass a police barrier near the building. In another, police helicopters drove away a small private plane whose occupants apparently wished to take photos.

The Swedish strategy is to cover the payments deficit by borrowing heavily abroad. . . . The element of luck arises from the turning of Sweden's own business cycle.

Sweden overtook the U.S. as the country with the world's highest labour costs last year. After a recent centrally negotiated wages agreement, which will raise companies' expenditure on wages and social security contributions by some 35 per cent during the next two years, Sweden can be expected to maintain that position. This year the country will experience its biggest-ever payments deficit—S.Kr. 5.5bn. (\$608m.) by the Finance Minister's reckoning, but, according to the Federation of Industry, more likely to be around S.Kr. 5.5bn.

For most companies as dependent on exporting as Sweden is, this combination of inflationary wage increases and swiftly widening trade gap would set off domestic alarm signals and attract anxious glances from abroad. Far from being alarmed, the Swedes are rather sanguine about the development of their economy and their credit rating is high enough to enable them to go on the biggest foreign borrowing spree they have ever known. Their optimism is based on some recent luck, but stems chiefly from an economic strategy, in which with small differences of opinion the Government, industry, and the unions all concur. The Swedish social democrats have so far always appreciated that industry has to be kept healthy, vigorous and competitive, if the high level of expenditure demanded by a welfare state is to be met.

The Swedish strategy is to cover the payments deficit in the short term by borrowing heavily abroad and to stimulate investment—in production stocks, efficiency-increasing capital outlay, and even in expansion abroad—in order to place industry in a position to take advantage of an upturn in the international business cycle in 1976. The element of luck arises from the timing of Sweden's own business cycle: the economy was just coming out of recession when the oil crisis hit at the end of 1973, and the investment made in the early 1970s, combined with the boom in the market for forestry products, gave Swedish companies substantial turnover and profit growths in 1973 and 1974.

Nearly all companies forecast lower profits and a slackening of demand this year but, in comparison with most of their European competitors, their liquidity is good. They have been promised some form of Government help if needed to produce for stocks this year, and substantial releases from blocked investment funds. Swedish companies not only have a good defensive posture, but quite a few of them are in a strong, offensive position, able to exploit the weakness of less fortunate

Nato talks on rationalisation

BY ROBIN REEVES

BRUSSELS, May 21

THE FIRST of a series of high-level NATO meetings culminating in next week's summit of the alliance, attended by President Ford, opens here to-morrow when NATO Defence Ministers begin two days of discussions.

Main items on the agenda include adoption of new "ministerial guidance" setting out the principles and aims of NATO defence policy for the future, approval of studies on a new airborne early warning control system, and the perennial problem of rationalisation and standardisation of arms, defence equipment and procurement within the alliance.

The major political problems of the alliance, mainly Greece, Turkey and Cyprus, Portugal's future intentions, and Spain's defence requirements, are not expected to loom large until next week's meeting of the Ministers will be called upon to discuss and suggest solutions to the weakened state of the alliance.

The U.S. Senate's vote in favour of resuming arms sales to Turkey is viewed as a step in the right direction, but there remains the continuing question of NATO's military structure. The ministerial guidance is expected to give the alliance a normally updated every two years and looks forward to the next seven years. But on this occasion, the review attempts to look at defence needs beyond 1982.

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U.K. ECONOMIC INDICATORS

		1975	1974
General		Apr.	Mar.
Unfilled vacanc's*	'000s	173.4	178.0
Unemployment's*	'000s	389.6	378.4
Currency reserves	\$bn.	7.132	7.117
Bank advances b	£bn.	14.770	14.877
Manuf. prods. d	1970=100	182.0	179.0

		1975	1974
Trade and		Apr.	Mar.
Industry		Apr.	Mar.
Comm. vehicles*	'000s	32.3	31.8
Cars*	'000s	108	105
Imports f.o.b.*	£bn.	165.3	163.5
Exports f.o.b.*	£bn.	136.6	134.0
Visible trade balance	£bn.	-0.289	-0.118

		1975	1974
Steel (weekly average)*	'000 tonnes	494.4	504.7
Bricks*	millions	381.0	386.0
Cement (weekly average)*	'000 tonnes	538	512
Houses empl'd.*	'000s	22.0	22.1
Man-made fibres*	m. kgs.	44.33	42.65

		1975	1974
Hosiery*	'000s	89.9	80.3
TV sets†	'000s	230	254
Radio-cassette†	'000s	391	402
Petroleum†	m. tonnes	723	833
Furniture†	'000s	156	151
Raw cotton†	'000 metric tonnes	2.13	1.83

		1975	1974
Engin. orders on hand†	1970=100	128.0	130.0
Elec. cookers†	'000s	80.2	75.0
Washing machs.†	'000s	83.9	53.7
Raw wool†	m. kgs.	8.9	7.7

		1975	1974
Machine tools†	£m.	19.7	26.1
Consumer spending	£bn.	9.125	9.010

		1975	1974
Motor trade turnover	1967=100	209	216
Bids. and civil engineering*	£bn.	2.623	2.667

* Production. † Deliveries. ‡ Net sales. § Consumption. ¶ Great Britain, not seasonally adjusted. ** Seasonally adjusted. †† All manufacturing industries. ‡‡ Excluding car radios. §§ Deliveries, U.K. made and imported sets, a Figures revised November, 1973, earlier figures adjusted. ¶ Constituent changed January, 1973, to refer only to U.K. residents' sterling. ¶ Revised May, 1973. ¶ From January, 1974, figures were calculated on 1961 base, excepted to December, 1973. From October, 1974, onwards all 1974 figures and 1973 figures back to July have been revised and fully rebased to continue on a full 1970 base. † Including cooker grillers toasters.

THE SWEDISH ECONOMY

Borrowing out of trouble

BY WILLIAM DULFORE, STOCKHOLM CORRESPONDENT

SWEDEN OVERTOOK the U.S. as the country with the world's highest labour costs last year. After a recent centrally negotiated wages agreement, which will raise companies' expenditure on wages and social security contributions by some 35 per cent during the next two years, Sweden can be expected to maintain that position. This year the country will experience its biggest-ever payments deficit—S.Kr. 5.5bn. (\$608m.) by the Finance Minister's reckoning, but, according to the Federation of Industry, more likely to be around S.Kr. 5.5bn.

For most companies as dependent on exporting as Sweden is, this combination of inflationary wage increases and swiftly widening trade gap would set off domestic alarm signals and attract anxious glances from abroad. Far from being alarmed, the Swedes are rather sanguine about the development of their economy and their credit rating is high enough to enable them to go on the biggest foreign borrowing spree they have ever known. Their optimism is based on some recent luck, but stems chiefly from an economic strategy, in which with small differences of opinion the Government, industry, and the unions all concur. The Swedish social democrats have so far always appreciated that industry has to be kept healthy, vigorous and competitive, if the high level of expenditure demanded by a welfare state is to be met.

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HOME NEWS

VAT rise 'will cost 6,350 jobs' in radio industry

By Arthur Sandles

ABOUT 6,350 people, or 20 per cent of the labour force employed by members of the British Radio Equipment Manufacturers' Association, will be out of work soon as a result of the increase in VAT on their products from 8 per cent to 25 per cent, say the employers.

Mr. Denis Healey, the Chancellor, has been told in a letter from Lord Thorneycroft, Radio Industry Council chairman: "These redundancies will take place over the next few months."

Lord Thorneycroft is highly critical in his letter of the Chancellor's actions and of their impact on the electronics industry.

"In the electronic components industry the likely fall of 22.3 per cent by the end of 1975 in the labour force employed by nine major firms has been exaggerated. The decline, to a total figure of 40,570, means the loss of a further 4,800 jobs, representing a fall of 30 per cent, around 15,000 employees since January 1, 1974.

"In effect, you bear direct

responsibility for bringing about the loss of more than 11,000 jobs.

Furthermore, by deliberately weakening the productive strength of two vital sectors of the electronics industry you have done the industry the greatest disservice.

"In the short term, the 'mad rush' by consumers to buy during the fortnight preceding the imposition of increased VAT will, for manufacturers and traders, undoubtedly be followed by a deterioration in consumer demand of four to five months' duration before the upturn normally associated with the autumn selling season takes place.

"When next time the decision is taken to release the brakes on consumer spending, perhaps to relieve heavy unemployment, the two vital sectors of the British electronics industry will be too untrained to respond rapidly enough to the challenge of an immediate and continuing surge in consumer demand.

"Imports would be sucked in to the advantage of foreign

manufacturers and to the detriment of our balance of payments. The damage which you have initiated on the industry will be permanent, an amputation of labour, of plant, of turnover, of investment.

Michael Doune, Aerospace Correspondent, writes: The Conference of General Aviation Organisations, which represents several bodies engaged in light aviation in the U.K., is planning to fight the imposition of 25 per cent VAT on light aircraft.

Mr. Rex Smith, the chairman of the conference, says that the idea that aviation, and particularly light aviation, was the province of a few individuals with "deep, well-lined pockets" could not be further from the truth. Over 42 per cent of the people who fly ultra-light aircraft for pleasure were below the £3,000-a-year income bracket.

Flight safety was also now being taken as a luxury with 25 per cent VAT on radio and navigation equipment.

Two-tax threat may lose art treasures

By Arthur Sandles

THERE WILL be a "flood of will have to pay them, to sell sales of Britain's privately-owned art treasures which would be a disaster" as a result of the combined impact of Capital Transfer Tax and the proposed annual Wealth Tax, according to an official report to the Government published today.

The report of the Reviewing Committee on the Export of Works of Art says that the proposed safeguards in the new tax systems would not prevent loss of national art heritage.

It says the "combination of the Capital Transfer Tax and the proposed annual Wealth Tax in the form now suggested will lead to a flood of sales which can only destroy the present system. The measures proposed... in the Green Paper, such as deferral of (not exemption from) Wealth Tax if certain conditions are met will in our opinion not succeed.

"The proposed taxes must force owners, who in the main

will have to pay them, to sell their works of art. Even if the Government are prepared to intervene with very great financial support to public collections, their buildings and their running, many of these works will go overseas, lost forever to the nation.

"This would be a disaster to an important part of our national heritage."

The report states that some way must be found which will avoid early sale and make sure that those who have works of art look after them. It keeps that people allowed to keep such works of art should give something in return—such as public access.

Export of Works of Art, 1972-1974, Twenty-first Report of the Reviewing Committee appointed by the Chancellor of the Exchequer in December, 1952. Stationery Office, 95p. Cmd. 6069.

Government has closed minds, says CBI chief

By Our Industrial Editor

INDUSTRY WAS very tired of being met by closed minds in meetings with the Government, Mr. Ralph Bateman, the Confederation of British Industry's president, complained at the CBI's annual meeting in London yesterday.

He believed the CBI had maintained great restraint, that it did not cry wolf and that it always put facts before temper.

Nevertheless, during the past year industry had left the Government in no doubt about its moods—and the Government needed the goodwill and co-operation of employers if it was to solve the country's problems.

Sir John Partridge, the CBI's finance committee chairman, warned that without any subscription increases there would be a substantial deficit next year.

After a pre-tax surplus of £244,000 in 1974 the confederation would be hard put to break even in 1975 and might have a small deficit.

The situation was being reviewed by the finance committee and more definite proposals could be expected in a few months.

Mr. Bateman was re-elected president and Viscount Wootton was elected deputy president.

Industrial price rise rate 'declined sharply' last month

By Arthur Smith

THE RATE of industrial price rises declined sharply last month, according to a survey by the Institute of Purchasing and Supply. There is a warning, however, that the fall could be a temporary lull and that the pressure from wages could push industrial costs higher.

The institute's procurement price monitor showed that British manufacturers sought increases last month averaging 11.3 per cent—the smallest monthly average increase this year. This marks a sharp drop on the February peak of 14.7 per cent.

However, industrial costs are still rising faster than in the latter part of last year, when for four successive months rises averaged less than 10 per cent.

The moderating force upon price increases came from the largest companies in the U.K., those classified by the Price Commission as category one—where the rises sought dropped from 16.3 per cent in February to 9.44 per cent in April. This is the lowest average increase recorded since the price monitor was set up in late 1973.

"This continuing downward

trend in the size of price rises charged by the U.K.'s biggest suppliers is an encouraging sign, since it seems to confirm the suggestion made by the Price Commission that raw material and imported commodity costs are beginning to fall," says the institute.

Pointing out that the decline in price rises was not as sharp in category two companies—which tend to have higher wages costs—the institute suggests that "the steep rise in British pay rates is evidently taking its toll on the smaller companies' costs."

The survey also reveals a "surprising fall" in the number of price rises sought by industry to 274 compared with well over 400 in both February and March. Companies may have delayed price rises because of the Budget and, if that was the case, then last month could prove just a temporary lull, the institute says.

Wages were now taken to be the prime cause of industrial price rises and, with the unions likely to press for higher pay, further pressure on industrial wage costs could not be ruled out for this summer.

Scrap dealers may seek more freedom for export sales

By Our Industrial Staff

THE BRITISH SCRAP Federation said yesterday that if the British Steel Corporation's demand for scrap fell any further the industry would have to seek an open general export licence from the Government.

The federation's members are allowed at present to export to fellow-member countries of the European Coal and Steel Community, but sales to third countries are severely restricted.

The warning came from Mr. Mac Bisset, the retiring president of the federation, at its annual conference in Bournemouth.

In spite of continuous export restrictions, the U.K. had been a net exporter of ferrous scrap for several years he said. Over

the last five years the net surplus earned by the industry exceeded £27m.

In just two years, even with restricted trading opportunities, the British scrap industry had a favourable trade balance with the EEC exceeding £15m.

The federation was strongly in favour of continued British membership, which would ensure that long-term prospects for the industry were good.

When the demand for steel picked up, scrap would continue as a valuable form of furnace fuel. "Prices should rise, with good quality low residual scrap material likely to reach unprecedented levels," said Mr. Bisset.

Mr. Bob Scholey, chief executive

of the British Steel Corporation, told the conference that the BSC had "definitely decided" to build a twin plant at Hunterston, Scotland, for production of iron pellets by the direct reduction process.

The development of pelletising would not mean major cuts in the scrap needs of the corporation. "I can't see pellets being cheaper than scrap," said Mr. Scholey.

BSC would need 1.5m. tonnes of scrap a year until 1980 for steel-making, and 1m. tonnes more for blast furnaces and foundries. The corporation might be prepared to involve itself "in the capital side" of scrap generation and improvement.

Free world steel output continues to fall

STEEL PRODUCTION in the non-Communist world continued its downward slide in April, the International Iron and Steel Institute said yesterday.

The month's production was 34.44m. tons, down 9.8 per cent from the 40.4m. tons in April, 1974.

U.S. production was off 14.3 per cent, and Japanese output fell 14.5 per cent—the sharpest falls among major steel-producing nations. But declines of 22.8 per cent were reported in Belgium, 28.8 per cent in Holland and 30.2 per cent in

Portugal. The EEC produced 12.4 per cent less.

For the first four months of 1975, the total production in the non-Communist world was down 7.3 per cent, including 9 per cent in the U.S., 11.7 per cent in Japan and 6.9 per cent in the EEC.

There were isolated increases, however, with Italy up 3.8 per cent, in April, Sweden 7.7 per cent, Spain 4.1 per cent, Canada 4.3 per cent, Argentina 16.8 per cent, Brazil 8.5 per cent, and Australia up 20.9 per cent.

South Africa was the best performer with an improvement of 38.8 per cent.

Second toy company seeks financial aid

By Elinor Goodman

A SECOND toy company has approached the Department of Industry for financial aid. Rose Dale Industries, which is part of the Heenan Spark group and employs 850 workers in Bedwyn, South Wales, has asked the Government for help in overcoming its working capital problems.

The assistance wanted is believed to be of a considerably smaller scale than the £2.35m. rescue operation mounted for Tri-ang last week but, like the Tri-ang deal, it involves a factory in an area which already suffers from high unemployment.

Heenan Spark, which owns two-thirds of the equity in Rose Dale, last week announced a loss of £874,000 for the six months to October 31, 1974. The losses were entirely attributable to Rose Dale—excluding Rose Dale's results the group made a pre-tax profit of £252,000.

Mr. David Innes, chairman of Heenan, blamed the losses partly on the disruption caused by the move into Bedwyn and high cost of inflation in costs, together with the impact of the major de-stocking exercise by wholesale customers and the retail trade—a factor which also affected Tri-ang.

Fall in profits 'could lead to State share' in drug industry

By Ray Dafter

THE FALLING level of profitability of pharmaceutical companies could eventually place the industry in line for State participation, according to a report published today.

The report concludes that the accusation of the industry regarding easy and excessive profits out of sales to the National Health Service is rapidly losing whatever plausibility it may have had in earlier years.

If the trend continued, the time might not be far distant when the industry would be accused, instead, of inefficiency because of inadequate profits.

In its report, Runnymede Research says that, as a result, the State might take a stake in the industry not because of "ex-

cessive" profits but because of the emergence of losses—partly induced by its own action in price controls.

If price controls continued to squeeze the industry's profitability, there would be a serious weakening of the companies' ability to "maintain the life-saving, pain-reducing, cost-cutting achievements that have frequently followed the risk-laden research efforts since the war."

In addition, the price record of the industry could be used to the allegation that price competition was absent or ineffective.

The report, based on work by economists George and Priscilla Polanyi and published by the Association of the British Pharmaceutical Industry, is supported

in an appendix by Dr. Anthony Henfrey, a City financial analyst.

He states that the industry's performance had been measured by a "wholly inappropriate yardstick." The unprofitability of the rest of British industry in general had been used by the Government as a guide to the often supposedly "excessive" earnings of the pharmaceutical industry.

Copies of the 53-page report have been sent to Department of Health Ministers and officials.

Competition, Risk and Profit in the Pharmaceutical Industry, Runnymede Research, published by The Association of the British Pharmaceutical Industry, 162 Regent Street, London W1R 6DD.

Warning of further cuts in postal service

By Peter Foster

A WARNING of further cuts in the postal service and a claim that there was growing public opinion in favour of cuts came yesterday from Mr. A. S. C. Curran, head of the Post Office's postal division.

Mr. Curran said in evidence to the nationalised industry sub-committee dealing with the Post Office: "There is a significant volume of opinion since the March 17 price increases to the effect that the services are providing more than is necessary."

His remarks are sure to attract the interest of the Post Office Users' National Council, although he said that full discussions would take place with the council before any further reductions in service were introduced.

He said that the withdrawal of a Saturday afternoon collection and the abolition of the third delivery in London had had little real effect on efficiency.

The Post Office was being forced to examine the situation further because of three pressing problems: falling traffic, an extra 300,000 delivery points a year and the industry's large area of fixed costs.

The Post Office was reported to be largely satisfied with the two-tier system introduced in 1968. Mr. Curran admitted that there had been a decline in the average quality of delivery service of both first and second-class letters over the last five years.

Wage deals 'will result in national bankruptcy'

By Lorne Barling

BRITAIN was persisting in making wage settlements, which fed inflation and would lead to national bankruptcy, Sir Val Gurnea, chairman of the Timmins Zinc, said yesterday.

Those who claimed that these high wage settlements were in the interests of the ordinary worker were blind. No one could contract out of the final collapse that our present course promised, Sir Val said.

"Is there not something fundamentally selfish, if not immoral, in mortgaging the future earning capacity of every family in this country?"

He also said in the company's annual report that over-manning was another grave and widespread evil. "To make the preservation of jobs—regardless of

productive efficiency—the main object of policy is again to work for impoverishment."

He urged much better to throw our energies into helping the transfer of surplus labour to employment, where it can better contribute to total output.

He viewed the Government's policy on public ownership with gross misgivings. "I feel strongly that the nation can no longer afford the luxury of these changes as we are fighting for our lives."

On inflation, Sir Val called for far more rigorous control of public spending, both at central and local government levels. This would involve a good look at the social services and other domestic government expenditure whose costs were dangerously out of control.

Prudential lifts its annuity rates

By Eric Short

AS A RESULT of the recent increase in short and medium-term interest rates, the Prudential Assurance Company, Britain's largest life company, this week has lifted its immediate annuity rates by an average of 10.5 per cent per annum for each £1,000 invested. The move comes after two cuts in the rates earlier this year.

Immediate annuity policies are life contracts whereby the investor buys an income for the rest of his life. Such contracts tend to be of interest to the elderly investor and the rates are closely linked with the level of interest rates in the short and medium term.

OBITUARY SIR WALTER ADAMS

Sir Walter Adams, who died aged 68, in Rhodesia yesterday, was director of the London School of Economics, during the demonstration of the 1968 and 1969 principal target for student unrest during that period.

He was involved in setting up colleges and universities in the Middle East, the Far East, West Indies, Malaya, Hong Kong and Malawi.

From 1929 to 1938 he was secretary of the Academic Discipline Council which helped to place academics displaced from Germany, Austria, Italy, Spain and Portugal because of their race, religion or politics. He worked for the Foreign Office during the war.

MR. B. S. NICKELL-LEAN

Mr. Brian S. Nickell-Lean, chairman of the British Wool Confederation, has died aged 50. He was managing director of the combining division of Woolcombers, Bradford and a director of Woolcombers (Holdings).

STEEL STOCKHOLDING

The photograph which appeared on Page 11 of the Steel Stockholding survey in the issue of Tuesday, May 20 last, showed the blanking line of U. E. Sanson of Cambrook, Bucks.

Recession 'may be longer than usual' brokers say

By Anthony Harris

THE RECESSION is likely to prove far longer than those which have become familiar since the war, according to stockbrokers Simon and Coates.

A circular to clients says that "the latest news and circumstances have left deep psychological scars everywhere."

Both private people and businesses in most countries were in an ultra-cautious mood, reluctant to commit themselves to new spending, especially where this might involve borrowing.

Declining profit margins, crises over public spending—especially by local government—and depressed house and car markets were the experience of many countries, and not a peculiarity of British disease.

Industry was unlikely to lead an economic recovery in these circumstances: profit margins were too low, and the depth of the present recession would ensure that recovery in margins was slow.

Personal spending was depressed by the generally gloomy atmosphere, and "it is virtually inconceivable that Government will go on a spending spree. Governments everywhere were preoccupied with troublesome deficits and inflation."

The world recession should reach bottom before too long, and next year would see some recovery, "but forecasts of a major boom are likely to be just as wide of the mark as forecasts that the recession would be short and modest," the circular says.

IN BRIEF

Roof collapse

A timber roof which collapsed at a swimming pool at Ilford County High School for Boys last October was incorrectly designed for condensation, says a report by the Building Research Station.

The condensation led to a gradual sinking which allowed a large pond of rain water to form.

Rescue attacked

While he recognised the need for policyholders' protection, the Legal and General Assurance Society was opposed to any form of Government-sponsored rescue scheme for failed insurance companies, Lord Harcourt, chairman, told the AGM yesterday.

Free market plea

Less interference by the Government in the free market economy was more likely to help the regeneration of the steel industry than greater State intervention, Sir John Pridemore said yesterday in his presidential address to the Institute of Bankers.

Plant research

The Science Research Council is providing £118,000 for a research programme at the Royal Institution in London which will attempt

to simulate photosynthesis, the complex chemical process by which plants harness solar energy.

Car dumping talks

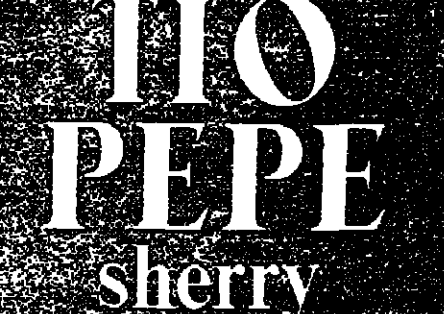
The Society of Motor Manufacturers and Traders will meet the Department of Trade officials today to discuss the society's anti-dumping application against Japanese cars. The SMMT wants immediate import duties on some Japanese vehicles pending an investigation of its claims.

Frigates plan

A preliminary agreement has been reached between Vickers Shipbuilding and the south coast warship builders—the Armada Republica Argentina under which six frigates of about the same design as the Type 21 (Amazon-class) being built in the U.K. for the Royal Navy will be constructed in the ARNE shipyards in Argentina.

Judgment expected

Judgment is expected tomorrow in the High Court action brought by Pan American World Airways against the Department of Trade seeking to prevent interference in the airline's plan to pay 3 per cent increases in commission to travel agents.



NO. 10
PEPE
sherry

IT-S COOL

ON THE ROCKS

مكتبة الأص

ONLY TWA OFFERS SERVICE LIKE THIS TO AMERICA.

Non-stop 747 Polar flight, TW 761: London-Los Angeles.



A snack and champagne
over Spokane, Washington.

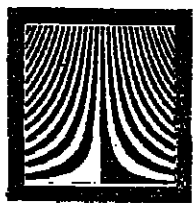
A choice of 2 films and 8 tracks
international audio over Cape
Cooper, Eastern Canada.

A choice of 9 international
entrees in Economy over the
Atlantic.

A cocktail from Kentucky
Scotland the Bahamas or London
over the West Coast of Ireland.

Trans World Service
from TWA.

By international agreement there's a nominal
charge for in-flight entertainment.
And for alcoholic beverages in economy class.



The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

PROCESSING

Bubbles absorb the dust

ANY COMPANY seeking the twin benefits of reduced costs and increased gas cleaning efficiency should be interested to hear that a new Swedish technique is now being more widely introduced into the U.K.

A London factory belonging to one of the companies in the Croda group is just installing a Foamator foam bed scrubber unit. This will be the second to be installed in Britain and follows the successful six months operation of the first unit in a large chemical plant in East Anglia.

The basic innovation of the Foamator is the provision of a bed of foam through which the gases are passed in such a way that any particles of dust carried by the fumes are trapped when they adhere to the individual foam bubbles. The dust particles, the bubbles and, as they collapse, they fall with it into a liquid stream and are then easily removed as a sludge.

The foam is produced with a pump different to that being used in the cleaning unit. The foam is pumped in at the same rate as it is consumed in the process, so that the foam layer remains constant. In very large installa-

tions it is possible to reclaim the foaming agent for economy or to salvage the dust in instances where this has an intrinsic value.

The Foamator is manufactured in Sweden by Temperator AB of Tumba, near Stockholm, a subsidiary of Alfa-Laval. The inventor of the technique, Bruno Javorsky, is said to have thought of the principle when having a drink of frothy beer after a train journey through the Midlands, during which he had seen so many smoking chimneys. He saw particles of matter being precipitated in his glass as the gases rose to the surface through the beer.

Though the principle is simple the know-how involved is considerable, especially as different foaming agents may be required to suit different applications in industry.

The first major tests on the new idea were carried out for the Hoganas company in Sweden which has encountered problems resulting from the coarse particles of iron oxide dust produced in the grinding and powder cutting of foundry castings. Hoganas found that the Foamator could carry out the cleaning operation with many

Advantages compared with conventional wet scrubbing plant. Electrical consumption was calculated to be less than one-third, while the installation costs and the space requirements were also considerably lower. The new unit was able to remove an extensive range of dust particle sizes.

The foam method is being developed not only to collect dust but also as a means of absorbing fumes and recovering valuable gases. The efficiency of the method results from the enormous liquid surface area presented to the gas while using only a small amount of liquid.

It would appear that the Foamator could serve as an economical means of carrying out existing gas cleaning tasks and also as a means of effecting cleaning tasks not previously possible with conventional plant. It can, in many instances, be used in areas where only dry cleaning was thought admissible before.

The Croda installation is being supervised by Temperator's U.K. Projects Office under the direction of Malcolm Brown who operates from 2 Wakefield Gardens, London SE19 2NR (01-653 1296).

ELECTRONICS

Chips for calculators

LARGE SCALE integrated MOS circuits for many kinds of five function and basic slide rule calculators which minimise the number of extra components needed are offered by Rockwell International.

All the circuits have on-chip direct segment and strobe drive for either light emitting diode or fluorescent eight-digit displays. For the same display, an identical circuit board would be used for all model varieties. Keyboard changes and substitution of the most economical pin-compatible circuits are the only modifications required.

The company says that it has identified some 30 different machines that could be produced using one of the chips.

Also included on the chip are an oscillator/clock generator, automatic power-on clear, automatic key de-bouncing, and direct keyboard crossbar matrix de-bouncing.

Total supplemental requirements are one resistor for frequency control and eight or nine resistors, respectively, for LED or fluorescent displays.

Most powerful circuit is the P/N A550X providing basic calculating functions plus an accumulating memory with six functions (add, subtract, exchange, store, clear and recall), parentheses, square root, square, reciprocal, sign change, register exchange and percentage with automatic mark-up and discount. In production quantities this is priced at about £1.68.

Further information from Rockwell Microelectronic Device Division, D-6374 Steinbach/Taunus, Industriestrasse 8, West Germany.

MATERIALS

Optical lapping material

POROUS EXPANDED polystyrene material, impregnated with cerium oxide, has been introduced from the U.S. by Lapping Services, Primrose Hill, Kings Langley, Herts. WD4 8RH, for use with single and double-sided planetary lapping and polishing machines.

The material is stated to be capable of polishing three-inch diameter optical components to within a quarter of a wavelength. It is only 0.02-inch thick, and sufficiently hard and thin to allow the underlying lapping plate to control the flatness of the finished product.

METALWORKING

Research is moving fast

INCREASING emphasis on work to promote the transfer of technology from research to application is highlighted in the annual report of the Machine Tool Industry Research Association.

Despite inflation and the many other problems that have affected British industry throughout the year, the chairman of the council, Mr. W. R. Vaughan, firmly believes that MIRA is now in a better position to face the future and that this improvement can continue at an increasing rate.

Significant progress has been made in performance testing of machine tools as well as the study of noise, reliability, high-speed grinding and computer-aided manufacture.

The importance of the reduction of noise from metal-cutting and forming machinery is increasingly emphasised by users of these machines. MIRA has been investigating many different aspects of the problem including machine noise, cutting process noise, identification of noise sources and methods of reduction either at source or by

using enclosures. Noise measurement has now been made on several hundred machines.

Interest in machine tool performance testing is increasing and with the support of the Research Requirements Board the association is attempting to provide practical data as a basis for performance standards. Valuable information has already been obtained of benefit to both manufacturers and users, and which will also assist the association in assessing the implications of any test specifications which may be implemented.

Recommendations by the industry have led to a pilot survey conducted to collect information about machine tool reliability.

From the survey it has been possible to establish data on the average downtime of machine tools, the types of breakdowns leading to the highest production losses, those parts of a machine which cause most breakdowns and the correlation between costs of maintenance and downtime. Accuracy is being taken of these findings in planning future research programmes.

Sequential control systems using programmable read-only memories have been further studied and several have been successfully applied to production machines. The system shows significant advantages

over more conventional approaches for fixed-cycle machines.

Economic advantage in using numerical control for certain one-off components has been demonstrated with considerable success during the year. This is made possible by a method developed for families of similar components which can be designed by computer. This simultaneously produces control tapes for their manufacture on MIRA's computer numerical control lathe. The technique has been used for the manufacture of forming rolls, metal-spinning rollers, plastic moulds and components for an inspection machine.

Work on ultra-high-speed cylindrical plunge grinding (at wheel speeds up to 125m per second) has continued. The purpose of the research is to establish whether greater rates of metal removal can be economically obtained and to lay down guide lines for the design of future grinding machines. Special consideration has been given to the design of wheel guards for high-speed grinding machines.

The Machine Tool Industry Research Association, Hulleys Road, Huddersfield, Macclesfield (0625) 25421 and 26189.

PERIPHERALS

Terminals simple to test out

THE NEW TC 4000 Series of printing terminal systems just announced by Burroughs Machines includes provision for peripheral activities together with a useful self-diagnostic MTR board that enables the operator to exercise the machine before running, and coincidentally aids the field engineer.

The series, which includes four models designed to give economy and flexibility in printing, storing, displaying and transferring information in a data communications network, is the result of Burroughs' efforts to produce a range of terminals using pre-

programmed circuit chips to define the characteristics of the machines.

This approach has allowed sophisticated features to be included at what seems a modest price (from £2,600).

Manual data entry through a standard typewriter keyboard, adaptable for the styles of different countries, is featured, and the peripheral possibilities include controllers for the connection and control of up to two cassette drives for batch transmission and reception, a self-scan display panel for inquiry, and mini disc for fast random access of stored data.

The wire matrix console printer operates at 60 characters per second while data transmission speeds range from 75 to 9,600 bits per second.

Single or dual sending or receiving buffers with a capacity of up to 1,536 characters are included, together with a "forms compose" feature.

Using the MTR board, an operator can perform the majority of MTR tasks such as executing the forms handler and the printer. A full functional and confidence test could be carried out in between five and ten minutes by the operator before the start of a day's work, and the board can be unplugged and used on another machine.

Burroughs envisage applications across the broad range of business, Government departments, and financial, medical and educational institutions. They are talking about sales of between 3,000 and 4,000 units in the U.K. alone over the next couple of years.

Burroughs Machines, Heathrow House, Bath Road, Cranford, Hounslow, Middlesex, TW5 9QL. 01-759 6522.

INSTRUMENTS

Versatile thermostat

CHANGING TO a new temperature range is a matter only of changing the probe, using an electronic thermostat developed by Endell (Southern) of 35 Millers Road, Brighton, Sussex (0273 556723). Cost savings can result when a number of ranges have to be covered since the control unit remains common.

Known as the Enstat, the unit has a relay output for use in the control of heating and cooling systems and as a safety cut-out. Accuracy is within ± 1 deg C (mechanical units can frequently be as much as ± 2 deg C), and the switching differential is also ± 1 deg C.

The probes use a precision thermistor as the basic sensing element but have additional features that provide the setting facility. The common control unit can be used for any temperature range simply by changing the setting scale to correspond with the probe.

The one-off price of the equipment is about £15 with one probe. Likely applications are in pharmaceutical laboratories, hospitals, photographic processors, and He can thus explain what is happening.

The traction system was designed and produced by ACEC. Through an advanced command and control system, any anomaly is notified to the driver, who is in touch by phone with the central dispatching office and the travellers in the compartments. He can thus explain what is happening.

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When you trade with 121 countries - where on Earth are you?



One of the problems of being a world leader is that your customers are scattered all over the world—in Molins case in 121 countries. And you do not satisfy customers like this from a comfortable office in London. So Molins have factories and assembly plants in North America, South America, Australia and India, as well as in Europe. What is more, Molins men are travelling all over the world every day. That way we are on the spot to meet customer demands wherever they come from.

Today these demands are heavy both from the Eastern hemisphere and from the West. For cigarette-making and packaging machinery—60% of the world's cigarettes are made or packed by Molins machines—and for paper and packaging machinery made by our subsidiaries Langston (USA) and Masson Scott Thrissell.

Yes, Molins men and Molins machines are all over the Earth—all the time.

*The 121 countries in membership of the United Nations

Molins Limited,
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London SE8 5DH.

MOLINS
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مولى اندلس

HEATING

Dual-fuel boilers

FOLLOWING the introduction recently of the PN2200 Series of dual-fuel cast iron heating boilers, a similar range with top-mounted domestic hot water calorifiers has just been announced by Parra Norris-Hammar, 90 Staines Road, Hounslow, Middlesex TW3 3LF (01-570 7131).

PN2100 Series comprises five different models which, like the PN2200 range, are all supplied basically for oil firing but can be converted very simply for operation on solid fuel. This provides valuable flexibility in the choice of fuel—particularly important when long-term relative fuel costs are so uncertain.

Constructed from high-grade cast iron sections with a fully-insulated stove-enamelled sheet steel casing, the PN2100 Series covers an output range from 50,000 to 220,000 Btu/h. Capacities of the copper-lined steel calorifiers range from 115 to 200 litres (25 to 44 gallons), depending on the model. Domestic hot water outputs are from 270 to 450 litres per hour (50 to 100 gph), raised from 10 degrees C to 60 degrees C (50 degrees F to 140 degrees F) with a mean primary water temperature of 82 degrees C (180 degrees F). The boilers are thus suitable for space and water heating applications in a variety of domestic, commercial and small industrial premises.

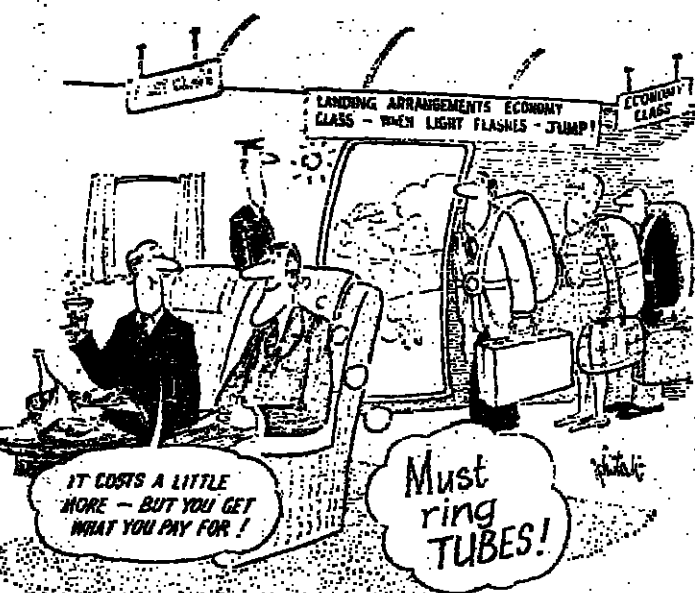
PRODUCTS

More films from Kodak

THREE NEW Kodachrome colour transparency films for still and movie cameras have been introduced by Kodak of Hemel Hempstead, Herts.

Kodak says the main advantages of the films are better colour reproduction and definition and that there is less sensitivity to ultra-violet rays, thus giving clearer skies and sharper distance views.

The films will be marketed as Kodachrome 64 (daylight), Kodachrome 25 (daylight) and Kodachrome 40 movie film (Type A).



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مكتبة الأصيل

It'll come as a comfort if you have to sell the Rolls.

Life seems to be getting even tougher at the top.

A couple of Mayors we know have had to pension off their Daimlers.

Film stars and businessmen alike have traded in their Jags and Mercedes.

And now even the odd Rolls owner is having to part with his pride and joy.

Where are they turning for consolation?

We're delighted to report that many of them are turning to our Ford Granada Ghia.

You see, the Granada Ghia manages to keep them in the style to which they've been accustomed. Yet it costs about £1,000 less than some of its prestige rivals.

That could cover your petrol bill for the next two to three years.

Better still, the Granada Ghia will save you money every time you drive into a garage. Ask 'Motor' magazine.

They tested the Ghia and some of its competitors and came up with these figures for overall fuel consumption.

Ford Granada Ghia, 19.4 mpg. Jaguar XJ6, 15 mpg. Fiat 130, 14.4 mpg. Mercedes 450SEL, 14 mpg.*

But to make these savings do you also have to make sacrifices?

Not as many as you might think. For a start,

you'll still be driving in an atmosphere of peace and seclusion.

The Granada Ghia's interior is lined with soundproofing. Then faced with the same cloth that covers the seats.

You won't be disturbed by a noisy transmission. The automatic is so quiet you'll have to keep an eye on the rev counter to catch it in action.

Nor will you have to forfeit deep-pile carpet. Or heavy underlay.

You'll still have door cappings and facia of real wood. Admittedly, it's not the stuff found in a Silver Shadow. But it is real walnut, from a forest, not a factory.

You'll still have performance.

Ford's 3-litre V6 engine will take you from 0 to 60 in just 10.5 seconds. Top speed, 110 mph.*

You may be wondering if the motoring press shares our enthusiasm.

'Autocar', rarely generous with its praise, had this to say in one of their Test Extras.

"By comparison with some other cars in a similar capacity class, the Ford Granada Ghia offers truly exceptional value and comfort."

We hope their opinion at least persuades you to take one for a test run.

If it doesn't, perhaps your accountant can.

GHIA 

Granada Ghia maximum price £3,761 including Car Tax, VAT at 8% and DELIVERY to your Ford Dealer (excluding N. Ireland). Seat belts, number plates and metallic paint at extra cost. Prices correct at time of going to press. *'Motor' road tests—Automatic transmissions.



Heath warns of 'pathetic isolation'

BY CHRIS BAUR, SCOTTISH CORRESPONDENT

MR. EDWARD HEATH said in Glasgow yesterday that if the nation voted against continued EEC membership "it would rank as the most irresponsible and potentially most self-destructive act ever taken by a responsible government in the history of the country."

Scottish Woolen Manufacturers, Scots who know all about jobs who had been asked for details of their campaign by a member of Mr. Heath's entourage, sounded vaguely injured when he was later told that his being held up by corporations industry's valuable endorsement of a "Yes" vote (particularly referendum result first, he in the Scottish Border counties) had not been mentioned.

Posters at mills

Apart from these free-wheeling comments Mr. Heath appears to have been the despair of his eager assistants and public relations men who have carefully primed him with suitably loaded forecasts about the Scottish employment and investment situation if Britain withdrew.

The association will tell its workers, through posters at mills, that "Your future is European" because two-thirds of the Scottish industry's production (last year valued at £30m.) was sold on the Continent, mainly to the EEC. Twenty years ago the proportion was barely one-fifth.

In the event, their homework was scarcely called in evidence and they had to work hard afterwards to retrieve lost publicity for a referendum campaign which, on both sides, has yet to get off its knees in Scotland.

At least one-third of your livelihood, your standard of living, your future is imperilled if Britain leaves the EEC," say the posters in large type. "Vote for Europe." Mr. Crawford confessed, almost apologetically, "We don't normally dabble in politics. We are only doing this because it's our bread and butter."

Included in the propaganda which was studiously ignored by the great man was the fact that the Scottish wool textile industry will launch a campaign next week throughout its mills warning their 8,000 workers bluntly that up to a third of their jobs may be at risk if Britain leaves the EEC.

His bread and butter, perhaps. But not necessarily the sustenance of the Scottish wool textile industry, which has been dabbled in politics all the time. Mr. Heath made a glancing reference to "the canny

Anti-Marketeers speak with forked tongues—Whitelaw

BY IAN DAVIDSON

MR. WILLIAM WHITELOW, deputy leader of the Conservative Party, yesterday challenged the anti-Marketeers to state clearly what alternative strategy they are proposing to membership of the European Community.

might, in certain circumstances, be made to work in some way, though they both had grave disadvantages. But the British people were entitled to be told which solution was being proposed.

He told a Britain in Europe Press conference that the anti-Marketeers were speaking with "forked tongues." Their official pamphlet advocated free trade with the European Community and the European Free Trade Association, but he quoted another anti-Market leaflet which claimed that "the flow of imported goods from the Market Six is throwing our own people out of work."

"Which is it to be? A free trade area with Europe or a complete seige economy? Let us have an answer."

Mr. Cledwyn Hughes, chairman of the Labour Party, and Mr. Jo Grimond, former leader of the Liberal Party, speaking on the same platform, both strongly pressed the case for British membership of the Community, with special emphasis on the benefits it would confer on Wales and Scotland respectively.

Mr. Hughes opposed the claim of Mr. Anthony Wedgwood Benn, Industry Secretary, that Community membership had caused the loss of jobs in the U.K. and cited the comment made on the claim by the economist Peter Oppenheimer, another anti-Marketeer—"Baloney."

Mr. Wedgwood Benn, who is a group of anti-Marketeers who do not want a free trade agreement at all. Such people propose instead a seige economy with strict import controls.

Mr. Grimond said that he could imagine nothing more disastrous for Scotland than that she should break her ties with Europe.

Mr. Wedgwood Benn, who is a group of anti-Marketeers who do not want a free trade agreement at all. Such people propose instead a seige economy with strict import controls.

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Russians in attack on U.K. companies

By David Lascelles, East European Correspondent

IN AN ATTACK on five leading British companies, the Soviet Union has charged that membership of the Common Market benefits only the multinationals.

Callaghan predicts big Yes majority

BY JOHN HUNT

A BIG MAJORITY in favour of continued British membership of the Common Market on June 5 was forecast yesterday by Mr. James Callaghan, the Foreign Secretary, answering questions on the EEC in the Commons.

Mr. Callaghan was replying to Mr. Eldon Griffiths who, from the Conservative front bench, has criticised Ministers for speaking with different voices in answering questions on the Market.

At the same time, the Foreign Secretary observed that the Opposition seemed to be enjoying this situation very much. But he predicted that after June 5—"as a result of the resounding Yes that I believe is likely to be given"—there would be a united harmonious, active and determined Government which would sweep all before it.

Replying to anti-Marketeers on his own benches, he said that he thought the electorate would be going willingly to the polls to return a very large majority in favour of staying in the Market.

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APPOINTMENTS

Senior positions at Caledonian Airways

Sir Peter Masfield, former chairman of the British Airports Authority, and one of this country's most experienced administrators, has been appointed a director of CALEDONIAN AIRWAYS, the parent company of British Caledonian Airways.

Mr. G. W. J. Trowbridge, deputy chairman of the British Airports Authority, has been elected president of the MACHINE TOOL TRADERS ASSOCIATION. He succeeds Mr. A. M. C. Galliers-Pratt. Mr. W. R. Vaughan has become vice-president of the Association.

Mr. J. A. F. Binny, a director of TURE INVESTMENTS, has been elected a deputy chairman. He is chairman and managing director of the Law Debenture Corporation and a deputy chairman of the National Westminster Bank.

Mr. D. J. Nielson, chairman and managing director of Palm Line, has been appointed chairman of the LONDON GENERAL SHIP-OWNERS' SOCIETY in succession to Mr. D. A. Lloyd. The new deputy chairman is Mr. G. F. Bedford.

Sir Jeremy Morse, deputy chairman of Lloyds Bank, has been appointed a director of LEGAL

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REFERENDUM REPORT — THE EAST MIDLANDS Eyewash by the side of the Erewash

IF THERE is one stretch of Britain's industrial heartland where the pro-Marketeers ought to be having it all their way, it is that part of the East Midlands around Derby and Nottingham and up the Erewash Valley through the Nottinghamshire coalfield towards Mansfield.



Mr. Joe Ashton, MP for Basildon, speaks at an anti-Market meeting at Nottingham. With him is Mr. Lionel Jacobs, a member of the ASTMS National Executive and chairman of the Midlands Against the Common Market Organisation.

The miners here, working some of the industry's best and most prolific seams, have always taken a moderate line, saying they are predominantly pro-Market. So is the next biggest union locally, the General and Municipal Workers. The local Transport and General Workers and the Engineers, by contrast, are standing aside—officially that is. All that the Get Britain Out Referendum Campaign has managed to obtain so far is individual offers of help and a spare room at the back of the TGWU offices in Nottingham, where the campaign's regional HQ is being run on a part-time basis by a local housewife and an Ilkeston councillor.

Local industrial leaders and businessmen are almost all pro-Market. So, too, virtually to a man, are the local farmers. They have had their worries—over beef prices and French egg imports—but the local NFU cricketer tour is being broken off on June 5 so that the team can get back to vote and, when the Norwegian Prime Minister came to the area last year, the NFU branch secretary was hard put to find even one anti-Market farmer he could talk to.

Most are convinced that the food has gone up because Britain has joined the Community. The man who wants to know about job security, the sovereignty issue, which the local anti-Marketeers have been hammering away at, does not seem to cut much ice, except about 9 per cent for the among dyed-in-the-wool Socialists, who believe Community membership will stop them building collieries. But the miners are more interested in getting the same fringe benefits as their counterparts in the German retirement age of 55.

The pro-Marketeers have the money, by far the better organisation, and most of the local names. Last year the ten local constituencies returned eight Labour and two Conservative MPs—and but two of the Labour MPs are pro-Market. The local Conservative machines are now pitching in under the Britain-in-Europe umbrella and so are most of the Liberals. On the Labour side, according to Mr. Michael Gallagher, the Labour chief whip on Nottinghamshire County Council and regional Britain-in-Europe chairman, at least half the "old hands" at organisation, including many of the constituency agents, "are working for the pro-Market side, while most of the other half are refusing to work for either."

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Steel loan revelation under fire

A LABOUR MP yesterday attacked Mr. George Thompson, EEC Commissioner, with special responsibility for regional affairs, for his choice of date to announce a £14m. loan from the EEC to protect jobs of steelworkers at Ebbw Vale.

Mr. Thompson, a former Labour Minister, made the announcement in Cardiff yesterday during a speaking campaign on behalf of continued membership of the Common Market.

Mr. Neil Kinnock, Labour MP for Bedwelly, said yesterday that the decision on the loan, for which application was made two years ago, was reached six months ago. In choosing yesterday to announce it, Mr. Thompson was giving all the appearance of it being a unique and generous offer by the Common Market.

Mr. Thompson, a former Labour Minister, made the announcement in Cardiff yesterday during a speaking campaign on behalf of continued membership of the Common Market.

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and engineering, mostly heavy, over 100—are quiet and non-partisan. To what extent they are being given genuine information must at times be doubtful—some grotesque distortions are being perpetrated. Thus, there was the Rolle-Royce crash in 1971, which the EEC for the time being interest rates that had ridden the more deeply than people housing revenue account, and remember the past or the other anti-Market speaker at the same meeting who claimed that the people now telling Mr. James Callaghan what to say were the same as those who had advised Neville Chamberlain at Munich.

Perhaps Councillor Gallagher is right when he says that organisational strength will count in the end. So far he has managed to set up local Britain-in-Europe groups in all but two of the 48 constituencies in the East Midlands, and many have formed sub-groups for particular stay in. But, apart from a few notable exceptions (like Mr. Alan Kershaw, president of the Nottingham-based Knitting Industry Federation, which represents the second largest knitting industry in Europe and hopes to make a "killing" in the Common Market), they prefer to keep out of the referendum argument. Regional policy is hardly mentioned. The Erewash Valley was declared an intermediate area in 1968 following the rundown in coal and has since become almost a textbook example of how local authorities and government, working together, can breathe new life into an area of industrial distress and decline—over 100 new factories have been opened up on the Derbyshire side alone since 1973.

The Derby County Council has begun to prepare a case for financial aid from the Community in Brussels and the local coal industry has received one cheap loan (1 per cent interest) and two more last week (at probably 9 per cent) for the among dyed-in-the-wool Socialists, who believe Community membership will stop them building collieries. But the miners are more interested in getting the same fringe benefits as their counterparts in the German retirement age of 55.

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Various small advertisements and notices on the right margin, including 'PAIN', 'U. ley', 'Desplan', and 'BY AGENT'.



Ashley wins 211 majority for rape law change

THE SEXUAL OFFENCES (Amendment) Bill to change the law relating to rape, sponsored by Mr. Jack Ashley (Lab. Stoke S) was given a first reading in the Commons yesterday by 228 votes to 17—a majority of 211.

Mr. Ashley said that he was bringing in his Bill following the recent Law Lords controversial ruling on "belief of consent."

He added: "The simple theme of my Bill is that a man's belief that the woman consented should only be considered if it is put forward on reasonable grounds. To consider a belief based on unreasonable grounds, as the present law does, is to belittle the victim and defend the rapist."

Juries would be doubtful of convicting a rapist now that it was abundantly clear that he needed no reasonable grounds for holding any belief, however bizarre it might be.

Doubt was a formidable weapon in the hands of a defence counsel already well armed and well able to demolish the most respectable woman in the witness box.

Many women were already reluctant to report rape. They would be even more unwilling to come forward now.

"The victim of rape must endure not only police interrogation, medical examination, counsel's cross-examination, but she must also now listen to the rapist claim his 'belief' on unreasonable grounds that 'he thought she was willing'."

The effect of the legal judgment would be to accelerate the increase in the number of rapes. The Bill was opposed by another Labour MP, Mr. John Lee (Hants), who said that it seemed to be a burden of proof in relation to a serious crime.

It was also relaxing, to some measure, the degree of scrutiny to which a witness was subject when making an allegation in relation to the crime.

"The law is perfectly adequate as it stands. The Lords' decision is not a licence for a sophisticated rapist," he said.

Rhodesia talks warning

By John Hunt
A WARNING that talks on Rhodesia's constitution could not proceed until a substantial number of African detainees have been released by the Rhodesian Government, was given yesterday by Mr. James Callaghan, Foreign Secretary.

Asked in the Commons to make a statement on the Rhodesian situation he said that he was considering the next steps to be taken and hoped to make a statement in the near future.

Mr. Jo Grimond (Lib., Orkney and Shetland) reminded him that there were still 300 people in detention in Rhodesia and wanted to know what steps the Government was taking to get them released.

Mr. Callaghan told him that Britain had made continued representations to the Rhodesians about this. "In our judgment these talks on the constitution will not proceed until progress has been made of a very substantial nature in releasing those who are now detained," he declared.

Hattersley protests to Turks

By John Hunt
MR. ROY HATTERSLEY, Minister of State in the Foreign Office, flew to Ankara yesterday with instructions to protest to the Turkish Government about the way it has treated British residents in Cyprus.

Announcing this in the Commons earlier in the day, Mr. James Callaghan, Foreign Secretary, said that he had asked Mr. Hattersley to inform the Turkish Government of his dissatisfaction in the matter and to discuss remedies with them.

He told MPs: "I regret to say that the position of British residents in the Turkish occupied area of Cyprus is not satisfactory. Despite frequent representations both to the local authorities in Cyprus and to the Turkish Government satisfaction has not been received for damage or loss of the homes and possessions of British residents."

Evidence on memoirs
By John Source, Lobby Editor
THE RADCLIFFE Committee of Privy Counsellors on the publication of Ministers' memoirs is inviting written evidence. Any person or organisation wishing to send a memorandum should send it to the Secretary, Committee of Privy Counsellors (Ministerial Memoirs), Whitehall, S.W.1, before the end of June. Any submission will be treated in confidence unless otherwise agreed.

Assembly line sympathy

BY PHILIP RAWSTORNE

AFTER Mr. Harold Wilson's strictures on the car workers, Mr. Anthony Wedgwood Benn yesterday gave them sympathy.

Not that he wanted to be provocative, he emphasised in the Commons as he presented the controversial rescue package for British Leyland. But those who called on the car workers to re-examine their attitudes might profit from examining their own.

"I am amazed," he said, "that this body of workers should be so reviled and attacked."

Locked to the assembly line, the "most dehumanising places known to man," yet they made a major contribution to the country's economic life.

British Leyland's workforce and trade unions recognised that substantial changes were needed and were anxious to play their part, said Mr. Benn.

But—again in spite of the Prime Minister's insistence that their contribution would be severely monitored—the Industry Secretary dismissed any idea that "copied bottomed" guarantees of co-operation should be obtained before Government money was spent.

If British Leyland have been denied sustenance, the Midlands could have rapidly become an industrial desert, he declared.

The whole of British industry was in a spiral of decline that had to be reversed by investment and new spirit if Britain were not to be "de-industrialised."

Bankruptcy for British Leyland would have been totally irresponsible, Industry Secretary Mr. Anthony Wedgwood Benn, said in the Commons yesterday.

Moving the second reading of the British Leyland Bill, Mr. Benn recalled that the Prime Minister had said there were something like one million jobs at stake.

"The Midlands has hanging over it the spectre of becoming a development area—an industrial desert—and if British Leyland had been allowed to go into liquidation that danger would have become a great deal more real."

It was always open to a firm, by ruthless chopping of its uneconomic activities, to restore itself to profitability. But that vacuum would have led to a huge flood of motor cars from abroad, which were already running at a hair-raising level.

Mr. Benn stressed that it was urgent to get the new investment going. Looking beyond the immediate issues raised in the Bill, the Government was ready to make a further £500m. of capital available from 1976-78, coming from the Industry Act and tranches available under the new Industry Bill through the National Enterprise Board.

The further capital would be adjusted as seemed necessary to see that with the substantial investment of public money there was majority control of

A new Secretary for Industry might also help in that process. Mr. Michael Heseltine suggested from the Tory front bench.

Intent on being as provocative as he could, Mr. Heseltine roused the anger of the Labour Left. If not of Mr. Benn himself, by charging him with having a "vested interest in causing dissection."

Before verbally led him into vacuity, Mr. Heseltine punctured some of Mr. Benn's pretensions with a few sharp points. The Government had accepted the "most ambitious and most expensive" proposals of the Ryder report without any real examination of alternative strategies, he claimed.

Some of the Ryder assumptions were "wildly optimistic"—a doubling of British Leyland's sales in Europe by 1981, and a level of profit four times higher than the company had ever achieved in its history.

And not least, said Mr. Heseltine, savouring the irony, the company's whole future would depend on the British people ignoring Mr. Benn's advice to withdraw from the Common Market.

"Why are you such a dismal Jimmy?" asked Mr. Sydney Bidwell, from the Labour backbenches. No one wished to spread alarm and despondency, Mr. Heseltine retorted, but it would have been better to have dealt frankly with the employment problem and trimmed the company to a smaller but profitable base.

The attitude of the nation towards motor vehicle workers should be examined. Members of this House, who represent car constituencies, will know that these manufacturing plants are among the most dehumanising places known to man.

"It was not for nothing that Charlie Chaplin, years ago, demonstrated, by comedy and insight, the tragedy of those people who are locked into the great production plants. I am amazed that this body of workers who contribute £1.8bn. of exports a year, should be so reviled and attacked in the society in which we live."

But for whatever reason, it was astonishing that the Press and television and radio—and notably the BBC—had yet to find programmes recognising the contribution made by car workers—and the dockers.

Amid laughter from Opposition benches, Mr. Benn commented: "I am not saying this provocatively, but if a one-thousandth part of BBC time was

completely misunderstanding the situation, unless the object was to try to appeal to people who wanted to be given political platitudes to feed their convictions."

Perhaps the most staggering revelation was that Mr. Benn could not answer questions on the way in which the Ryder team had reached its strategy.

It was incredible that £2.8bn. could have been recommended, yet Mr. Benn not only did not know what the alternatives were—he had never asked. In other words he has never even done the basic homework which any

responsible Minister in any Government department would do."

There was no evidence that any alternative strategy had been properly costed or properly examined. "Parliament is not a place for a lecture to examine the implications of the Ryder report."

The Ryder target for Leyland cars was for a doubling of sales to Europe by 1985 which seemed to be wildly optimistic. "Every one, except Mr. Benn, knows that the Ryder estimates are based on the country staying in the Common Market."

While Russia was improving its flexibility and developing its power to influence decisions all over the world—not least in the Middle East—Britain was markedly reducing its flexibility, Lord Balmiel contended.

WATO was outnumbered by the Warsaw Pact formations, and while we and our allies were defence-orientated, the Soviets grouped their forces with attack as the policy basis.

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The further capital would be adjusted as seemed necessary to see that with the substantial investment of public money there was majority control of

the company. Working relationships "at the very heart of the prospects for success for this enterprise." The trade unions and the workforce recognised that substantial changes needed to be made and their anxieties were for new machinery through which they could play a successful part in the development of the company.

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LABOUR NEWS

Workers claim Massey Ferguson planned strike

BY PETER CARTWRIGHT, MIDLANDS CORRESPONDENT

A ROW has broken out at the strike-hit Massey-Ferguson plant in Coventry over the discovery of a document which, the strikers say, shows the company planned the dispute.

A company spokesman said yesterday that the document was a "theoretical study" of production made 13 months ago and taking into account a month-long strike in May this year.

"It was just one of a series of projections we carry out," he said. "We must take into account possibilities of disputes either at outside suppliers or inside the plant."

He added that, at the beginning of the year, workers were told that the 1975 production programme called for 55,000 assembled tractors out of a total of 90,000 tractor sets. It had been agreed to work eight hours overtime a week to achieve the programme.

More bitterness entered the two-week-old pay strike yesterday when pickets at the factory

day when pickets at the factory—now completely shut down—were accused by management of illegally occupying office buildings, petty theft, stopping staff and searching briefcases.

Mr. Roland Jennings, managing director, has sent letters to all the strikers and Mr. George Butler, assistant district organiser of the Amalgamated Union of Engineering Workers, has promised to write to the conveners at the plant over picketing arrangements.

Sporadic picketing also of local hotels from which some 200 staff are having to work has caused bitterness to mount further in the strike, which is by all 4,500 production workers.

The strikers have rejected the company's last pay offer, equivalent to an average of £7.44 a week, but going up to £9.00 in some instances through restructuring.

This compares with other settlements at Coventry engin-

ering plants this year of £4-£10.50 a week.

All Massey-Ferguson U.K. plants, including the Perkins Engines subsidiary at Peterborough, now have the same starting date for wage contracts—April 1.

Only Manchester, the next biggest operation, employing 1,700 on agricultural equipment, has not concluded an agreement and is obviously waiting to see the outcome at Coventry.

In 1973, Perkins Engines was on strike for 11 weeks over pay parity. The company, besides awarding hefty increases, promised to take differentials into consideration.

Obviously, it is worried in case the Coventry situation should lead to leapfrogging at other plants where it has not been easy to establish harmony. The company says the strike is costing £600,000 a day in lost sales revenues.

Newsmen reject NUJ move on editors

FLEET STREET journalists have come out against the move to force editors to join the National Union of Journalists.

Central London branch—to which most Fleet Street newsmen belong—yesterday passed a motion rejecting the Annual Delegates Meeting decision to make editors join the union.

The motion said: "There are no conceivable circumstances at the present time under which our Chaps would be prepared to accept an instruction from the National Executive Committee, or elsewhere, to withdraw their labour in order to force editors to join the union and accept its discipline."

The motion added that the branch accepted the principle of 100 per cent. post-entry membership of the NUJ and believed this should be sought by democratic means. They also thought that an editor who chose to join the NUJ should not act against the members' interests.

The motion also states: "The branch will not be a party to any attempt to censor, distort, or suppress, any editorial material. The branch states its conviction that newspapers should always be free to open their columns to occasional articles from non-journalists where—in the opinion of the editor—they make a worthwhile contribution to public debate."

Five clearing banks to improve pay offer from 20 to 22.5%

BY OUR LABOUR STAFF

THE FIVE major clearing banks are planning to improve a pay offer to their 180,000 employees from 20 to 22.5 per cent. at the next round of negotiations to-morrow, in line with the latest calculations of the movement of the Retail Price Index.

At a meeting earlier this month, the employees' representatives rejected the 20 per cent. offer because they claim that by the end of June, when the new agreement is to come into force, the annual rate of increase in the index will have gathered speed.

The employers' new offer, calculated after the publication of the April index, would tend to support that argument, but leaders of the banks' staff associations refused to predict yesterday what attitude they would take to-morrow.

However, the National Union of Bank Employees, which has pursued a much more militant line over pay than the staff associations, is expected to demand that the rise should cover at least the June-to-June increase in the cost of living, which it expects to be as high as 25 per cent.

Disagreement between NUBE and the staff associations over the offer could encourage NUBE to further question the wisdom of negotiating jointly with the staff associations and, according to Mr. Cecil Mills,

general secretary, could induce the union to try to go it alone next year, although it represents less than half of the English clearing bank employees.

In the meantime, NUBE said yesterday that it had formally signed an agency shop agreement with Yorkshire Bank, covering the 2,900-strong managerial, clerical and non-clerical staff.

Under the Industrial Relations Act, NUBE had a number of agency shop agreements with different groups of banks, which have become void with the repeal of the Act. The union is now trying to turn them into contractual agreements.

UNION SEEKS PROTECTION OVER GLASS 'DUMPING'

Union leaders will demand Government action to protect the glass industry — in particular Pilkington — against "dumping" by overseas competitors when they meet Mr. Anthony Wedgwood Benn, Industry Secretary, to-morrow.

Mr. David Bassett, general secretary of the General and Municipal Workers Union, will lead a deputation worried at the prospect of redundancies in the industry.

Little Neddy criticises hotels

BY ARTHUR SANDLES

THE BRITISH hotel and catering industry comes in for some severe criticism over its manpower policy in a Catering Little Neddy report out to-day. The report calls for action in a range of areas, including payments and labour relations.

The report is couched in polite terms, but the message it carries is unmistakable. On pay, it says: "Given the prevalence of low pay in the industry, the scope for improved utilisation of labour should be explored with a view to absorbing the cost of raising pay levels, including that resulting from the introduction of equal pay for women."

It urges the industry to do its best to avoid split shift working, which it admits is a difficult task. "Where split shifts, or early or late turns, are worked, the shift premia should be made explicit."

Hoteliers and restaurant owners are asked to pay more attention to retaining their staff and thus reducing the floating nature of the industry's working population. "In the longer term, managers should know enough about the individual members of their staff and the conditions under which they work to be able to make judgments about the stresses to which they are subject."

"This may mean setting aside time for regular discussion with staff to review their progress."

The report also recommends that to encourage the development of collective bargaining, staff should be encouraged to join a trade union if they wish, and trade unions should be given facilities for recruitment. Some representatives of the employers were unable to accept

that management should be expected to do more than respect the right of staff to join a trade union. The Catering EDC says that this is one of the points on which discussion in the industry is necessary.

As a next move, the Little Neddy is proposing to run meetings of employers, unions and other interested bodies at national and regional level.

The EDC is also planning a detailed study of the ways in which labour retention may be increased and further measures to assist the industry to cope with the economic and social changes affecting employment."

Manpower Policy in the Hotels and Restaurants Industry — research findings, £2.60. Short summary, free. Neddy Books, Millbank Tower, Millbank, London SW1P 4QX.

Scottish miners seek £100

SCOTTISH MINERS yesterday demanded £100 for skilled men working at the collieries and with the demand went a warning that they are prepared for battle to get it.

The resolution calling for the £100 skilled miner was passed unanimously at the annual conference in Kirkcaldy, Fife, of the Scottish Colliery Enginemen, Boilermakers and Tradesmen's Association—a section of the National Union of Mineworkers.

The conference also demanded that, whatever miners' wages might be, skilled men working in the same situations as unskilled men should receive a "plus" payment in recognition of their skills. And they warned that the skilled men were preparing for a struggle within the NUM for recognition for "technical know-how."

Moving the motion on wages, Mr. Abe Moffat, of Musselburgh, said that with the average wage in the country being £59, it was not too much to ask for £100 for the miners.

The strongest warning of inner conflict in the NUM came from Mr. Tom Dair, of Cowdenbeath, Fife, who said: "We are tired of the NUM throwing out a sop to craftsmen when it suits their purpose to diminish any struggle for recognition of craftsmen."

Problem for Electrolux over equal pay plan

PRODUCTION in Britain of Electrolux, the Swedish-owned electrical company, has stopped because of a strike over the company's plans for the introduction of equal pay.

The 1,400 workers at the company's factory in Luton, which produces refrigerators and vacuum cleaners, includes some 650 women. It is the men who are upset, because they fear that the company may try to downgrade them while improving the women's pay.

In order to comply with the equal pay act, Electrolux is proposing to introduce a new minimum rate in the semi-skilled grade, below what many men are earning at the moment. The company claims that nobody will be allowed to lose earnings as a result of the new grading, but its assurances have not convinced the workers.

No talks are planned at the moment to end the strike, now in its second week.

TUC anxiety on pickets and sex discrimination

BY OUR LABOUR CORRESPONDENT

THE TUC is to seek a further meeting with the Home Secretary over the jailed "Shrewsbury Two" building pickets, and is to write to Mr. Michael Foot, Employment Secretary, expressing concern at recent amendments to the Sex Discrimination Bill.

A meeting yesterday of the TUC general council decided to draw the attention of Mr. Roy Jenkins, the Home Secretary, to the urgent need for special reviews of the cases of the two pickets, following the decision of the parole board not to recom-

mend parole for them at present. They will also raise the question of the use of criminal conspiracy charges in trade disputes and the definition of "intimidation" and "unlawful assembly" in that context.

On the Sex Discrimination Bill, the TUC is concerned about amendments, carried earlier this week, which abolish the restrictions on hours of employment of women and young people and which transfer the onus of proof in cases of alleged discrimination to the complainant instead of the respondent.

Advertising and...

Haines quits AGB

DICK HAINES, who came to partner, the Dutch agency AGB the research company as chief executive from Amsterdam and Flessey, has left to return to his engineering. He is not being replaced. The research industry tends to be difficult for outsiders to infiltrate and Haines' departure leaves the ingrained research men very much in control.

Audley Gapper and Brown, the original AGB, will continue as joint managing directors of the publicly quoted company, and Haines' job of running the Audits division will be shared between four directors, Frankel, Buck, Scott and Chapman.

● FOLLOWING its success with Rise'n Shine, an orange flavour in a sachet which converts to a drink, Kellogg's is following the same principle with Two Shakes, although in this case you add milk to form a milk shake. The brand is being tested in the Granada TV region with advertising by JWT to the national equivalent of £300,000.

● RECKITT AND COLEMAN is moving its Robinsons Baby Food brand from Young and Rubicam to JWT.

● SAATCHI and Saatchi is to handle the advertising for El Cid Hotels. Its producers, Duff Gordon, aim to spend around £300,000 over the next 18 months. The account was with Geers and Gross.

● YET another record company has changed agencies. Magnet Records has chosen Orford Youtien to handle a £50,000 plus account.

● FOSTER Turner and Benson has plugged the gaps in its PR campaign by acquiring Francis, Thorold, the financial PR company. Francis, Thorold will retain its identity, but the two principals become head and deputy head of PR at Foster Turner and Benson.

● LEO BURNETT has won the National Tourist Organisation of Greece account, worth £245,000. This includes promoting Greece for the U.K. holiday market, but does not include advertising for Olympic.

● AVER BARKER Hegemann International is gaining a new client, the new Benton Bowles/RO.

● CRANFIELD SCHOOL OF MANAGEMENT is inaugurating a very topical marketing course from June 15-20. Called "Senior European Marketing Programme it is designed for senior executives responsible for exporting to Europe, and aims to improve the U.K.'s less brilliant performance."

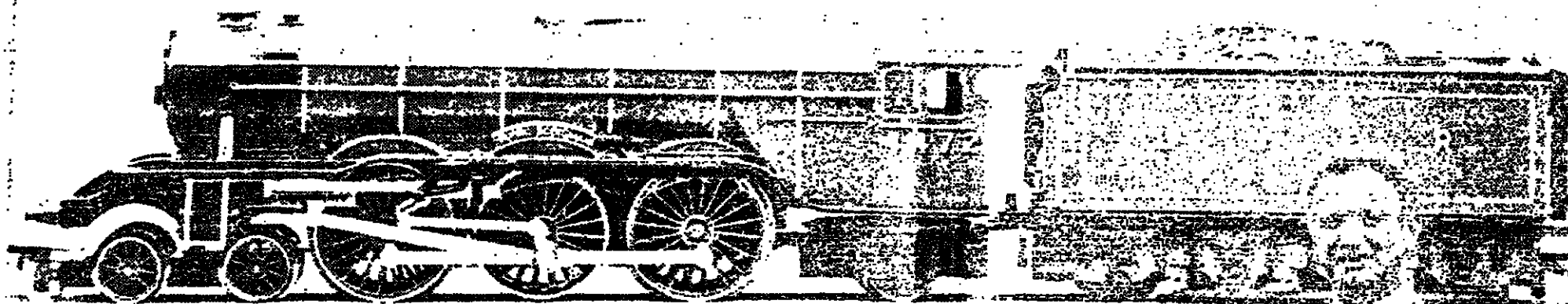
● 18 participants, and matters like Logistics, Advertising, Research, Foreign Exchange, Product Policy, etc.

● BENTON AND BOWLES bought a controlling interest in the largest advertising agency in the U.K. holding a 5.5m. share. It is now known as Benton Bowles/RO.

JWT view of 1974

J. WALTER THOMPSON is about the advertising industry different from other advertising agencies. It shows this through such features as an elaborate annual look at the agency and the industry. Its report for 1974 suggests a year which ended better than it began—billed was down 20 per cent. in the first quarter, but a record October enabled the agency to finish the year just £1.8m. below the record 1973 figure of £41.9m. But the booklet is also interesting for its information.

Drive one this weekend.



Hornby Railways The greatest model railway in the world

"THANKS TO BRITISH POSTERS THIS WAS ONE TRAIN YOU COULDN'T MISS."

"A Hornby campaign on posters was unusual in two respects."

As far as we know, we were the first major toy manufacturer to use the outdoor medium.

And we used it outside the traditional Christmas season, the objective being to trigger the memories of those who already had train sets to buy accessories.

For us, British Posters had specific advantages. From their wide selection of PSCs we were able to choose the campaigns that covered the areas we wanted.

And buying PSCs was certainly a lot simpler than going line by line.

Being new to the medium we used our own sales staff to check whether in fact the posters were up in time. And they were.

Even more important though, was the reaction from the trade and consumers.

The novelty of models and hobbies on posters along with the creative treatment had tremendous impact.

During and after the campaign our retailers reported above average sales for the time of year.

Another thing that surprised us were the requests for the 48 sheet poster itself.

People actually wanted to cover the side of a house or somebody's room with them.

The miniatures we printed and used as window stickers were highly successful too.

And the reaction from two toy trade fairs was "What are you doing next year?"

Needless to say we'll be back on posters. One last point.

It seems we picked up more than business on British Posters.

We picked up a Design Council Award as well.

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The Marketing Scene

SPONSORSHIP

Dunhill has doubts

BY ANTONY THORNCROFT

DUNHILL IS believed to be having doubts about its sponsorship of the Dunhill International show, jumping at Olympia next December. It may save itself £75,000 by withdrawing but it will give up an association with a show which in its short two years of existence has achieved guaranteed television coverage and almost capacity audiences. But these days, especially after the Budget, tobacco companies have done well out of supporting horse trials in the days before Princess Anne made it her sport. So John Pinches hopes that dressage will prosper and eventually merit TV coverage.

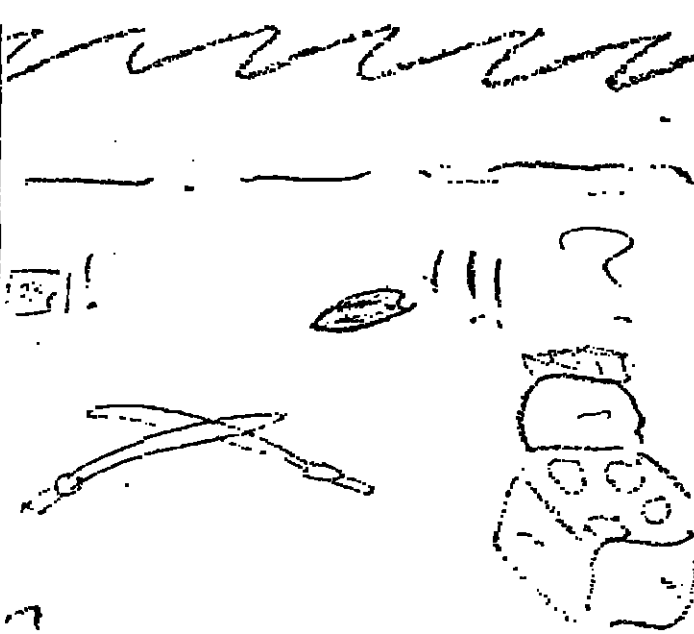
Any decision by Dunhill will be a blow for British Equestrian Promotions, the company formally established in January which aims to find commercial sponsors for equestrian events, such as horse shows, cross-country and dressage. It is distinctive in being a sponsorship company that not only concentrates on one sport but also is mainly owned by the official equestrian bodies, the British Horse Society and British Show Jumping Association. The other shareholder is managing director, Raymond Brooks-Ward.

Brooks-Ward is hopeful of keeping the Olympia event alive with another sponsor, and draws encouragement from the fact that horse events are still top casting fees, and simulating the hunt. Since the number of people riding stretches into the millions, equestrian sponsorship is no longer an upmarket extravagance for reaching opinion formers or a personal whim of the chairman. In a year where more and more companies are looking hard at their sponsorship commitments, British Equestrian Promotions is probably on the right track in playing straight and seeking help to encourage future growth for horse sport rather than traditional helpers contribute to the big exposure before the eyes of occasions, but any new entrant sceptical advertisers.

Esoteric

And there are even more esoteric possibilities. Barclays Bank is sponsoring the Four-in-hand competition at Windsor (although the national champion-ship at Cirencester are still being hunted for this year), and most of all, the estate agents, Partners, the estate agents, is helping out on the Triathlon, where teams have to show their skills in a more controlled form of hunting, shooting and fishing.

Since the number of people riding stretches into the millions, equestrian sponsorship is no longer an upmarket extravagance for reaching opinion formers or a personal whim of the chairman. In a year where more and more companies are looking hard at their sponsorship commitments, British Equestrian Promotions is probably on the right track in playing straight and seeking help to encourage future growth for horse sport rather than traditional helpers contribute to the big exposure before the eyes of occasions, but any new entrant sceptical advertisers.



The time for chocs

BY ANTONY THORNCROFT

ON THE face of it this is a bad time to launch a new line in lavishly boxed chocolates, or a particularly luxurious scent. Not a bit of it, according to CITAM, the research company which specialises in informing companies about the basic, well-embedded, attitudes of consumers. Women especially want the small treats these days to keep them going. It is the big extravaganzas that are being rejected.

GRAM concentrates on qualitative research, a sector which has grown, against the trend, in the past year. Through over a thousand group discussions, and even more depth interviews, GRAM attempts to discover the underlying hopes and fears of the nation. Regular surveys of housewives began just over a year ago and emphasised hysteria and panic. Now housewives have come to terms with the economic crisis.

The illustration, a drawing by a housewife showing how she feels about shopping, reflects the tensions—and the solution. The wiggly line is taken by the psychologists to mean frustration; the dots, the stop-go nature of shopping; and crossed swords her relationship with the retailer; and the stove a possible way out—a reversion back to home cooking. GRAM gets its guinea pigs to draw their emotions rather than verbalise them—a process which would lead to a mass of contradictions. It also goes some way towards encounter groups, getting participants to feel each other in the interests of relaxation and individual well-being. Then the interviewer will turn the conversation towards shampoos, or what have you, and get a genuine gut reaction.

Among the particular groups recently studied by GRAM is doctors, and since it is trying to get involved in qualitative research in the medical field, it is offering the findings for a bargain £25. The study indicates that doctors are very concerned about the state of the economy and the National Health Service. On the one hand they are prescribing cheaper drugs and responding to a more down-to-earth advertising approach from the pharmaceutical companies; on the other, they are economising in the home while maintaining their traditional hobbies, and their visible place in society.

April TV good but...

ON the face of it April was another better month for the TV companies, with advertising revenue 34 per cent. higher than in April 1974 at £15.8m. But, of course, this is an impossible comparison since last April was one of the worst months ever. A more telling comparison is with April 1973 which shows revenue now 3.8 per cent. higher, a paltry rise in income when set against the cost inflation of the past two years.

Although things are going better for the contractors than they might have imagined in the winter, there is little chance of their meeting the full wage claims of the unions in the industry, and if the plugs are pulled out this week-end as threatened in the dispute over a protracted dispute. Perhaps this is why advertisers are chary of committing money to June—bookings at the moment are very light.

The companies have now accepted late booking as a way of life, and are attempting to make the best of it by re-introducing early booking discounts for advertisers. Trident TV has just announced such a scheme in its summer rate card for the first time for four years. But if the summer looks difficult the contractors report that the big packaged goods advertisers, who have been spending less on television in the past year, hope to have larger budgets for the second half of 1975 so if nothing untoward happens the autumn may build on the better-than-expected, if still far from buoyant, spring A.T.

Salesman's aid

BY PHILIP KLEINMAN

ANYONE who visits the ISBA exhibition of advertising at Reed House is bound to notice the enjoyable little reel of old Esso commercials running in a corner of the display area. Noticeable too, is the fact that the screen on which they appear is not that of a television set but of a compact desk projector.

A desk projector is the size of an attaché case and, with the screen folded away, looks just like one. Typically it weighs 17 lb, has an 8½-inch x 11½-inch screen and takes a cartridge of super 8 mm. film. The device has been around for a few years, but only recently has British industry begun to wake up to its potential as a marketing tool.

If a manufacturing company has a complicated sales story to tell, or one which requires a visual demonstration, it can make its reps' job a lot easier by putting that story or that demonstration into a film of up to 10 minutes. The rep then has only to stick his desk projector on the table in front of the dealer, open it up, plug in and sit back while the latter watches and listens enthralled.

That at any rate is the theory. In practice success is likely to depend on the effectiveness of the film shown. The firm which is convinced of the desk projector's usefulness as a sales aid is ICI. The Paints Division spent £17,500 on equipping 70 reps with desk projectors to launch its new Dulux Silthane Silk paint into the retail trade.

ICI spent another £15,000 (including the cost of prizes) on an excellent demonstration film called *Burke on Paint*, made by World Wide Pictures and featuring BBC science reporter James Burke. Two versions were produced: one 16mm film, lasting 20 minutes, for large trade meetings; the other, 8mm version, lasting under nine minutes, was given to the reps to put in their portable cinemas.

Without giving away any figures, ICI says it has achieved its target for selling in of the new brand. Another company which has started to use desk projectors on the road is Sharp. Sharp and Dohme, which claims the biggest share of the U.K. ethical pharmaceuticals market. A year ago it had 25 of the machines, now it is busy equipping all its 100 reps with them.

Len Rogers, of MSD's publicity department, points out that a short film, shown to him in his own words, is a success in terms of advertising expenditure, or not? If we assume that total advertising expenditure in 1975 turns out to be around £850m, (1973 was £874m, and the 1974 estimate is £906m), then radio with £9m, will represent just under 1 per cent.

This could mean that radio will push cinema into last place in the U.K. advertising league, but it is no great achievement when compared with radio's relative position in other major markets of the world: U.S. (7 per cent.), West Germany (13 per cent.), Japan (5 per cent.), Canada (12 per cent.), Australia (10 per cent.).

Having put it all together, where are we? Is radio a success in terms of advertising expenditure, or not? If we assume that total advertising expenditure in 1975 turns out to be around £850m, (1973 was £874m, and the 1974 estimate is £906m), then radio with £9m, will represent just under 1 per cent.

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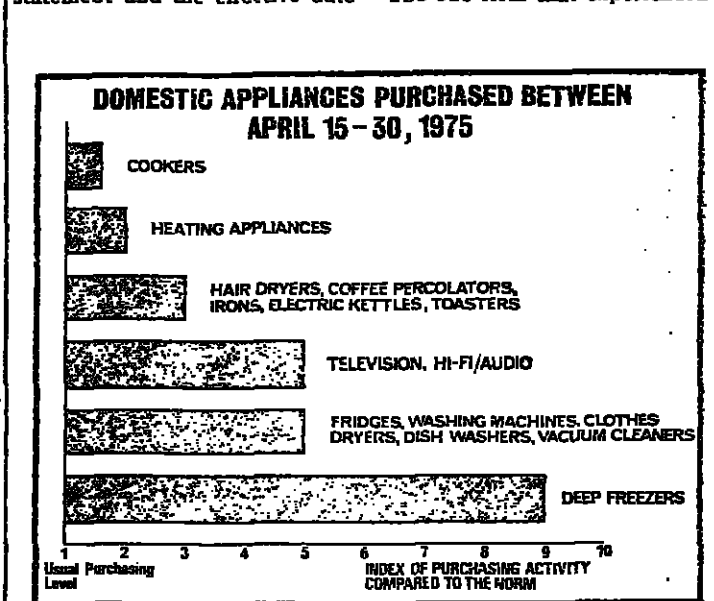
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CONSUMER DURABLES

How big the boom

BY DR. STEPHEN BUCK, AGB RESEARCH

A STROLL down a High Street during the last two weeks in April, was all the research needed to highlight the unusual large "White Goods" like washing machines and refrigerators, while even for non-luxuries such as cookers and heating appliances, where VAT remains course, associated with the at 8 per cent., a rub-off effect breathing space allowed by the Chancellor between his Budget statement and the effective date.



when VAT on "luxury" durables a super boom was the Deep Freeze would be increased to 25 per cent. from the existing level of 8 per cent.

The extent of this purchasing activity, which was helped along by effective advertising by manufacturers and retailers up to the very last minute is now available. The information comes from a quick check made in 5,000 households by AGB Research as a special supplement to its Home Audit Consumer Durable Service. The results show that overall some two months of purchasing was packed into just two weeks—a mini boom indeed. The additional activity varied significantly across the different durables, as the chart shows. The figures relate to the purchasing index for different groups of appliances compared to the "normal" purchasing rates that apply at this time of the year.

The small appliances (electric kettles, irons, toasters, etc.) were purchased at about three times the usual intensity: some six weeks of normal purchasing boom: the results for televisions and hi-fi/audio equipment are even over the next six months.

"Where to get a superb French meal when you haven't time for a superb French meal"



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Radio in perspective

BY DON BECKETT, THE MEDIA BUSINESS

THE AIRC (Association of Independent Media Contractors) has just released its advertisement revenue figures for April and they again show a considerable increase (12½ per cent.) on the previous month. The figure of £612,000 is the highest yet for the ten stations on air (the 11th station, Plymouth Sound, opened this week) and for April over a full year this means a total revenue of £7.3m.

However, there's a lot more to the estimate of annual figures than multiplying the latest month's figures by 12. As Don Wrightman of Lintas pointed out just three weeks ago, we do not yet know what allowance to make for normal seasonal variation, for natural growth, and for the remaining nine stations still to go on air.

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How Lintas put Kenwood in the new kitchen sync.

1973 Let the Kenwood Chef... 1975 A batch of bread you make yourself...

...knead the dough. ...costs you a lot less than you'd pay in the shops.

You just take the compliments. And the Kenwood Chef makes it as easy as going to the shop.

The Kenwood Chef. Gives you more time. Saves you money.

Read the commercial above. Then say to yourself, "Simply by changing the voice-over, Lintas made this and 5 other 1973 Kenwood commercials relevant, to 1975 economics". Because Lintas did. Saving Kenwood the cost of shooting new commercials and the housewife a tidy sum in otherwise wasted food.

Join Kenwood at Lintas.

Call Gerald Wright on 01-583 8030.

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THURSDAY, MAY 22, 1975

Something in the offing

THE FACT that wage settlements are running on a potentially disastrous course appears at last to be recognised even among trade union leaders, and that itself is a considerable advance. Yesterday's statement from the TUC General Council reaffirms the importance of observing the TUC guidelines in wage negotiations. In particular, it emphasises that increases should not normally exceed the increase in the index of retail prices; that negotiations should not be reopened before the due date; and that increases made to suit special cases should not be used by other unions as a basis for arguments based on comparability. If these guidelines had been fully observed in the past, more progress might already have been made towards the control of inflation—which the TUC wishes to see brought down to substantially less than 20 per cent by the end of the year.

But yesterday's statement also confirms that the General Council will be submitting the full Congress in the autumn its recommendations for future policy, and there is now some reason to hope that these will be more stringent and more appropriate to our present situation, in which the fast rate of inflation in the U.K. is tending to depress the exchange rate and push up unemployment simultaneously. One proposal, associated with the name of Mr. Jack Jones but commanding wider support, has already been put forward, and the Chancellor has expressed interest in it.

Flat increase

The essence of this proposal is that the maximum increase in wages during the coming negotiating year should be a flat sum related to the rise in the cost-of-living index. Mr. Healey must already have noticed that other trade union leaders are markedly sceptical about the idea of a flat maximum increase for everyone. Differentials have already been eroded by a combination of inflation, wage restraint and progressive taxation to the point where organised workers with special skills or a particularly strong bargaining position are losing interest in egalitarianism.

Yesterday, indeed, Mr. Clive Jenkins put forward an alternative proposal to divide the maximum permitted increase into two parts. The first, which would apply to everyone including State pensioners, would be index-linked, though the index would be restricted more closely to basic necessities of life than the present RPI; the second part would be related to each particular job. The conflict of principle between the two proposals is obvious, but the details of both are still vague. They are now to be worked out in greater detail as the basis for a paper to be presented to the next meeting of the TUC Economic Committee.

Preconditions

Meanwhile, Ministers and the Confederation of British Industry have both been active. The Prime Minister has shadowed a resumption of talks on pay policy between Government, the TUC, and CBI while the CBI is to-day launching economic proposals of its own which include a plan for bringing inflation back under control over the course of three years. The essence of this is that Government, TUC and CBI should agree in advance on a target rate of inflation and on the maximum average wage increase compatible with it; individual firms would then be free to negotiate detailed settlements with the unions inside this overall maximum, subject to their individual trading circumstances.

This plan, too, clearly needs working out in more detail, but it includes the most important element of all—that the Government, as a major employer and contributor to wage inflation, should play a leading part. If voluntary wage restraint can be made more effective without creating a pattern so rigid as to promote the inefficient use of labour, the Government's task of economic management will become easier. But two points should be made utterly clear from the outset. The first is that cuts in public expenditure, the rapid growth of which is largely responsible for our current difficulties, will remain urgently necessary. The second is that the level of unemployment will have to be kept somewhat higher than in the past until inflation has been brought under effective control.

Few new types of airliners will be seen at next week's Paris Air Show. Michael Donne explains why

Britain's take-off into the decade of derivatives



THE BAC ONE-ELEVEN 700...

ONE of the most significant trends in world civil aviation likely to emerge from the Paris International Air Show at Le Bourget from May 30 will be the very small number of entirely new types of airliners on display. This contrasts with previous shows and reflects the marked slow-down in the rate of new aircraft development as a result of world-wide economic difficulties, and the reluctance of airlines not only to buy existing models but also to commit themselves to even thinking about the longer-term future.

The world civil airline industry, outside the Soviet Union, is moving into what is becoming known as "the decade of derivatives." Apart from Concorde the great majority of new airliners sold until the mid-1980s, and perhaps even beyond, will be developments of existing types already well established in the world's fleets rather than entirely new aircraft concepts.

This does not mean that the manufacturers are entirely ignoring the long-term future. Far from it. In Europe, the so-called "Group of Six"—British Aircraft Corporation, Hawker Siddeley Aviation, Aeritalia, Dornier, Messerschmitt-Bölkow-Blohm and VFW-Fokker—set up last autumn is trying to define long-term future requirements with a view to drawing up a specification to meet them. Their aim is to try to break eventually the current U.S. dominance of the European civil aircraft market—where last year the American manufacturers supplied no less than 84 per cent of the airlines' requirements. In the U.S., Boeing is still quietly working on its so-called 7X7 family of jets in collaboration with Aeritalia of Italy and others (Japan is also interested). A scale-model of a possible 200-220-seat short-to-medium range airliner is thought likely to be shown on Boeing's stand at the Paris Show.

Existing models

But these ventures are still a long way off, and designers, though their eyes may gleam at the prospect of bright new shapes eventually, are for the time being working to ensure that their existing models can keep up in the struggle to win a share of such orders as are available.

Even so, for the airlines the plethora of variants already on offer or envisaged is almost bewildering. These improvements to existing models embrace the entire spectrum of aircraft types, and cover such things as longer range, greater

payloads, less noise and much greater fuel efficiency.

Boeing is studying versions of its 747 Jumbo jet with improved or even new engines (such as the Rolls-Royce RB-211 Dash 524) and with seating capacities of up to 750 or even 1,000. One new variant, the very long-range, shorter-body SP (Special Performance) Jumbo was rolled-out of the factory earlier this week and will be delivered to Pan American later this summer. At the other end of the scale, it is studying new versions of its highly successful 737 medium-haul jet, the Series 300, and of its short-haul 737 model. McDonnell Douglas, in addition to its extensive family of DC-10 medium-haul wide-body variants, is also offering the stretched Series 50 version of its short-haul DC-9 and has been looking at the market for a possible Series 60 version with new engines, probably Pratt and Whitney JT-10Ds. Lockheed is offering longer-range versions of its TriStar, also using the more powerful Rolls-Royce Dash 524 engine. Airbus Industrie in Europe has ideas for a family 700 One-Eleven, a 119-134 seat aircraft, with a maximum range of 2,100 miles, that would be powered by two Rolls-Royce Spey 606 engines; each of 16,900 pounds thrust. The other is the Series 800 One-Eleven, a bigger 144-161 seat aircraft which, it is envisaged, could use two of the new General Electric/Snecma CFM-56 engines each of 22,000 pounds thrust, and have a range of 2,400 miles.

Each type would incorporate improved passenger comfort but more significantly, would use fuel more efficiently and make less noise—both vital ingredients for the success of

any airliner design for the future. For example, it is claimed that the "community noise footprint"—the area affected by noise around an airport—for the Series 700 One-Eleven would be only one-fifth the area affected by present jets, while the Series 800 would be even better.

The Series 700 has already aroused substantial interest in Japan, where the BAC is currently discussing the possibility of a large-scale collaborative venture involving both civil and military versions. It has elicited keen market interest in numerous other areas, including the U.K., Europe and North America. The Series 800, as a bigger aircraft, could become an important component of future European aerospace industrial collaboration.

The costs involved in developing these derivatives of the One-Eleven are difficult to determine at this stage, but it is likely that the Series 700, since it uses many of the existing Series 500 components, could be done for perhaps \$50m. The Series 800, with a much greater stretch in the fuselage and a much bigger and new engine, would cost much more.

So far, work on both projects is still in the early design stages. Clearly, nothing much can be done beyond this until the entire future structure and situation of the U.K. industry is clarified. Until nationalisation is effected, it is unlikely that existing shareholders will pump in any cash for extensive new developments. So any money will have to come from the new British Aerospace Corporation that it is intended to set up under State control.

This organisation will have to

decide between the Series 700 and 800 ventures, for it is not intended even by BAC that both should be undertaken, since this would not only split the available market but also be costly for the U.K.

But the Board of the new Aerospace Corporation will also have to consider ideas coming up from the other civil aircraft companies. So far, HSA has been less forthcoming than the BAC about its design ideas for the future, but it is known to have several on the drawing boards. One of these is a "Trident Four," a derivative of the three-engined Trident Three type—and must await the new Corporation for decisions and funds.

Below this broad short-to-medium haul market, Hawker still has the smaller 70-100 seat four-engined HS-146 feeder liner jet to offer. It is certain that the new Aerospace Corporation will give serious thought to reviving this project. Since active production work on the HS-146 was suspended earlier this year, the project has been "on ice," with enough work being done on the design to keep it up to date with market thinking, but no metal being cut. Although not competitive with the Series 700 and 800 One-Eleven studies, or with the longer-term ideas for 200-seater medium-haul jets, it is a project which will be vying for some of the new Aerospace Corporation's limited development funds.

More directly competitive with the Series 700 and 800 One-Eleven and Trident-Four ideas, however, would be Airbus Industrie's B-10 plan for new versions of the A-300 Airbus, seating 185-216 passengers. One idea is for a B-10 with 1,900 nautical miles range, while another is for a B-10 Mark Two with up to 3,000 nautical miles range. Since Hawker Siddeley builds all the wings for the Airbus, and also has an overall design consultancy with Airbus Industrie on the whole programme, plans for further financial and production participation in the project will have to be considered by the new Aerospace Corporation. Beyond the B-10 lies the B-11 Airbus, still a long way off, but nonetheless under consideration. This is a plan for a four-engined, long-haul aeroplane with 6,000 nautical miles range, seating 180-200 passengers, which might prove to be the "Boeing 707 replacement" that many airlines would like to see in the 1980s.

From all this it is clear that the new Aerospace Corporation will have no lack of new ideas upon which to work. The emphasis, however, will have to be on speed of decision. While the whole nationalisation issue is thrashed out, the industry can do virtually nothing new, even if it is only building derivatives of a well-established type—and must await the new Corporation for decisions and funds.

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Below this broad short-to-medium haul market, Hawker still has the smaller 70-100 seat four-engined HS-146 feeder liner jet to offer. It is certain that the new Aerospace Corporation will give serious thought to reviving this project. Since active production work on the HS-146 was suspended earlier this year, the project has been "on ice," with enough work being done on the design to keep it up to date with market thinking, but no metal being cut. Although not competitive with the Series 700 and 800 One-Eleven studies, or with the longer-term ideas for 200-seater medium-haul jets, it is a project which will be vying for some of the new Aerospace Corporation's limited development funds.

More directly competitive with the Series 700 and 800 One-Eleven and Trident-Four ideas, however, would be Airbus Industrie's B-10 plan for new versions of the A-300 Airbus, seating 185-216 passengers. One idea is for a B-10 with 1,900 nautical miles range, while another is for a B-10 Mark Two with up to 3,000 nautical miles range. Since Hawker Siddeley builds all the wings for the Airbus, and also has an overall design consultancy with Airbus Industrie on the whole programme, plans for further financial and production participation in the project will have to be considered by the new Aerospace Corporation. Beyond the B-10 lies the B-11 Airbus, still a long way off, but nonetheless under consideration. This is a plan for a four-engined, long-haul aeroplane with 6,000 nautical miles range, seating 180-200 passengers, which might prove to be the "Boeing 707 replacement" that many airlines would like to see in the 1980s.

The Western allies and Spain

THERE HAS never been much enthusiasm in Western Europe for, and indeed in some countries there has been outright hostility to the idea of a possible link between Spain and NATO. The idea is not a new one and has never got far. It has now been revived by both the Spanish themselves and the Americans and for both political and military reasons it is worth more serious consideration than it has been given in the past.

U.S. bases

Partly this is because of events in Portugal. Henry Kissinger, the U.S. Secretary of State, is said to believe that the worst possible outcome would be a solidly Marxist Government which maintained Portuguese membership of the Alliance. In the military sense, it would make Portugal a potentially unreliable ally and an unreliable partner in NATO discussions. It might also encourage the Left-wing in France and Italy to aim for the same sort of developments in their own countries. An alternative would be for Portugal to leave the Alliance altogether. Again in the military sense, such a development could probably be lived with, but it would immediately increase the importance to Western defence of Spain.

The Spanish authorities, of course, are well aware of this and are using the situation to get a better deal in the new bilateral U.S.-Spanish defence agreement which is currently being negotiated. Thus, in their anxiety to keep the Spanish bases the Americans have shown some sympathy for the demand for a closer relationship with NATO.

There is another more political reason, however, why the Spanish who are seeking to move closer to Western Europe.

MEN AND MATTERS

Buying into Drake & Cubitt

"Pretty neutral" was Robert Potel's response to the potential new holder of 14.48 per cent of the company where he is chairman, Drake and Cubitt Holdings, civil and electrical engineers. Kelmec Mercantile, which should complete purchase of the stake by May 30, is not, Potel says, "very large or well known." Nor is it in Britain, but according to Bryan Knox, who owns and runs it, that should change soon.

He is a New Zealander, a Mormon and familiar around Wellington as a budding property development millionaire with overtones of social conscience. He has had his problems, including the family contracting business turning out to be bankrupt when Knox's father died. But Bryan Knox paid off the debts in two years and by last year was trying to buy the profitable New Zealand end of Drake and Cubitt. That would have cost \$2m, but the deal fell through because, Knox says, he realised that with the Drake and Cubitt share price so low (down to 5p last year) he might get control of the whole for little more than the cost of one of its parts.

The stake he is now buying, to initiate this process, includes that once held by London and County Securities, which is where Potel also entered the story. The builder of Star (Great Britain), now called English Property Corporation, Potel had resigned abruptly from Star in 1971 and soon after joined forces with Gerald Caplan, Potel and L & C subscribed for shares in Drake and Cubitt, eventually splitting a 22.5 per cent stake between them, and Potel became deputy chairman of L & C a few months before the troubles started.

After the crash, the L & C stake went to various Belgian interests, the link between them being Ado Malevez, a director

of Heuze, Malevez and Simon, a Belgian plant and machinery manufacturers in which Drake and Cubitt had bought control around the time Potel and Caplan first became involved. The Belgians added to the L & C stake but are now selling out to the New Zealanders.

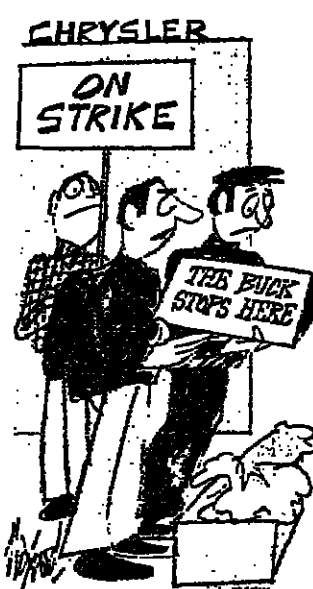
What all this means for Drake and Cubitt is not yet clear. Knox says that having bought 15 per cent of the company he might want to buy more, including perhaps Potel's stake of a little over 10 per cent.

All Potel will say is that there is "not as of now" any agreement for Knox to join the Drake and Cubitt Board and that as far as buying out his own interests, "in certain circumstances it might be possible, but those circumstances have not arisen yet." The shares, which after a brief rally earlier in the year had relapsed to 11p, ended 2p up yesterday.

Cuba's negotiator

Dr. Carlos Rafael Rodriguez, Fidel Castro's right-hand man who is in London pushing Anglo-Cuban trade, has a reputation as an economic brain and a hard commercial bargainer. He seems to have got the best possible terms on the \$250m, or more of credit Britain is offering by holding out the possibility of really large orders for British companies. But his economic and commercial astuteness should not obscure his primary reputation as a clever politician. He has, after all, the distinction of serving both Castro and his predecessor, General Fulgencio Batista.

An "Old Communist," meaning a member of the Moscow-line Popular Socialist Party, long before Castro himself announced his conversion to Marxism, Rodriguez joined Batista's Cabinet in the early 1940s when it was Communist policy to try to change the Batista Government from within. Castro's early differences with



"It came special delivery from No. 10."

the Communists were largely smoothed over by Rodriguez's visits to Castro guerrilla camps in the Sierra Maestra.

After the revolution, the friendship between the two bore fruit in 1963 when Rodriguez became president of INRA, the agrarian reform institute, the first Old Communist to get a major government job. Now 63 and the First Deputy Prime Minister, Rodriguez, who surprised the Export Credit Guarantee Department by personally breaking the news of the trade deal, may grow further in influence if, as Castro himself has suggested, his leader withdraws more from everyday direction of Cuba and devotes himself to a reflective role.

Changes for RTZ

An important link with Rio Tinto-Zinc's impressive 21-year growth record is about to be broken with Roy Wright, one of

the top triumvirate most closely identified with that expansion, stepping down as deputy chief executive.

Wright, 60, who stays on the Board, started out as an electrical engineer and joined Rio Tinto Company as overseas manager in 1952, a year after Val Duncan became managing director. Duncan, now chairman and Sir Val, had been brought in as commercial manager in 1948 by Mark Turner, the two of them having met previously during service with the post-war Allied administration in Germany.

It was not until 1954 that Rio Tinto took off: that year it sold its principal asset, a Spanish pyrites mine, to local interests for £2m, the start of a trail which leads today to a group with capital employed of over £1.5m. Sir Mark Turner, now 69, though he has maintained close contact with RTZ down the years, has been based at merchant bankers Klenfowder Benson, where he is deputy chairman.

As for Duncan, a chief executive temporarily without a direct deputy, he has another four years to go before, under his own rules, he retires as an executive. The lack of an immediate nominee to Wright's job is bound to increase musings about a successor to Duncan. One name mentioned recently was Rod Carnegie, 43-year-old head of RTZ's 30 per cent owned Australian company; however RTZ people report his commitments to things Australian seem to be increasing to the point where he may resist the notion of becoming U.K.-based.

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FINANCIAL TIMES SURVEY

Thursday May 22 1975

البيان

UNITED ARAB EMIRATES

The formation of the union over three years ago was something of a miracle. It has reached a crucial point in its history as the Federal Government confronts the jealously guarded autonomy of some of the Rulers.

The UAE has made a real impact on the world with its generous aid policy.

ONE OF the most curious political entities to be created in recent times, the United Arab Emirates has reached a delicate —and perhaps—critical point in its history after three-and-a-half years of stable existence and surprisingly steady evolution. On the international map it has established itself and has made an impact with the generous aid policy made possible by Abu Dhabi's petroleum wealth. The issue now is whether it can be transformed internally from what should be regarded as a confederation—rather than the federation which it is officially labelled—into a more meaningful, institutionalised unity. This year Sheikh Zaid, President of the UAE who as Ruler of Abu Dhabi holds the whip-hand, has made clear his determination that it should be welded into something more like a modern State.

At an important session of the Supreme Council of the seven Emirs held earlier this month, his peers gave their consent, in principle, to a number of recommendations drawn up by the "federalists," most of them from Abu Dhabi. But with crucial questions—such as the merger of defence forces—referred to experts for study and a long way from implementation there is still enormous scope for delaying tactics, friction and aggravation.

At the outset the formation of the UAE seemed something of a miracle. For a period of nearly four years preceding British withdrawal from the Gulf and the termination of the old treaty relationships with the Trucial States, the diplomatic efforts of the U.K., Kuwait and others failed to persuade seven highly individualistic Rulers, in town planning even if in with family and tribal rivalries

and jealousies deeply-rooted in history, to agree on the terms of a merger of their States. Until late in the day a mistake was made in trying to include in the federation the Emirates of Bahrain and Qatar.

In the end the seven Trucial States came together realising that the future of their traditional regimes would best be ensured thus and Abu Dhabi's petroleum wealth would ensure their viability. The bounty of the State remains one of the two basic conditions for political and economic viability of the UAE. The other is a continued understanding between it and Dubai which only three decades ago came to armed blows of a Lee-Enfield variety with the present Rulers as rival captains of war. If this historical allusion might appear mischievous or irrelevant, one can only point to two clashes between tribesmen from different Emirates—the most recent one arising last year when a road built by Dubai ran into a territorial enclave of Ajman and the second, more recently when men of Sharjah and Fujairah quarrelled over a pile of wood. Such events are very remote, indeed, from the Commercial Union building in the City of London in which part of Abu Dhabi's surplus (\$1.5bn. last year) is invested.

Contrasts

While psychological attitudes may change more slowly than physical appearances, the contrasts within the Union remain great. At the greatest extremes of reality and distance, the UAE ranges from Abu Dhabi to Fujairah. The "temporary capital," gracefully hemmed in by its splendid corniche, is beginning to look like a triumph of highly individualistic Rulers, in town planning even if in places it looks as much a build-

ing site as it did six years ago and there are frequent power failures. To the east, the hilly desolation of Fujairah with its feuding tribesmen and neolithic Shihuh pagan people is as yet unconnected to other Emirates by a metalled road through the forbidding Hajar mountains. Soon it will be—by a federally-financed road.

In the long-term the material

The Provisional Constitution gave the individual states the right to maintain their own armed and security forces while establishing a Union Defence Force—which was formed out of the old U.K.-financed Trucial Oman Scouts. With 3,000 men and a £15m. budget, it is dwarfed in size and strength by the Abu Dhabi Defence Force, with five times as much, largely

Federal ministries were appointed around state-by-state (with the most inevitably going to Abu Dhabi and Dubai) with the result that some portfolios went to members of Ruling Families, no doubt worthy men, neither interested nor competent in their jobs. The authority and activity of the Federal ministries have varied according to the need of the Emirs and

if a painful one for some Rulers to pass. As a result of it, the merger of defence forces, is to be referred to military experts from neighbouring Arab countries for study. At present, the UAE Ministry of Defence is headed by Sheikh Mohammed, the young son of Sheikh Rashid of Dubai. Clearly Abu Dhabi will want the portfolio which would be a true reflection of its predominance.

evoked by the coup attempt in Sharjah in January 1972 which resulted in the former Ruler's death but was followed by an orderly succession. Under its bright young Ruler, there has been no sign of the radical discontent which some predicted. Some young Abu Dhabians are said to be showing their irritation with the traditional attitudes and procedures of the Ruling Families but they—should be pointed out—had their equivalents in Kuwait 20 years ago.

In contrast to the haphazard development of the Federation, the UAE has entered into the international arena in a Rambo-style made possible by Abu Dhabi's wealth and Sheikh Zaid's open-handed generosity. Aid

actually disbursed in one form or another totalled some \$550m, giving the UAE by far the best performance of the oil surplus states. That is apart from its contribution to the IJIF's oil facility and the capital of its own aid fund which, in co-operation with the World Bank and Kuwait, has swung into action far faster than any other similar institution. With the considerable open-handed assistance extended to the Arab "confrontation states," it is no wonder that the UAE's voice in pan-Arab councils is loud. In Abu Dhabi it is claimed that Sheikh Zaid was the first to propose a complete oil embargo on the U.S. in October, 1973. With his stature enhanced, he even felt able last year to try and mediate between Egypt and Libya. As well as helping indirectly with aid for civilian projects, he has bravely given verbal support in public for the Sultan of Oman in his struggle against Marxist insurgents in Dhofar, while Saudi Arabia has stood mutely by. Agreement reached in principle last year with Saudi Arabia on the border should positively contribute to stability in the region, though it has yet to be finalised. By ceding the Saudis a corridor to the Gulf east of Qatar and a sliver of territory, including a valuable oil structure, and burying the old hatchet, the President has been generous in compromise (perhaps too much so for some members of his House). With the demise of the late King Feisal who found it very hard to forgive and forget after the Kingdom's humiliation in the 1955 Buraimi incident relations between the two regimes may even become fraternal.

Comfortable

With the apparent renunciation by Iraq of its barely disguised aim of overthrowing the conservative regimes of the Gulf, the UAE's position should become even more comfortable. It is a measure of the Union's stature that Mr. Ahmed al-Suwaidi, its active young Foreign Minister, should have taken the initiative to start consultations among the other Gulf States about an Iranian-Iraqi proposal, as yet unformulated, for a collective security pact. It so happens Mr. al-Suwaidi (an Abu Dhabian) is one of the foremost federalists. So, too, is Mr. Mahdi Tajir, UAE Ambassador to London, despite the fact that the foundations of his amazing and well-publicised fortune were founded in Dubai. While Abu Dhabi has well and truly arrived on the pan-Arab and world stage, its plausibility there will depend in an extent on the effectiveness of the unity achieved within the federation.

A hard road to unity

By RICHARD JOHNS

benefits deriving from the Union will act to dissolve parochial suspicions and differences of a tribal origin. Education, a field in which rapid advances are being made, and the realisation of the privileges of UAE citizenship in the face of growing expatriate population and work force (already perhaps twice the size of the indigenous population) should have the same effect.

With the crazy-paving patchwork of enclaves in the east, the Emirate boundaries are a legacy of a Pax Britannica which froze a fluid situation and probably prevented the Trucial Coast becoming part of present-day Saudi Arabia. Given the existence and legitimacy of the Emirs, the UAE was bound to start off with many anomalies and a degree of individual autonomy, depending on cash availability or the lack of it, which Sheikh Zaid and the federalists, backed by expatriate Arab advisers and bureaucrats, are seeking to eliminate.

mercenary manpower, sophisticated equipment like Mirage fighter-bombers and a budget which must be ten times as big. The Dubai Defence Force is rapidly catching up with the UDF.

No provision was made about the pooling of financial resources. In 1971, when Dubai's oil output was only ten years old, Abu Dhabi was the only State with funds for collective services and development. Last year, Dubai probably had a surplus of \$500m., most of it set aside on short-term deposit in pay for big projects but Sheikh Rashid, the Ruler, contributed nothing to the UAE Budget. With no names mentioned, the federally directed newspaper Al-Itihad editorialised to the effect that moral support for the UAE was all very well, but it had to be paid for. Abu Dhabi's appropriation for its budget shows that it is looking to someone else to provide a tenth of the total.

their ability to provide for their own needs, as well as the importance attached to the particular subject.

Extension of education and health services have been acceptable more or less everywhere. But with the means to pay for their own power generation, Dubai, Sharjah, and Ras al Khaimah are jealously keeping control and developing their own power capacity while casting a jaundiced eye at the plan for a Federal grid. Concern that such an essential service might become enmeshed in the bureaucracy at the centre is understandable, but not the whole explanation. In such a situation only a pretence at co-ordinated planning for the Union has been possible.

Early last year Abu Dhabi set an example by demoting ten of its ministries to the status of departments of the Federal Government. Although it was in with little sign of subversion, Council meeting of May 12 could prove a historic milestone

to justify fears of upheavals if not suzerainty—Dubai's great economic viability as an oil producer and an entrepot centre notwithstanding. It was also agreed that police regulations should be unified and salaries paid by the UAE (which would take sole responsibility for immigration control). On the basis of other proposals made by a committee composed of "federalists," another such body is to draw up recommendations as to how the Emirs, collectively acting in the Supreme Council, can assert an effective Federal authority in the fields of information, communications, health, electricity and water, and Islamic affairs. Dubai and Sharjah, consented to co-ordinate their oil policies with Abu Dhabi. All promised to eschew individual contacts with foreign powers.

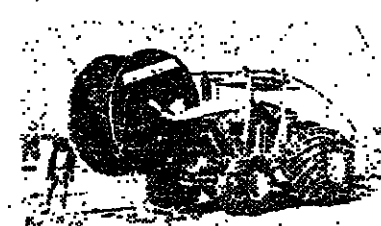
In the midst of these growing pains, the UAE has proved encouragingly stable internally. Nothing has happened to justify fears of upheavals

Linking people together.

This is Oman. A country as big as Great Britain and a population of only about 800,000. A scene that is changing—for the better. Within a couple of years Oman will have a basic telecommunications network that will link towns and villages scattered over the desert and up in the hitherto isolated mountain regions. Owing to special local circumstances and requirements, both equipment and procedures must be highly flexible. In some places we have had to use overhead lines instead of putting the cables underground, which is usual practice nowadays. Some parts of the country are so inaccessible that radio link equipment has to be airlifted in by helicopters.

The Omani authorities have decided to invest their resources in an ambitious programme to develop the country's commerce, education, medical services, transport system, etc. A welfare state is being built here, and a properly functioning telecommunications network is one of the things it will need.

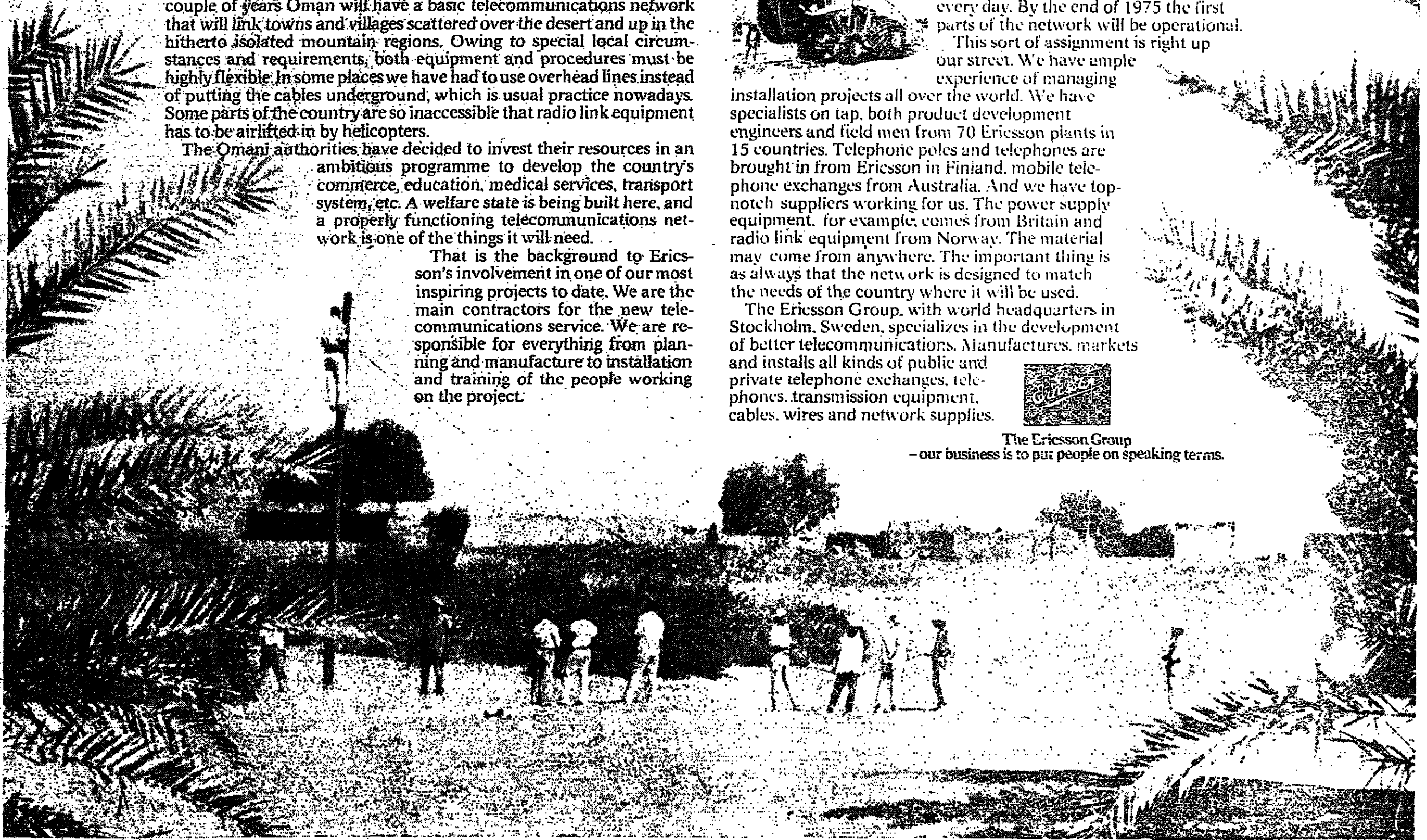
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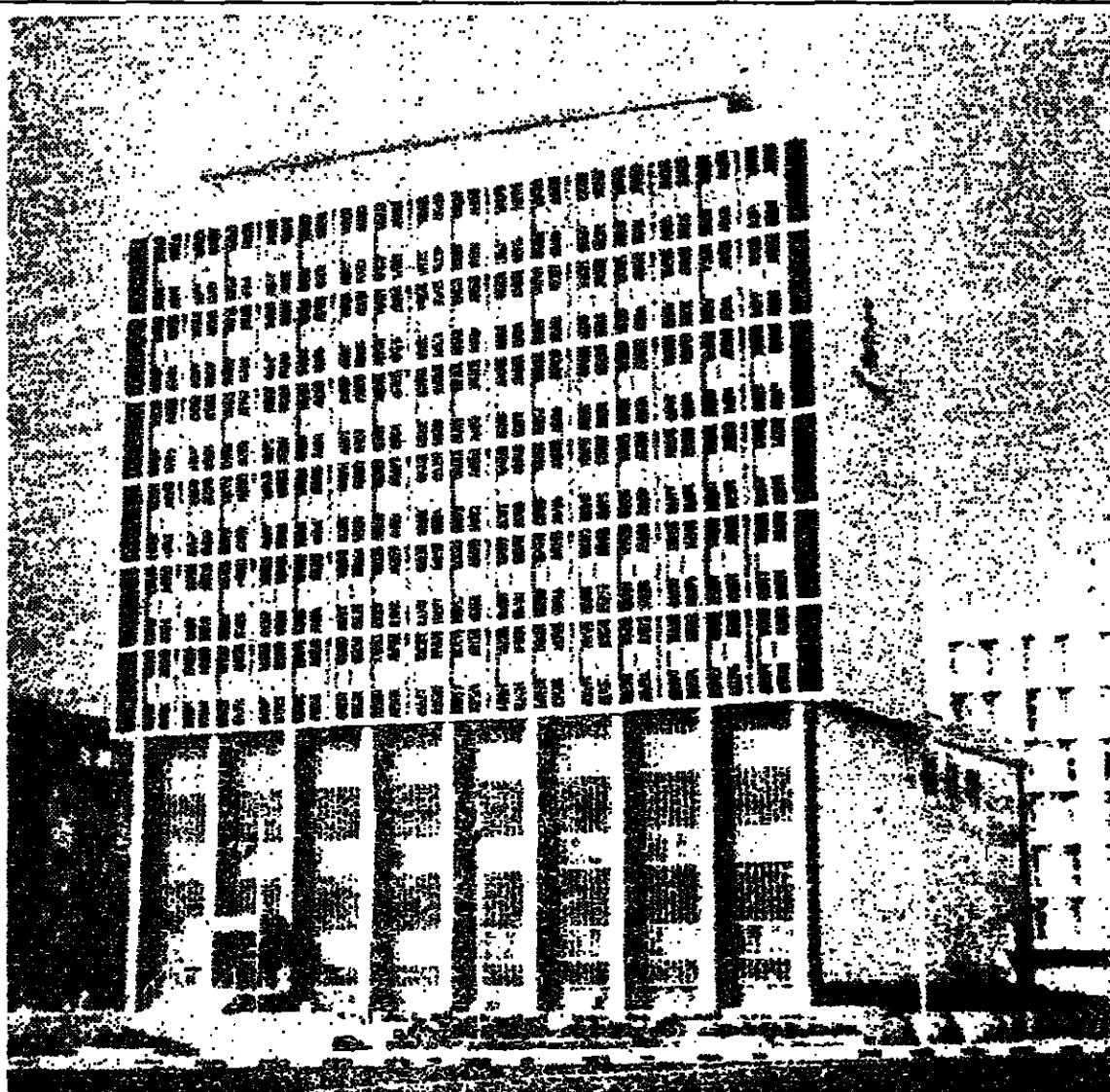
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بنك الامم الاط

UNITED ARAB EMIRATES II

Economy difficult to measure

THE STRANGE and still evolving nature of the United Arab Emirates make any attempt to appraise it in macro-economic terms something of a nightmare, if not impossible. Certainly, the Federal Government with more urgent problems to solve has produced no official statistics as yet. However, the value of Abu Dhabi and Dubai's oil production alone, which last year earned revenue of \$4bn., of which \$2bn. was spent. When other economic activity is taken into account, like Dubai's booming entrepot trade, the GNP of the UAE as a whole in 1974 was probably in the region of \$8bn.

Available information indicates that net receipts from the oil sector of nearly \$4.3bn. were off-set by a deficit on other trade and services of \$1.3bn., giving a balance of payments surplus of about \$3bn. on current account. Official transfer of capital, mostly aid generously disbursed by Abu Dhabi amounted to nearly \$1.1bn. After taking into account the flow of private funds abroad estimated at about \$150m., the overall surplus would have been \$1.8-1.9bn.

In terms of State funds it is known that Abu Dhabi recorded a surplus of \$1.5bn., two-thirds of which was either invested abroad or lent to other countries, after payment of outright grants worth \$470m. and providing the Federal Budget with the equivalent of \$200m. Its total receipts, Dubai's revenue is reckoned to have been as much as \$300m. over and above its outlays during 1974, which did not include any contribution to the Union coffers, with the money being set aside to pay for future projects. While Sharjah and Ras al Khaimah looked abroad for some of the capital needed for projects, Ajman, Umm al Quwain, and Fujairah were almost wholly dependent on funds from the Central Government.

Services

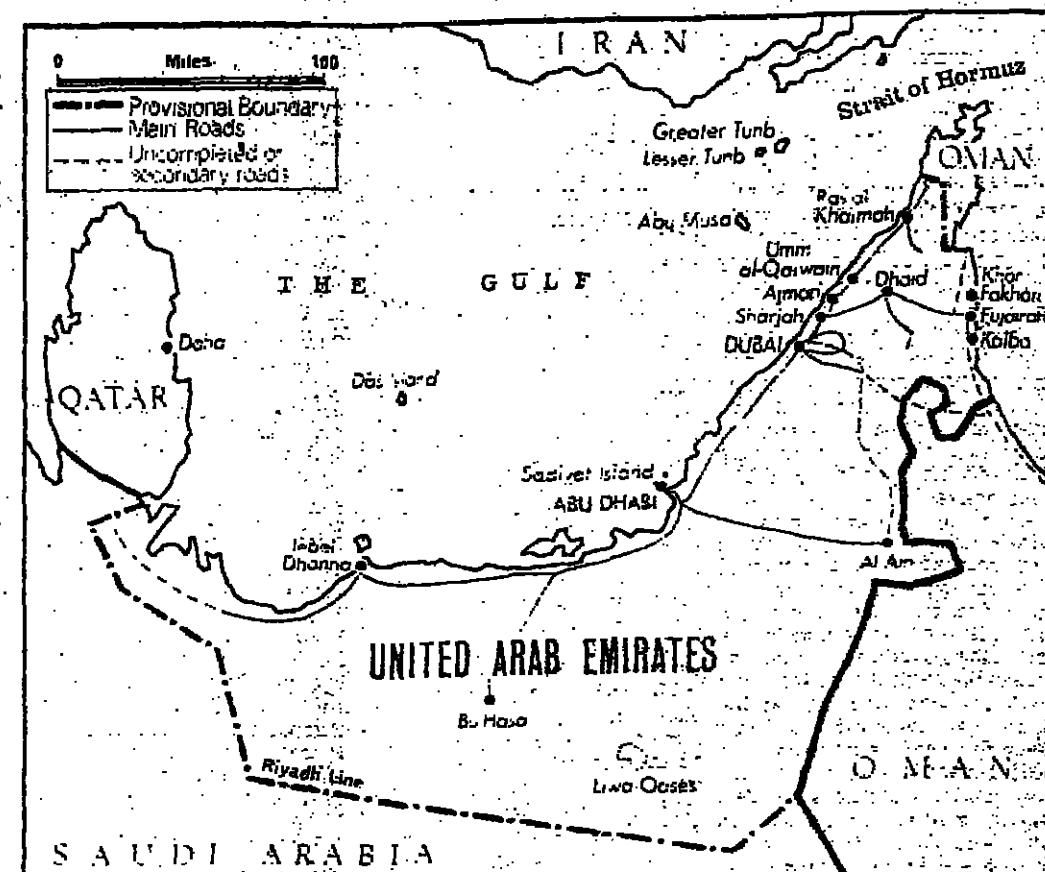
In general, development spending in both the rich and poor Emirates was as much as their economies could absorb, while essential services were adequately provided and the UAE Government, together with the various rulers, could handle administratively. At least it can be said that the Federation as a whole will have more than enough financial resources for the foreseeable future for the development required to fulfil the aspirations of the people who until recently were living a substandard, albeit fairly healthy and well-nourished, existence in what was one of the poorest backwaters of the world.

More important than any exercise in macro-economics are the basic facts challenging the UAE Government. Within the federation there is a wide disparity of wealth and resources. Overall, reliance on oil revenue is almost total while as yet no economic benefit is being obtained in added value from the processing of crude oil production. There is the great dependence on imported labour and skills which has already led to a marked imbalance in the population with the indigenous people probably accounting for no more than one-third of the total population estimated now at 350,000.

At the centre a growing bureaucracy composed of officials of many different nationalities is not the best sort of administration to draw up the co-ordinated development planning required. Most important of all, however, even a well-integrated strategy, which does not yet exist, faces unique problems in the UAE because decisions and implementation still requires the agreement of seven Emirs who still maintain traditional rivalries and retain a great measure of autonomy on which the most effective restraint is only lack of own financial resources.

One measure of the political and bureaucratic problems can be seen from the fact that no consolidated budget figures are available. On the federal side, the confusion is compounded by the fact that Abu Dhabi transferred 10 ministries to the UAE Government renaming them departments in line with Sheikh Zaid's federalisation policy but still pays for them out of its own domestic budget.

Last year total federal expenditure (not including the allocations for Abu Dhabi in sectors deemed as federal—health, education, labour affairs, information, etc.) was set at Dh.815m. (\$206m.) and reached Dh.785m. At about Dh.640m. on the recurrent side, it was nearly 15 per cent. more than had been intended. On development at about Dh.160m. it was about a third less than had been



BASIC STATISTICS

AREA:	32,000 sq. miles
POPULATION:	350,000 (est.)
GNP:	\$8bn. (est.)
TRADE (1974):	
Imports:	\$1.6bn. (approx.)
Oil receipts (net):	\$4.3bn.
Re-Exports and exports:	\$120m.
CURRENCY:	
£1 = 9.12 UAR Dirham	

projected, but that was about double what we achieved in 1973.

Abu Dhabi's own provisions for expenditure in parallel fields amounted to Dh.827m. which in terms of population—with the state of Abu Dhabi's now reckoned to be 150,000—would seem an equitable distribution. In practice, no very meaningful comparison would be possible even with an actual breakdown of the two different allocations because to varying extents Dubai—especially—Sharjah and Ras al Khaimah are jealously looking after their own services and utilities which in the poor Emirates are either wholly or almost completely federally financed.

Formally, the Federal Budget approved by the Supreme Council last month is set at Dh.2.77bn. which includes some Dh.500m. for education, health and information by the Abu Dhabi "departments" of education, health and information in the State itself. Deducting this, one is left with a figure of about Dh.2.27bn., nearly triple the amount in 1973, with a very large increase in recurrent expenditure obviously intended.

Priorities

In a confusingly presented Budget, at least a fair idea of the development priorities can be seen for the Dh.770m. allocations made for the completion of projects already approved and under implementation—roads, Dh.129.3m.; electricity, Dh.129.1m.; public housing, Dh.115.6m.; schools, Dh.99.4m.; hospitals, Dh.60.4m.; water, Dh.47.1m.; and agriculture and fishing, Dh.42.5m.

The Federal Government has made steady progress with road construction, an important sphere as far as the effective unification of the UAE is concerned, and also an uncontroversial one with all the Emirs happy to benefit from Abu Dhabi's money. Most vital for welding the common entity together is the link from the El Daid to Fujairah Town which will be the first metalled road link to that state and the East coast.

Of wider significance the one progressing towards Qatar should shortly join the UAE to the trans-Arabian highway from Jeddah and a direct link for vehicles with Europe.

The Federal electrification programme designed to develop the northern Emirates is going ahead with an investment of about Dh.800-Dh.900m. in Dubai, Sharjah and Ras al Khaimah remain doggedly determined to be masters of their own power supplies and all have their own projects in

hand. Indeed, expanding his existing capacity and subsidising electricity at the price decreed by the Union will cost Sheikh Rashid something like Dh.90m. in 1974.

For the most part other Emirates are more than happy to benefit from Federal bounty in this respect, as well as for free health and schooling facilities. Advances in education, which before independence was largely financed by Kuwait outside Abu Dhabi, have been particularly marked. The Federal budget allocation for 1974 amounted to Dh.3,300 for each of the 60,000 students receiving instruction.

Agriculture, where a very commendable attempt is being made to achieve the maximum potential is well within the Federal orbit with the Ruler of Ras al Khaimah happy to make over to the UAE Government the successful Diddag trials centre, but not the productive herd of milking Friesians which were nurtured there. It is taking very seriously the work of the Abu Dhabi Arid Lands Research Centre on Sadiyat Island (with an output now over 400 tons) and the fulfilment of the potential of El Ain (now producing over 800 tons).

Unified telecommunications should prove relatively simple to achieve with Cable and Wireless in charge of the International Aeradio system. International Aeradio operates and has a stake in telephone companies of both Abu Dhabi and Dubai, which also serves Ajman, Umm al Quwain, Sheikh Rashid is apparently happy that they should be merged. One complication, however, arises from the fact that International Aeradio runs the systems of the other three States.

In contrast—and most notoriously—the competitive construction of deep-water harbours and international airports highlights the absence of co-

operation and co-ordination, its worst in the UAE. In particular, there is Sharjah's determination to go ahead with its airport—which will be a close to Dubai's excellent facility as, possibly, to create a serious hazard—and also rather more plausibly a deep water harbour. At present, Ras al Khaimah's grandiose project for an airport to accommodate Jumbo jets looks bizarre.

Planning

As yet there has been no pretence at planning or harmonisation for industry, a subject theoretically covered by the UAE finance portfolio, with both Abu Dhabi and Dubai going ahead with their own projects according to their respective means. As it is, Dubai is building its ill-prepared project for a \$91m. drydock for super-tankers which will be in direct competition with the more realistically conceived and modest OPEC one at Bahrain in which the UAE is effecting Abu Dhabi will be a shareholder. More hopefully, there is now some talk in Dubai about the aluminium smelter planned there and the steel mill under study being Federal project—but this may only reflect the fact that they may need to be powered by Abu Dhabi's gas.

Only in monetary affairs could it be said that a financial union exists. Having come into being in 1973 when the UAE Dirham was issued, it has exercised the limited powers allowed it under existing law aimed at the proliferation of banking houses in the UAE. Statutes are being prepared to give it the status of Central Bank. In the meantime it is a significant reflection of the UAE's slow evolution that only a small proportion of Abu Dhabi's surplus funds are entrusted to it.

Richard John



Oil a divisive factor

ONE of OPEC's least momentous and least reported decisions last year was to agree to the request that Abu Dhabi's membership should henceforth be known as the United Arab Emirates. Inevitably, however, when the organisation sanctioned the cut in the gravity premium for the State's oil the headline was Abu Dhabi. Petroleum is one sphere which quite patently is not federalised.

On the part of the United Government and Abu Dhabi the firm intention is that it should be. Mr. Mansour bin Zaid al Otaibi, Minister of Petroleum and Wealth but is merely director-general of Abu Dhabi's oil department. Recently, in line with Sheikh Zaid's policy, he has complained that the authority of the federal Ministry only extended to Abu Dhabi and called on the other States to co-operate in bringing about effective unity in petroleum policy.

At present it is difficult to see Dubai and Sharjah willingly accepting federal authority over a matter touching so closely on their financial life-blood. Just as Abu Dhabi's petroleum wealth has made possible the federation, so the more modest revenue of Dubai and Sharjah enable them to maintain a fair measure of autonomy in development.

Certainly, attitudes differ. Having started production in 1962, Abu Dhabi joined OPEC in 1970 and in recent years has become increasingly active within the cartel. Even before it became formally and indirectly a part of the organisation Sheikh Rashid was not interested in OPEC and was even prepared to accept a posted price which, he was advised, was below the level that it should have been. When Abu Dhabi along with the other Arab producers of the Gulf last year took a 60 per cent. participation in its two main concessions, Dubai and Sharjah did not—although equivalent fiscal terms were passed on to them up until last September.

Biggest

For the world at large, it is Abu Dhabi which matters as the fifth biggest producer in the Gulf and a great potential for expanding its production. Its output in 1974 of an average 1.4m. barrels a day (roughly 70m. tons), compared with 241,000 b/d for Dubai and 23,000 b/d for Sharjah whose field came on stream only in June last year.

In the past six months Abu Dhabi has been very much at the centre of global petroleum politics as the producing state most vitally affected by the slackening in demand following the escalation of prices in 1973-74. This led to a strange turn-around in events and policies. Abu Dhabi has now renounced indefinitely the goal of 100 per cent. ownership of its main concessionaire which Mr. Otaibi had proclaimed as recently as December. In February it had to ask OPEC permission to lower the previously ordained gravity premium which in the past the state had sought strenuously and successfully to obtain.

Having set a maximum ceiling on production last September, the Government in March obtained some kind of understanding with its operating partners, the Abu Dhabi Petroleum Company and Abu Dhabi Marine Areas that they would raise output substantially above that level. This was made possible not only by the reduction in the premiums for gravity and sulphur (the latter not being an OPEC matter), but also by a sweetener in the form of a longer payments time-lag.

Despite the preoccupation with pollution in Japan, to which a large proportion of Abu Dhabi's crude is exported, it was almost inevitable that output would suffer given the market conditions and payments difficulties of the consuming countries. Following the price adjustments of last November the cost of a barrel of state crude (83 per cent. of the theoretical postings) became \$11.05 for Zakum off-shore oil (40 degrees API with a 1.1 per cent. sulphur content) and \$11.09 for Murban on-shore oil (39 degrees API with an 0.8

per cent. sulphur content)—compared with \$10.24 for Arabian Light (34 degrees API) shipped from the Sandi terminal at Ras Tanura up the Gulf.

Production of the two main operating companies slumped drastically to 775,000 b/d in February compared with a high point of 1.64m. b/d in May, 1974. Flushed with revenue—which over 1974 as a whole rose nearly five times with only a nine per cent. increase in output—the Government had set a maximum ceiling of 1.32m. b/d last September—900,000 b/d for ADPC and 420,000 b/d for ADMA.

As it happened, the rate during the last quarter of 1974 was 1.18m. b/d, foreshadowing the February slump. In the meantime the small flow from the other two offshore operators remained unaffected. The Abu Dhabi Oil Company continued to produce 20,000 b/d from the Mubarratz field. The Al Bu Koosh Company, whose field of the same name came on stream last June, sustained a rate of 45,000 b/d which subsequently has risen to 60,000 b/d.

The cuts in Abu Dhabi's sulphur and gravity premiums lopped rather more than 50 cents off the cost of each barrel bringing the price of Murban down to \$10.60 and Zakum down to \$10.53. In return the foreign partners operating the fields have promised "best endeavours" to make good the shortfall and achieve an average of 1.5m. b/d for full year meaning that, under the established 50:20 division in off-take they will have to lift 1.3m. b/d, 900,000 b/d for ADPC and 445,000 b/d for ADMA. Whether the full target is reached will depend on the success of the Abu Dhabi National Oil Company in marketing its share. In April ADPC's output was up to 850,000 b/d and ADMA's up to 500,000 b/d.

The Western companies' position has also been eased by the extension of payments lag which, in the case of ADMA (and presumably the other offshore producers) is now 90 days. This concession has been made in recognition of the fact that— with development costs—the shareholders were so tightly squeezed that they were actually making a loss. At stake is the big gas re-injection scheme scheduled for completion in 1977 and designed both to maintain and increase production. There are also the final development costs of the Abu Bunuq field which is to come on stream in August adding another 30,000 b/d to the production of the existing Zakum and Umm al Shaif fields.

Before the oil crisis ADPC and ADMA had prepared plans which would have increased capacity to some 3m. b/d. Now Mr. Otaibi is concerned about the partner companies reluctance to spend and lack of incentive—

as well as the cost to the Government now that it is a 60 per cent. participant. The Government is anxious to press ahead with exploration and development. New bids have recently been invited for relinquished areas. Elsewhere, Phillips, Sunningdale Oil and Gas, and Pan Ocean have concession areas and are exploring.

Difficulties

General market conditions, ADNOC's difficulties in selling oil, and the costs of development have all been instrumental in the Government's decision to drop for the time being the objective of 100 per cent. participation. Having achieved a 25 per cent. share at the beginning of 1973, Abu Dhabi last September finally negotiated the terms of a 60 per cent. participation, retrospective to January 1, 1974, in ADPC and ADMA.

For the Government, the cost of compensation at net book value was more than covered by retrospective "buy-back" provisions which set a price of 94.8 per cent. of postings. Under the new arrangement the foreign shareholdings of ADPC became British Petroleum 9.5 per cent., Shell 9.5 per cent., Compagnie Française des Pétroles 9.5 per cent., Exxon 4.75 per cent., Mobil 4.75 per cent. and Parlex 2 per cent. Those of ADMA are now B.P. 14 per cent., CFP 13 per cent. and the Japanese-owned Overseas Petroleum Corporation 12 per cent.

Meanwhile, the State has shown no interest in taking a stake in the small and relatively expensive Abu Dhabi Oil Company (which is owned by Maruzen, Daikyo and Nippon Mining) or the Al Bu Koosh Company, a consortium made up of CFP (51 per cent.), Nepec (24.5 per cent.), Sunningdale Oil and Gas (12.25 per cent.) and Amerasia Hess (12.25 per cent.). Indeed, it is believed that the Government exempted them from last December's price hike, to assist their operations, as well as giving them greater than normal credit terms.

Until recently ADNOC was something of an embryo compared with the State petroleum corporations of other OPEC members. Strengthened by the appointment last year of Mr. Mahmud Hamra-Krouha, an Algerian formerly of Sonatrach, and a cadre of his compatriots, it is taking a more meaningful shape and becoming much more active. Lack of qualified personnel is a problem. As Mr. Otaibi acknowledges, it is one reason why "We have no financial participation, but no effective participation in the administrative, technical and marketing fields. If we have a 60 per cent. share then we should have 60 per cent. of the personnel." There are plans to establish a petroleum college.

Its marketing operations still fall well short of the objective majority control and so the holdings of the others will be reduced correspondingly. ADGLC is concerned only with the producing end of a bigger venture likely to involve an investment of more than \$1.5bn, including specially designed vessels required to ship the liquefied gas to Japan and the installations there. The sole customer is the Tokyo Electric Power Company Inc. (Tepco) which has entered into a 20-year purchase contract. Details of the original price and the escalation provisions of the deal have never been revealed, but certainly some revision will be necessary.

At the outset the cost of the gas plant and its associated facilities was put at \$300m, but it is now understood to be calculated at \$520m. In addition to its investment in ADGLC, the state oil company is also taking a 51 per cent. interest with Japanese interests in The Liquefied Gas Shipping Company responsible for the transportation which has on order vessels with a capacity of 125bn. cubic metres, said to be the largest of their kind under construction at present.

For the plant on Das Island, gas will be supplied at a small fee sufficient to cover the expenditure on the offshore installations needed to harness it. The project is designed to produce 2.2m. tons of liquid natural gas and 800,000 tons of liquefied petroleum gas annually, as well as 220,000 tons of light distillates and 230,000 tons of sulphur. To allow for maintenance and cover against break-down two identical parallel process units are being built. On the already crowded little island, storage for some 240,000 tons of liquefied gas, 36,000 tons of light distillates and 40,000 tons of sulphur is under construction while on the east coast work is going ahead on the 700-metre 200m. c.f.p.d. to yield 100,000

tons of ethylene, 143,000 tons of caustic soda and 200,000 tons of vinyl chloride. Most ambitious of all has been a project put forward by Lunnum, of the U.S., designed to absorb all the gas in a \$49m. complex producing liquefied gas, liquefied natural gas, urea, low-density polyethylene, vinyl chloride, and polystyrene—and also embracing 200,000 b/d wanted by ADNOC. Second in size would be a scheme proposed by Transworld Gas for a \$1.5bn. complex with four units for producing methanol or liquefied natural gas; derivative liquids of natural gas; urea; and ethylene and polystyrene. In addition, the cost of special transportation was estimated at \$1.8bn.

Other proposals by Mitsubishi and the Abu Dhabi (Japan) Oil Company have covered the possibility of gas being used to fire an aluminium complex and a steel plant. In the last resort the kind of package chosen may obviously be conditioned by any decision of heavy industrialisation of this kind. Mr. Mansour bin Zaid al Otaibi, Minister of Petroleum and Mineral Wealth, will only say, "We are still studying and we do not want to rush."

A team from the ADPC shareholders is expected to visit Abu Dhabi soon for further talks on gas utilisation. Their original plan is known to have undergone some modification both in its content and its price estimates. ADPC's involvement, at least in the primary stages of any comprehensive scheme, would appear to make sense. On this point, Mr. Otaibi says, "Certainly, they are here and know more than newcomers about oil production and the associated gas on land."

Richard Johns

as far as under-lifting in Abu Dhabi was concerned. DPC, a wholly-owned subsidiary of Continental Oil, operates on behalf of a consortium in which it has a 30 per cent. share together with CFP (25 per cent.), Hispanoil (23 per cent.), Deutsche Erdöl (10 per cent.), Sun Oil (5 per cent.) and Wintershall (5 per cent.). The Patch field discovered in 1966 came on stream in 1969 and its output was supplemented by the South-West Fateh field in autumn of 1972.

In September 1973 production reached 287,000 b/d, but a major fire on October 17, the day after the Arabs started to impose their production cuts meant that Dubai's own output was, by necessity cut by much more than the maximum of 30 per cent. eventually decreed. The mishap brought the average for the year to just under 220,000 b/d. In 1974 it rose to 241,000 b/d and by March this year it had edged up to 253,000 b/d. With the completion of water flood and gas re-injection schemes production is expected to rise to 300,000 b/d by the end of this year, later than was originally anticipated. Exploration and delineation of the most recent discovery, the Rashid field, is continuing.

Concession

The progress of Sharjah's operation in the field off the coast of the island of Abu Musa (shared with Iran) has not been as good as Buttes Oil and Gas, the operator with a 25 per cent. stake in the concession, had evidently hoped. It began production in July of last year on behalf of itself and a consortium composed of Ashland Oil (25 per cent.), Skelly Oil (25 per cent.), Kerr-McGee (12.5 per cent.), City Services (10 per cent.), and Juniper Petroleum (2.5 per cent.).

It was thought that output from the first three wells would reach up to 60,000 b/d. From August to December last year it ran at a rate of 50,000 b/d but in the first quarter of 1975 is believed to have dropped to 43,000 b/d as a result of technical problems. With both Sharjah and the consortium anxious to pump oil as fast as possible the field was brought hurriedly into production and remains something of an unknown quantity.

On-shore Crystal Sharjah Oil Company is about to drill what it hopes will prove to be its first producing well in an area where Shell found traces some eight years ago. Owned by the small U.S. independent Crystal (65 per cent.), which is the operator, Norik Hydro (35 per cent.) and Paribas Associates (5 per cent.) the company is exuding confidence. Meanwhile, Reserve Oil and Gas is prospecting in the Gulf of Oman off Sharjah's east coast enclave.

Umm al Qawain receives 30

per cent. of the share of Sharjah revenue from the field taken from the small Emirate and its concessionaire, Occidental Petroleum, by a British Government decision prior to independence. Like the other northern Emirates, its acreage is being explored. All are hopeful that hydrocarbon resources will be discovered on their territories in commercial quantities so that they can maintain the maximum amount of fiscal autonomy. From the point of view of the Federation's development, it might be better if they were successful later rather than sooner. At least, it can be virtually certain that no funds will be made which could in any way challenge the predominance of Abu Dhabi in terms of production and revenue.

Richard Johns



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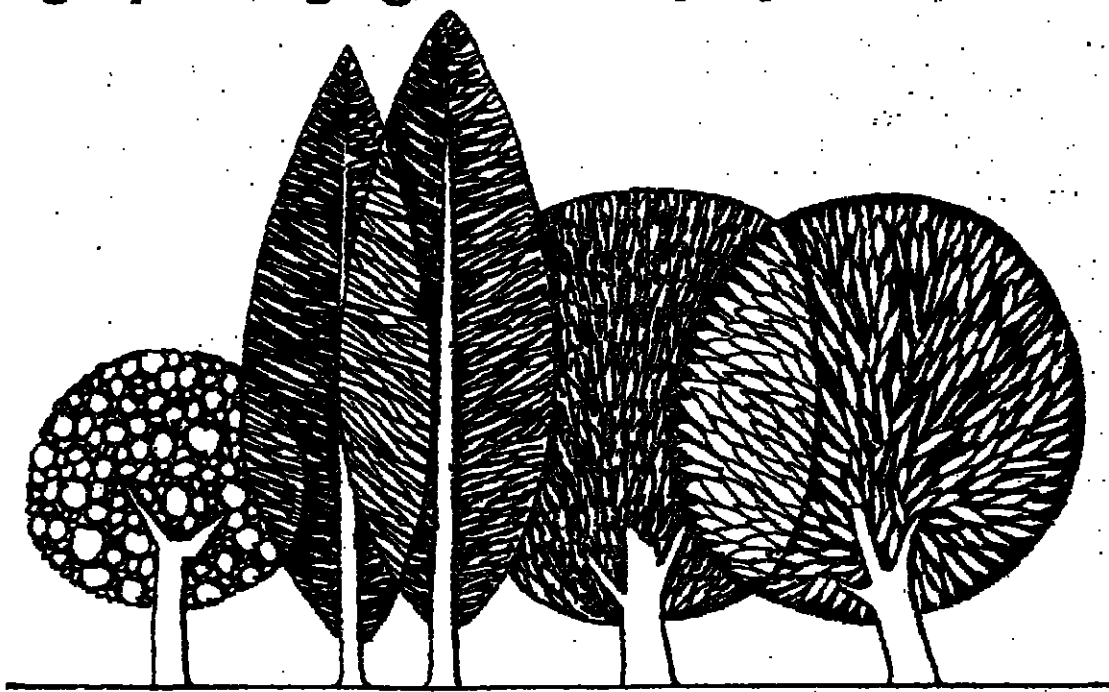
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Despite the harsh climatic conditions, modern science and technology are being used in the United Arab Emirates to establish a number of high yielding agricultural projects which are factually...



..making the desert bloom

THE AGE OLD image of the Arab world consisting of vast areas of arid desert is rapidly becoming a reputation of the past, as funds are allocated to finance the establishment of agriculture as a major industry. The United Arab Emirates, situated on the southern shores of the Arabian Gulf, is fast developing its agricultural industries, and expects to be virtually self-sufficient in food production within a few years.

The technical aspect of arid-zone afforestation and agriculture embraces many difficulties created not only by the natural conditions, but also because previous experience is rare.

The climate is hot and dry from May to October, and relatively mild with small annual rainfall during the winter season. Although prevailing winds blow from the north-west, stronger winds come from the opposite direction, which can expose the roots of young plants, and at other times bury the plants completely. In such arid conditions the soils are often encrusted with gypsum and limestone, and the shifting dunes have frequently proven too active for widespread afforestation. Water supplies are limited, and the quality of the water leaves much to be desired.

While others have claimed to make the desert bloom, none have faced the harsh climatic conditions existing in the United Arab Emirates.

The task is formidable, but science and technology is providing new opportunities for mankind to conquer nature. Intensive research and modern methods are overcoming the herculean problems which have defeated man over the centuries.

The determined efforts being made to plant as much of the land as possible with trees and bushes is paying good dividends. Over 1,700 acres have been planted along the Abu Dhabi-Al Ain highway, and consideration is now being given to similar projects in other selected areas.

The reasons for afforestation are far from purely aesthetic. The more trees, the less soil erosion and the greater protection from dust storms.

Acacia and Eucalyptus are two of the types of trees that seem to thrive best in the soil and available water conditions, although a total of 14 varieties have been chosen as the basis for the distribution of many hundreds of thousands of seedlings suitable for planned local planting.

Irrigation and careful conservation of the limited water supplies go hand-in-hand. It is feasible to create large expanses of greenery where water is available and the soil suitable. However, ground water supplies are scarce, and must be used with great regard to their conservation.

After consideration, priority has been given to the 'trickle irrigation' system, which works on the principle of delivering water to the foot of each tree through a totally enclosed system which can be controlled to give from 2 to 10 litres per hour.

The system has the advantages of preserving the original ground surface and vegetation, as well as making a substantial saving on water used by overcoming problems of evaporation losses, and reducing the problems created by salt concentration.

Throughout the United Arab Emirates projects are being established to ensure a locally produced food supply for the country's citizens, and with the expectation of establishing a healthy export trade in agricultural produce to the Arab world, and perhaps to European markets.

Ras Al-Khaimah has long been the prime agricultural producing area of the UAE, with rainfall reaching just eight inches in an exceptional year.

Today, Ras Al-Khaimah is leading the field in intensive agrarian research. The Agricultural Trials Station at Diddagga is one of the most advanced study units in the UAE, with a total of almost 400 acres of land under intensive experimental cultivation. From humble beginnings in 1955 Diddagga has progressed to a model complex, with its agricultural school acting as a training centre for students from all over the Arab world, as well as from the UAE.



UAE President His Highness Sheikh Zayed whose personal interest in afforestation of his country, has provided the momentum behind the ambitious projects now in progress.

The original dilemmas of crop selection have been virtually resolved. Animal fodder is provided by the cultivation of alfalfa, producing anything up to a dozen crops a year and up to 70 tons per acre.

Produce now ranges from luxury strawberries to the basic raddish. Notable successes include summer and winter cabbages, cauliflowers, tomatoes, turnips, cucumbers, onions, marrows, aubergines, and many other vegetables. Oranges and lemons thrive, as do grapes, bananas, pawpaws, dates, figs and plantains.

At Milerha a 300 acres development unit has been established as a model of modern irrigation methods. Scientific but practical, its network of canals serve as a pattern of water husbandry, teaching the local farmer how to eke out his

Yield in tons of some crops grown in controlled-environment greenhouses in Abu Dhabi compared with "good" field-grown yields of same vegetables in the United States.

Vegetable	Cultivar	Field grown yield (US acre/yr)	Greenhouse yield (US acre/yr)	Greenhouse crop per year	Total yield (US acre/yr)
Broad beans	Marina No. 5	4.2	12.0	3	39.0
Broad beans	Golden Crop	1.9	4.6	4	18.4
Cabbage	Express, Express 60	1.0	22.0	3	69.0
Cucumber	Cautionaire	12.0	26.0	3	210.0
Tomato	Cherry	20.0	60.0	2	120.0

precious supplies, especially during the inhospitable summer months.

Abu Dhabi's Al-Ain agricultural centre is another important link in the chain of experimental farms and research centres in the UAE. Established in 1967, over 200 acres are used for intensive empirical farming, while the scheme has made an impressive contribution to the battle to roll back the desert. Over 1,200 acres have come within the boundaries of the project, with related village developments.

Dubai's experimental farm at Rawaya opened last autumn. It is designed to attract local Bedouin away from pastoral to settled farming.

Abu Dhabi's Liwa oasis, almost entirely devoted to date-growing, offers potential for vegetables and fruit when the new highway to Habshan is completed, opening up the much needed communications route for marketing.

One of the UAE's most ambitious projects is on the island of Sadiyat, off the coast of Abu Dhabi, where the Abu Dhabi Arid Lands Research Centre (ADALRC) began producing high quality vegetables in 1972. One year later, its plastic covered greenhouses had maintained an average production of almost one ton a day from a total of five acres under cover.

Today, half the acreage of the island is covered by 48 air-supported semi-circle cylinders of plastic.

These are devoted to low-growing crops such as cabbage, spinach, and beans. The remainder utilises steel-framed polythene-covered houses, for use with cucumbers and tomatoes which are trained vertically.

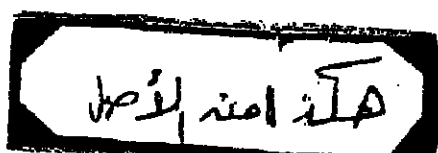
Power is supplied by three diesel engines: treated water fed by either overhead spraying, drip feeding or a network of plastic pipes provides the exact amount of nutrient charged liquid for maximum growth; growing temperatures are maintained by regulating the evaporative cooling system.

At Mazaid in the desert some 125 miles from the Abu Dhabi coastline work is about to start on the first commercial horticultural venture in the Gulf.

Fifteen acres of plastic globes will be laid down to provide a controlled environment from which three crops a year of salad vegetables and fruit can be raised.

The systems now being used at Mazaid and Sadiyat are simple, producing startling results, and even more startling potential for the agricultural future of the United Arab Emirates.

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UNITED ARAB EMIRATES VI

Dubai holds position as top trader

WITHIN the confines and the price rise brought about by OPEC (of which Dubai is only a member as part of the UAE) this production achieved a substantial degree of prosperity well before it became an oil producer in 1969. Its pre-eminence as a trading centre along the Trucial Coast dates back to the initiative taken in the mid-1950s by Sheikh Rashid bin Sa'id al Maktoum, the Ruler, in dredging the Creek with borrowed money at a time when neighbouring Sharjah had allowed its natural harbour to silt up. Now, despite the well-established existence of the modern port with its deep-water berths, the old waterway remains the heart of the booming City State and is even undergoing further improvement to cater for increased traffic of "coastal craft" or dhows.

With an average output last year of some 240,000 barrels a day, Dubai's position in the league of oil producers is a modest one. Yet, boosted by the

financial resources will be considered difficult because the future of some of the significantly large projects under consideration is still uncertain.

In 1974 expenditure is believed to have been about \$120m., of which about \$50m. would have been current and \$70m. capital. For 1975 informed expectation is that it should be in the region of \$225m., \$105m. current and \$120m. capital. At this rate over a medium-term period while the bigger schemes are under implementation Dubai should accumulate a surplus of over \$1bn.

For Sheikh Rashid the biggest item in the "ordinary budget" must be the Dubai Defence Force, now expanded in numbers to 2,000 men, of which the running costs last year were probably in excess of \$30m. There is also the increased expense of medical services and subsidising electricity. But as yet he pays nothing for educa-

tion which is a federal preserve. More important, Dubai has not as yet contributed to the UAE budget and it remains unclear how much it will provide in 1975 although it appears that Sheikh Zaid is looking to the State to pay up to Dh.270m. (\$88m.) towards the collective cause.

Revenue

Regardless of whether Sheikh Rashid does come forth with the money, his oil revenue—supplemented by customs revenue from the 3 per cent tariff, and income from his own investments (especially property), and accumulated bank interests—would seem more than adequate to cater for projects under implementation or approved worth more than \$500m. and others of an approximately similar value which are under consideration.

Dubai is now embarking on a new phase of development directed towards industrialisation after one dating back to 1967 when Sheikh Rashid began to mortgage future petroleum earnings to enhance his State as a trade centre. Most fundamental in this respect was the construction of the deep-water port designed by Sir William Halcrow and built by Costain Civil Engineering who completed the job well ahead of schedule in the summer of 1972. When in 1969, it was decided to expand the original four-berth project into one for 15 Sheikh Rashid's thinking seemed to some observers (including a World Bank mission which visited the Trucial States in 1970) as optimistically visionary. However, the deep-water port has become so fully utilised that there was even congestion, with waiting delays of five to six days, around the time of the Ramadan Fast late last summer. Consequently, a further massive expansion is being planned.

After such a triumphant vindication it would be rash to question prematurely the future economic viability of the most conspicuous piece of expenditure now being made. Without doubt the Dubai Dry Dock is something of an act of faith. Being constructed by the Costain-Taylor Woodrow International consortium under a 291m. contract, the immense project with its two basins, one capable of accommodating super-tankers of up to 1m. dwt and another vessels of up to 375,000 dwt, the project is scheduled for completion in 1978. Doubts arise not so much from the potential for such a facility close to the world's oil artery, but rather over whether the necessary expertise to operate it can be obtained and

whether it can withstand competition from the rival one at Bahrain.

The Organisation of Arab Petroleum Exporting Countries' project up the Gulf has been more carefully and realistically planned. Moreover, it has the advantage of having Lisnave as an operator. It is generally acknowledged that one should have been found for the Dubai Dry Dock in advance of construction with the partner's requirements in mind. Now the need to find an operator is becoming urgent not the least because imported labour will have to be trained, well in advance of completion.

Those approached, including Gray McKenzie which is responsible for Dubai Port Services, have so far shown a reluctance to take the minority equity stake which Sheikh Rashid would like the would-be operator to have, thereby indicating a pessimism about the profitability of the venture. The Ruler's own view is that in the long run it will pay off and the future will probably prove him right.

Dubai's move towards industrialisation was highlighted earlier this month with the announcement that British Smelter Construction would proceed with a full-scale feasibility study on an aluminium smelter. The fact that BSC would take a 20 per cent stake—and financing provisions have already been arranged—should be seen as an indication of firm intent on the part of Sheikh Rashid. Designed to produce at the rate of 120,000 to 150,000 tons a year, the plant would cost at least £150m. (about \$350m.) and perhaps as much as £200m. and could be in operation in three to four years' time.

Energy

The big unresolved question relates to power for the plant. Dubai has only limited quantities of associated gas from its offshore fields which would definitely not be available for the smelter even if the quantities were sufficient. A possible source of energy would be "sludge," or waste, from refineries around the Gulf for which there is at present no use. Fuel oil would presumably be prohibitively expensive unless Dubai were to have its own refinery and access to a proportion of production from its offshore field at cost. The Ruler has been pressing DPC to build one, but the company is unenthusiastic and the plan appears to be in limbo for the time being.

Apart from the aluminium smelter, the other major industrial project that the Ruler has been toying with is one for a steel plant, but for the same

reasons of energy supply its future is problematical. A study submitted by Indian consultants earlier this year presupposes the use of natural gas. This might, however, be piped from Abu Dhabi if the plant were to be negotiated as a federal project.

The consultants have submitted three different proposals for steel mills of differing sizes to produce sponge iron, mild steel billets and plate with the smallest costed at Dh.653m. (\$165m.) and the largest Dh.1,383m. (\$350m.). The assumption is that at least half of the production would be exported to India.

Profitable

Exactly how Dubai's gas will be used has still not been decided. Under a \$120m. contract signed in February Summingdale Oil and Gas are to bring the associated gas ashore and purify it. An LPG plant should come on stream in the summer of 1977 with a production of 100m. cubic feet per day. Of this total, 20m. c.f.p.d. will be for export while the balance will be for local consumption in some form or other. The volume would be insufficient to sustain major industrial projects. At present the thinking appears to be that it should be set aside for power generation, even though this obviously would not be the most profitable utilisation.

Meeting the demand for electricity, which is rising at the rate of about 30 per cent a year is one major problem confronting the Government. Currently another 84 MW is being added to existing capacity of 100 MW, but a decision must be made soon about the installation of more power generating plant for 1977-8.

The task of providing the necessary capital has proved beyond the capacity of the shareholders of the Dubai Electricity Company (who include Sheikh Rashid) and the plan is for the State to take over the operation. As it is, subsidising the price to keep it at the 7.5 fils per unit decreed by the federation is proving a major item of expenditure for the Ruler. It cost him Dh.18m. in 1974. The 20,000 of which can be outlay this year is likely to be about Dh.37m. in addition to a capital investment of Dh.60m.

Already Dubai has started to diversify in the direction of industry. For some years McDermott's have been fabricating rigs and other equipment for offshore oil operations. With its eye very much on the marine market Jotun Dubai (a joint venture between local interest and A/S Jotunggruppen of Norway) will start production of paint at an initial rate of 3,000 tons. International (Gulf) Ltd.

(a partnership between Yussuf bin Ahmed Kanoo and Inter-national Paints) are building a factory on Dubai's industrial estate a few miles down the road to Abu Dhabi. Meanwhile, work is about to proceed on a State-owned £26m. cement plant which is scheduled for completion early in 1978 with a capacity of 500,000 tons a year. The flour mill being built for The Al Ghurair merchant family should be producing 100 tons a day next year.

Trade remains the lifeblood of Dubai. To boost the State's position as the main entrepot and service centre of the region, the Ruler last year embarked on the construction at a cost of \$56m. of the Dubai International Trade and Exhibition Centre.

Designed by John R. Harris and Partners and built by Bernard Sumner and Sons, the 33-storey complex will embrace conference facilities for up to 3,500 people, a 300-room hotel, and sports amenities including an ice-skating rink when it is finished in the winter of 1978-79. Earlier this year the inter-continental hotel was completed thus relieving the acute shortage of accommodation. Work will soon start on a Sheraton Hotel on reclaimed land along the Creek while talks about the establishment of a Hilton are still continuing. An annex to the old Carlton Hotel is well advanced.

More than ever, Dubai presents a scene of frenetic building development required to cater for the needs created by past success and future expansion. The £8m. road tunnel under the Creek at its head should be open to traffic later this year. Upstream a third bridge with a fixed section and an opening span is being built at a cost of £4.25m. No less than four multi-storey office blocks owned by the Ruling Family are going up. Further up the Creek still the lagoon is being dredged to provide a pleasure area—with a marina and two islands—which later should serve as the focal point for a large residential housing scheme.

Dubai's self-generating boom has brought the population to over 100,000, no more than 20,000 of which can be indigenous. Discounting the imported labourers from Pakistan, India and Iran who live rough, the influx of expatriates has led to tremendous pressure of demand on available accommodation with the result that rents have risen over the past year by as much as 300 per cent. A three-bedroom flat can cost the tenant as much as £5,000 a year which normally would have to be paid in advance. A developer reckons to get a full return on his capital in two to three years.

As the biggest landlord, Sheikh Rashid must have profited most from this escalation, together with the other members of the merchant aristocracy. At the same time, the Ruler recently set up a fund to aid them in developing property for both commercial and residential use. With free land provided and an interest rate of only 1 per cent, there has been a flood of applications for loans which are to be repaid with 70 per cent of rents accruing from the new properties until the sum advanced is paid off. Sheikh Rashid is also about to embark on his own low-cost housing scheme.

Last year the tonnage of Dubai's imports rose by 60 per cent to 2.9m. tons and its value by 62 per cent to Dh.4,816m. (£518m.). Over the past few years, however, the proportion of goods arriving for use at the State itself has risen from about one-third to two-thirds. Just how Dubai will be affected by expansion of Abu Dhabi's port facilities, as well as the deep-water harbours planned for Sharjah and Ras al Khaimah remains to be seen. But with its well-established lead and its competitive merchant community business seems bound to expand regardless of Dubai's own development.

Expansion

Expansion has been such that last year the Ruler, on the basis of designs drawn up by Sir William Halcrow and Partners, invited bids for an expansion of Port Rashid to provide an additional 22 berths. Involving the construction of another five kilometres of breakwaters, the project would cost £80-£70m. Tenders in this region were submitted, but as yet no decision has been taken and Sheikh Rashid evidently wants to consider other bids.

Ironically, the trade in gold, on which the fortunes of Dubai's bigger merchants were largely founded, has declined to almost nothing. The high point was reached in 1970-75 metric tons were airfreighted from Europe for onward transhipment into India and Pakistan. The volume dropped to 216 tons in 1971, 147 tons in 1972, 83 tons in 1973 and a mere 5 tons in 1974 because of the rise in price and more effective preventive action. Even so, show traffic continues to increase to the point that Sheikh Rashid is providing more wharfage along the creek for the coastal craft on which Dubai's original modest prosperity derived.

Richard Johns

Sharjah enjoying first flush of oil income

"SMILE, YOU are now in Sharjah," reads a sign-post in English and Arabic on the road from neighbouring Dubai. Sharjah itself, anyway, has much more reason to be happy than it had a few years ago. It is beginning to enjoy the first flush of oil income and in addition has at the helm an enlightened, educated young ruler, Sheikh Sultan bin Mohammed al Qassbi, who succeeded after his cousin was killed in the coup attempt by his cousin in January, 1972.

The exhortation along the dual carriageway is also revealing in what it says about the State's long-standing rivalry with Dubai and ambition to catch up in terms of development and prosperity. A generation or so ago violence between tribesmen of the two states was still endemic. In the last two decades, meanwhile, Dubai has forced ahead as a trading centre, leaving Sharjah far behind—the imbalance having long predated Dubai's first oil discovery.

Just about the time Sharjah's Creek had completely silted up Sheikh Rashid down the road was, with the limited resources available to him, dredging his waterway and improving its facilities for the dhows. For Sharjah the increasing disparity between it and Dubai was something of a humiliation. Now with the promise of oil revenue in much greater abundance, Sheikh Mohammed has embarked on an ambitious development programme involving projects worth some £120m.

As yet, though, Sharjah's petroleum riches are modest. Production from the Mubarak field off the coast of Abu Musa

island only started in the middle of last summer. The structure was originally located by Occidental Petroleum, the concessionaire of Umm al Qiwain, which was about to start drilling in the summer of 1970 when it was prevented from doing so by the British Government. The intervention followed Sharjah's sudden unilateral extension of its coastal limit to 12 miles and Iran's claim to the island.

In the event the British Government agreed to the 12-mile limit and did nothing to prevent Persian troops from invading Abu Musa, having first reached an understanding with Iran and Sharjah whereby they should share sovereignty over the island and its oil resources. It was also agreed that Iran should pay the Emirate £1.5m. (\$3.5m.) until the value of shared oil income reached £5m. Exploration and development was left to Buttes Oil and Gas, Sharjah's concessionaire. More recently and within the context of the union, a compromise was reached whereby the aggrieved Ummal-Qiwain should receive 30 per cent of income from the Mubarak Field.

Per barrel

With the rise in prices the £3m. target would have been well exceeded in 1974 when production totalled some 4.2m. barrels. Per barrel income has not been revealed, but it is unlikely to have been less than \$35m., a figure which would have given Sharjah \$12.25m. at least. If production remains at the level achieved in the first three months of 1975 the Emirate's oil income should be about \$25m.

Sheikh Sultan's spending programme is based on the promise rather than the certainty of new oil income for coastal craft in the heart of the Sukh. For talks with different foreign

feeling, however, is that the optimism shown is justified. It is reflected in the State's success in raising money in the market, as well as the resumed flow of money from the commercial banks (which before the settlement of the Abu Musa dispute had drawn a halt). Since it emerged as an oil producer, Sharjah has derived little benefit from road-building. Concerned that they should be controlled by the UAE, Sheikh Sultan has in particular been determined that he should be responsible for Sharjah's power, water and telecommunications. Thus, he sought credit abroad on a large scale to set in motion the development of the Emirate which has an estimated population of 60-70,000 but probably more indigenous inhabitants than either Abu Dhabi or Dubai.

First there was the \$50m. general facility organised by Anthony Gibb Holdings and provided by 18 international banks in May, 1974. The six-year loan was raised to finance infrastructure projects and much of it has still to be drawn upon. Secondly, there was the \$36m. credit arranged by Citicorp International Bank, the European-Arab Bank Consortium and Chartered Bank to cover three-quarters of the cost of the first phase of the new port.

Designed by Sir William Halcrow and Partners, the project costing £26m. in its entirety takes pride of place in Sharjah's bid to regain its old status and should be completed in 1978 by Archimedes, Huchtiel, and Belgium's Six Construct. Associated with it is the \$5m. scheme in which the Creek and form a new inner basin for coastal craft in the heart of the Sukh. For talks with different foreign

the east coast at Kor Fakhdan bids are shortly to be invited for a two-to-three-berth harbour, which could serve the northern part of the main body of Oman as well as the Peninsula.

Power generation contracts with a total value of \$25m. being carried out and also a \$5m. main drainage scheme for Sharjah town. A Japanese company is building two bridges as part of the new Sharjah-Dubai trunk road—a State not a Federal project. Under construction is a \$20m. plant being built by Six Construct of Belgium with equipment supplied by Five-Lite-Caille of France. Scheduled for completion by the end of 1978, it is designed to produce at a rate of 700 tons a day. In another industrial venture Sheikh Sultan has commissioned the construction of a propylene rope plant at the cost of about £1.5m. Work has started on the \$4m. runway for an international airport for which a \$6m. terminal is being designed. Situated only a few miles from Dubai's airport, this project perhaps bears most striking witness to tying with its neighbour as a business and industrial centre.

Clampdown

The Ruler has set out to attract foreign investors in all fields. Apart from freedom from tax Sharjah is even less restrictive than Dubai about the use of land which it is still possible for a foreigner to buy. As a result of the open-door policy there has been a rush of hanks into Sharjah to the extent that there are now 2, with 43 branches, operating there, and Belgium's Six Construct. Associated with it is the \$5m. scheme in which the Creek and form a new inner basin for coastal craft in the heart of the Sukh. For talks with different foreign

interests about the construction of no less than 12 hotel projects among which the one for a 330-bed Intercontinental owned by the Government seems certain to go ahead. Tenders have been out for some time for a residential and commercial property complex, designed by Australians estimated to cost £13m., and astonishingly named "Watergate" Garden City. Sheikh Sultan sees his state as a tourist centre and, with this mainly in mind, the lagoon at nearby Sharjah town is being dredged at a cost of £1.5m. At the time of the UAE's independence Sharjah of all the seven states was the least stable. Subsequent events were known to exist and the Ruling House seemed anything but solidly united following the bloody coup attempt mounted by one of its members. From this uncertain beginning Sheikh Sultan, who seemed so bashful when he succeeded to the rulership, has surprised many with his vigour and dynamism. He seems to have secured the confidence of his brother Abdel-Aziz, who commands the National Guard, and Sager, who is in charge of the Police.

Now blessed with a son and heir, he is unique among the Emirs as one who graduated from Cairo University. Certainly, he is progressive as befits a state with relatively enlightened record of education. He is still inextricably mixed, but it is believed that Sheikh Sultan may soon publish a Budget. His faith in Sharjah's future is boundless and stimulating economic activity in the State. It would be cruel if there was not sufficient oil income to fulfil the hopes now being generated.

Richard Johns

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مكتبة امين لكتاب

UNITED ARAB EMIRATES VII

مكتبة الأص

Abu Dhabi is keystone

IT IS NOT simply a matter of convenience that most people, when referring to the Emirates, tend to say simply: "Abu Dhabi". It is a convenient piece of shorthand, true. But it also reflects to a large extent the political and economic reality which makes Abu Dhabi the most powerful Emirate within the Union and most influential as far as the rest of the world is concerned.

Abu Dhabi's huge oil revenues are the foundation stone of its position. There is also the generous and expansive personality of the ruler, Sheikh Zaid, who appears to combine a breadth of vision and a political acumen. He has contrived to use large oil wealth to make real impact in the Arab world particularly and the developing world.

Sheikh Zaid's generous programme of international aid apart, a certain amount of Abu Dhabi's surplus is also disbursed through the well-conceived Abu Dhabi Fund for Arab Economic Development. The Fund has a capital of \$500m. of which around half is already paid up, according to its officials, less than \$10m. had actually been disbursed in 1974 due to the time lag in carrying out feasibility studies. This is expected to leap to around \$250m. in 1975 when most of the major projects to which money has been earmarked will be implemented. Interest on the money from the fund (which works in close co-operation with the World Bank and the Kuwait Fund for Economic Development) is anything from 2 and 6 per cent. over periods of 10-25 years.

Experience in the early part of this year (see page 3) showed how Abu Dhabi's chief source of power (receipts from oil constitute over 95 per cent. of total revenue) is vulnerable to fluctuations in world demand. Certainly, the drop in exports in February to half the average level of 1974 by the foreign partners in the now 60 per cent. state-owned Abu Dhabi Petroleum Company and Abu Dhabi Marine Areas came as a shock. Although an unhappy chapter in relations with the Western oil companies seems to have ended and output is being restored, the effect has been that the Emirate expects less oil revenue.

Abu Dhabi has found itself in a financially weaker position this year given her large commitment in foreign aid and internal development. The position was not, as it turned out, quite as bad as some people had forecast but expenditure for 1975 clearly shows some belt-tightening all round with the most significant cutbacks coming in the surplus available for investment abroad.

Projects expenditure for 1975 totals DH19.88bn. (\$2.72bn.), a rise of DH2.88bn. over last year's actual expenditure. This is made up of DH3.27bn. in recurrent expenditure of the Abu Dhabi departments (including those ministries handed over to the UAE Government), DH3.5bn. for the development budget and DH2.1bn. for the federal budget (which includes appropriations for spending on education, health and information on the Emirate itself). The DH3.5bn. appropriation for international aid is a drop of some DH500m. over last year's actual aid outlay, but still considerably higher than had been predicted in the light of the projected revenue for the current year of around DH13bn. (against DH13.5 bn. for 1973). In addition capital payments including such items as the State's contribution to the UAE development bank, its share of the Arab Maritime Transport Company fleet, the balance of its contribution to the IMF oil facility and some local expenditure will take up DH600m.

Commitments

The probability is that, unlike 1974, when some DH4bn. was made available for investment little, if any of this year's expected surplus of around DH2.12bn. will be available to increase the existing portfolios. According to officials Sheikh Zaid was especially anxious to meet as many of his foreign aid commitments as possible, particularly those to the "confrontation States". The 1975 budget tends to reflect the underlying caution of Sheikh Zaid's advisers in the face of what still remains an unstable and unpredictable oil situation.

At the end of 1973 Abu Dhabi's portfolio of long-term in-

vestments amounted to DH815m. in book value though rather less than DH760m. in market valuation. At the end of 1974 this had risen to DH8.88bn. in market value (\$1.43bn.) which was roughly divided into about 45 per cent. bonds, some 17 per cent. in equities, 28 per cent. held in liquid assets and the rest mostly in property purchased in France and the U.S. as well as Britain.

In 1974 of the total made available for investment (not all of which had been converted by the end of the year) around 40 per cent. went into fixed interest securities, property bonds and equities, a further 40 per cent. to the Emirate's bond managers (the Crown Agents and Union Bank of Switzerland) and the rest in eight Dirham loans whose beneficiaries included the Austrian Development Bank, the Paris Airport Authority, the South Korean Development Bank and Ireland.

In many respects, of course, Abu Dhabi is particularly ill-suited to cope with its enormous wealth. Despite a small but growing cadre of capable Abu Dhabians in the administration the bureaucracy of the Emirate and in several instances, posts very close to the seat of power, are largely in the hands of expatriate Arabs, many of them are well-intentioned and do their jobs without assuming a patronising air though inevitably some are simply there to cash in on a very rich client who is only just beginning to find his feet.

One is told that this is something which worries Sheikh Zaid who is understandably anxious to preserve the character of his fiefdom and see that the 25,000 or so native Abu Dhabians remain in control of their country. To a large extent he has managed to do this and those officials charged with managing the State's funds, on the whole, move with remarkable maturity. The danger of being swallowed up by the incessant demands of progress are constant and the job of balancing Abu Dhabi's huge development requirements with retaining the character of the place is going to be an extremely delicate one.

This is clearly illustrated by

a look at the ethnic composition of the Abu Dhabi defence force. The commanding officer remains British with a heavy concentration of Omanis in the lower ranks. Jordanians at the military academy, Pakistanis in the air force which, recently equipped with two squadrons of French Mirage fighter-bombers also sports some 20 British contract pilots for its Hunters, and a growing number of Sudanese, not least at the general headquarters. It may be a little cruel to describe it as a mercenary force but loyalties cannot, in most cases, be as profound as if the expatriates were serving their own countries.

Immigration

Paradoxically the strict immigration laws (which even the casual visitor to an otherwise hospitable country is made acutely aware of at the airport) have been partly counter-productive. Some first-class professional men whose expertise Abu Dhabi sorely needs tend to be discouraged by the long waiting period for approval and consequently there has been a tendency in the past to attract those who, in any case, might find it difficult to get equally well-paid jobs elsewhere.

Despite these difficulties Abu Dhabi has pressed on with its development (DH1.1bn. last year and DH3.5bn. for 1975) and for a place which started out with little more than a strip of white sand, a lot of oil and good intentions just a few years ago, the pace of change has been remarkable. The evidence is there for all to see in the shape of towering office and apartment blocks more often than not in a pleasing blend of Western and Islamic architecture, roads, water towers and bridges and the remarkably successful Alexandria-style corniche town planning has gone well. In the wider sphere of development there is still a lack of co-ordination and projects tend to get chosen on their individual merits.

The emphasis on infrastructure is inevitable. Of equal necessity and immediate value is Sheikh Zayed Zaid's interest in the social services. Certainly

for such a small population it will be well served when projects currently in hand are completed. Included are half a dozen new hospitals and rehabilitation centres, which will eventually provide over 1,000 new beds and, hopefully, some of the most advanced treatment available. In the field of education a UAE University is planned — an invaluable institution in the Lower Gulf where education in most places, and particularly Abu Dhabi, is barely a generation old and where local talent is a scarce and precious commodity.

The problem of manpower is also crucial to the success of the major projects in the industrial field currently under consideration and designed to diversify the economic bases. Fundamental to this aim is the plan to develop at Jebel Dhana, now merely the site of ADPC's oil terminal, a big industrial centre maximising the benefits of petroleum and gas in practical ways by using it as feedstock and fuel.

Among its features will be a complete new harbour (to complement the existing one at Mina Zaid where six additional deep-water wharves and four wharves for ships of five metres draft are being added to existing facilities); a causeway of at least five miles; an export refinery with a capacity of 280,000 barrels a day or more; a soft iron plant; a urea plant; a PVC plant and so on. The estimated cost of the complex as the projects now stand at today's prices is around DH9bn. (£1.4bn.). Early feasibility studies have confirmed the viability of the concept. A question mark must hang over whether what is produced will find easy markets at a time when other oil producers in the area are thinking along the same lines.

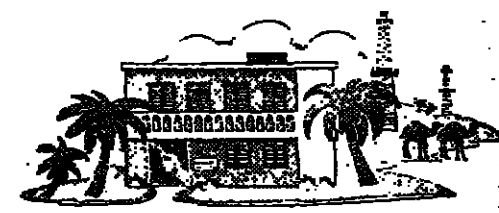
Such a major leap forward into capital-intensive industry, given Abu Dhabi's limited options and size population and raw materials, seems justifiable. But there is an argument for trying to persuade neighbouring countries and competitors to co-ordinate development policies. Despite the UAE Governments there is considerable scope for improvement within the federation itself in that respect.

Alain Cass

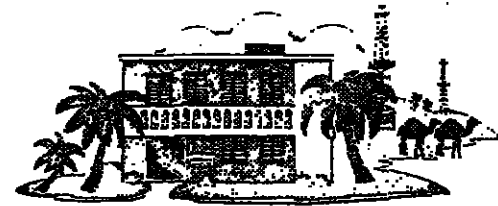
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The northern Emirates

THE FOUR most northerly Emirates as yet unblasted with oil discoveries live in hope that they will strike lucky as the result of the assessment of minor oil companies busily prospecting in their territory. They are thankful for the Federal bounty that has given them road communications to the south, better health and education facilities, and improved public utilities, particularly electricity. But they remain the poor relations.

In the northern peninsula one Emirate stands out by virtue of its historical past, its general potential and the ambitions of its Ruler. Ras al Khaimah almost certainly has the largest indigenous population in the Union counted at 24,000 in the 1968 census with only 7 per cent. of them "expatriates" (a term then including people from other Emirates) and most of the working citizens employed productively in agriculture and fishing. Now it is variously and perhaps optimistically estimated to contain as much as 60,000 souls.

Back in 1971 Sheikh Saqr bin Mohammed al Qassimi, the Ruler, held back from joining the federation apparently hoping that an exploration well being drilled by his offshore concessionaire to a record depth offshore would strike oil in commercial quantities and seeking, at the least, on the strength of it to obtain better representation in the UAE. The company was unlucky and Ras al Khaimah became a member in January 1972.

No one has any doubt that it is the Kingdom which is financing the international airport which as much as anything signifies Sheikh Saqr's aspirations for the future of the Emirate. With a 3,760-metre runway designed to accommodate Jumbo jets and the most modern communications equipment, the cost is unlikely to be less than £5.5m. — a small sum for the Saudi Treasury but a large one for Ras al Khaimah.

The new facility is scheduled for completion by Mother's Day and International Air Radio later this year, with the ubiquitous Sir William Hall-Crow's acting as consultants as they are for so many projects in the northern Emirates. The suggestion elsewhere was that the strip might be available for the Saudi Air Force in case of need. However, any old understanding on that point should now be of academic interest following the border agreement with the UAE.

The one-eyed, 55-year-old winter rainfall (as well as under-Sheikh Saqr who was recognised as Ruler in 1948, is charming the Hajjar mountains. To the

West, its relative greenness under the brow of the craggy spine of the Massudman Peninsula gives it a very different appearance to the other Emirates although its east coast territory, separated by a strip of Fujairah, is rolling scrub land. Ras al Khaimah has hundreds of acres of well-watered date palms, oranges, bananas and vegetables — verily the market garden of the UAE to which the State supplies a not insignificant amount of fresh produce and meat. Sheikh Saqr boasts a herd of healthy Friesian cows that are providing milk to Abu Dhabi and Dubai.

The UAE Government is now responsible for the agricultural trial centre at Digdagga. It is taking the lead in persuading farmers to plant the most suitable crops. The latest UAE Annual Survey reports notable success with summer and winter cabbages, cauliflowers, tomatoes, turnips, cucumbers, onions, marrows and aubergines. It has proved possible to grow 70 tons of alfalfa per acre.

An example of Al Qassimi initiative some years back was the opening of the Casino at the hotel to which many from Abu Dhabi, Dubai, and Sharjah repair on Thursdays for a night at the tables. Very much in evidence on Fridays now around the swimming pool are the lobster-pink skins of the Norwegians who are gambling on Ras al Khaimah becoming an oil producer. Apart from Norsk Hydro's involvement in offshore exploration, Norsk Credit Bank is believed to be helping with the financing of the new deep-water harbour at Khor Khair, being built at an estimated cost of £17m.

No doubt the Norwegians could, if requested, give some help with fishing. This is a traditional, continuing and profitable industry of Ras al Khaimah which exports dried fish mainly to Ceylon and Saudi Arabia, and also the dried fins and tails of sharks, which its mariners are peculiarly adept at catching, to Malaysia and Singapore. A feasibility study on a fish-meal plant is under way.

Ras al Khaimah is unique among the Emirates in enjoying a fairly plentiful supply of ground water resources from the Hajjar mountains. To the

West, its relative greenness under the brow of the craggy spine of the Massudman Peninsula gives it a very different appearance to the other Emirates although its east coast territory, separated by a strip of Fujairah, is rolling scrub land. Ras al Khaimah has hundreds of acres of well-watered date palms, oranges, bananas and vegetables — verily the market garden of the UAE to which the State supplies a not insignificant amount of fresh produce and meat. Sheikh Saqr boasts a herd of healthy Friesian cows that are providing milk to Abu Dhabi and Dubai.

The UAE Government is now responsible for the agricultural trial centre at Digdagga. It is taking the lead in persuading farmers to plant the most suitable crops. The latest UAE Annual Survey reports notable success with summer and winter cabbages, cauliflowers, tomatoes, turnips, cucumbers, onions, marrows and aubergines. It has proved possible to grow 70 tons of alfalfa per acre.

Incentive

Back in 1971 the well drilled by Union Oil did produce a modest 5,000 barrels a day. With the selling price of crude having risen so much since then, the result looks encouraging. The incentive of the new concessionaire is that much greater. To Sheikh Saqr's chagrin Vitol, the operator, has had to delay its first drilling until the autumn. If the company is successful then the rest of the UAE will watch to see how he reacts. Sheikh Saqr is considered to be the Ruler most likely to attempt to secede if he had the means to do so.

The Dutch concern Vitol has as partners in the Emirate's offshore concession Venture Weeks Natural Resources, SIR Deutsch Schachtbau, United Refining, Keweenaw, Canadian Superior and Asamera Oil. Onshore Norsk Hydro is undertaking the seismic surveys.

Umm al Qaiwain, at least, enjoys some oil revenue — about \$3.4m. last year — by virtue of arrangement reached under Federal auspices that it should receive 30 per cent. of Sharjah's share from the structure off the island of Abu Musa. At the time, the general feeling was that Sheikh Ahmed bin Rashid al Mualla was the Ruler least deserving of such a misfortune as one who had always been a conciliating and gentle influence among his

Still the sleepiest of the Emirates, the State consists of little more than a fishing village on the coast and a small oasis some miles inland. The UAE Ministry of Public Works is drawing up plans to improve the Creek entrance, provide it with training walls and improve the harbour, but appears to have abandoned a bigger fishing project, because the solid rock forming the harbour basin and Creek entrance would be difficult to deepen. Fishing, however, continues to be the main occupation and the Creek a natural trap for unsuspecting fish.

United Refining now shares the Umm al Qaiwain concession with Canadian Superior Oil. Zapata Exploration and Keweenaw Overseas Oil. It was also awarded a concession for Ajman last year. Sheikh Rashid bin Humaid al Naimi, the Ruler of Ajman, a bluff and virile 71-year-old came to power as early as 1928.

His Creek is being improved at Federal expense under a \$900,000 contract being carried out by Six Construct and fishing prospers in a modest way. If the number of bank branches operating is a measure of progress, Ajman is running neck-and-neck with Umm al Qaiwain with eleven apiece. Ajman, however, is a livelier place with its shipbuilding and trading activities while its enclave in the mountainous region of Masfout provides variety to the Emirate's diet.

Across the forbidding mountains on the coast of the Gulf of Oman, poor Fujairah has yet to be connected to the rest of the Union by the metalled road. The one under construction is pushing doggedly past Masab — several hours' rough Land Rover driving from Fujairah Town — but the project should be completed by the end of 1975. The former Ruler, old Sheikh Mohammed bin Hamad al Sharqi, died last December to be replaced by Sheikh Hamad, a progressive 22-year-old who speaks English and even put in some time at Mons Officer Training School.

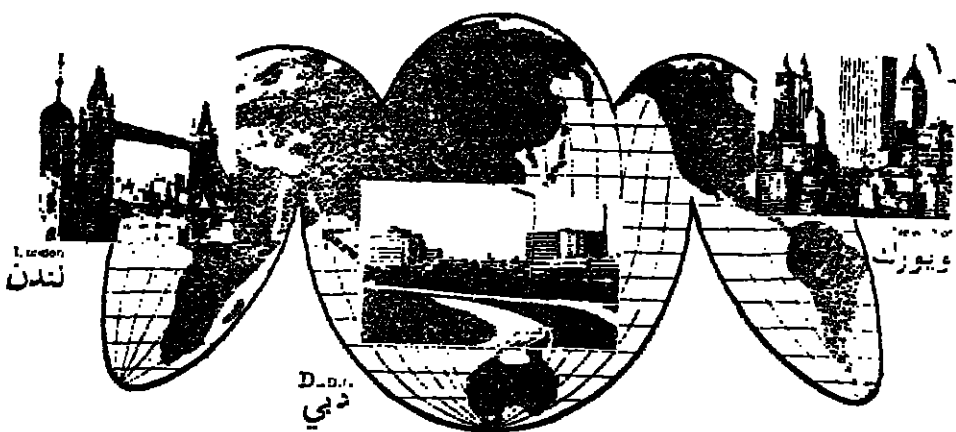
Thanks to the Federal Budget Fujairah, together with the other enclaves of the east coast should soon enjoy the benefits of a proper electricity service. It could yet be the centre of a large UAE fishing project. Like the other northern Emirates it is hopeful about the results of the mineral survey being carried out by Huntings. Meanwhile, its petroleum hopes now are in the hands of Reserve Oil and Gas.

Richard Johns

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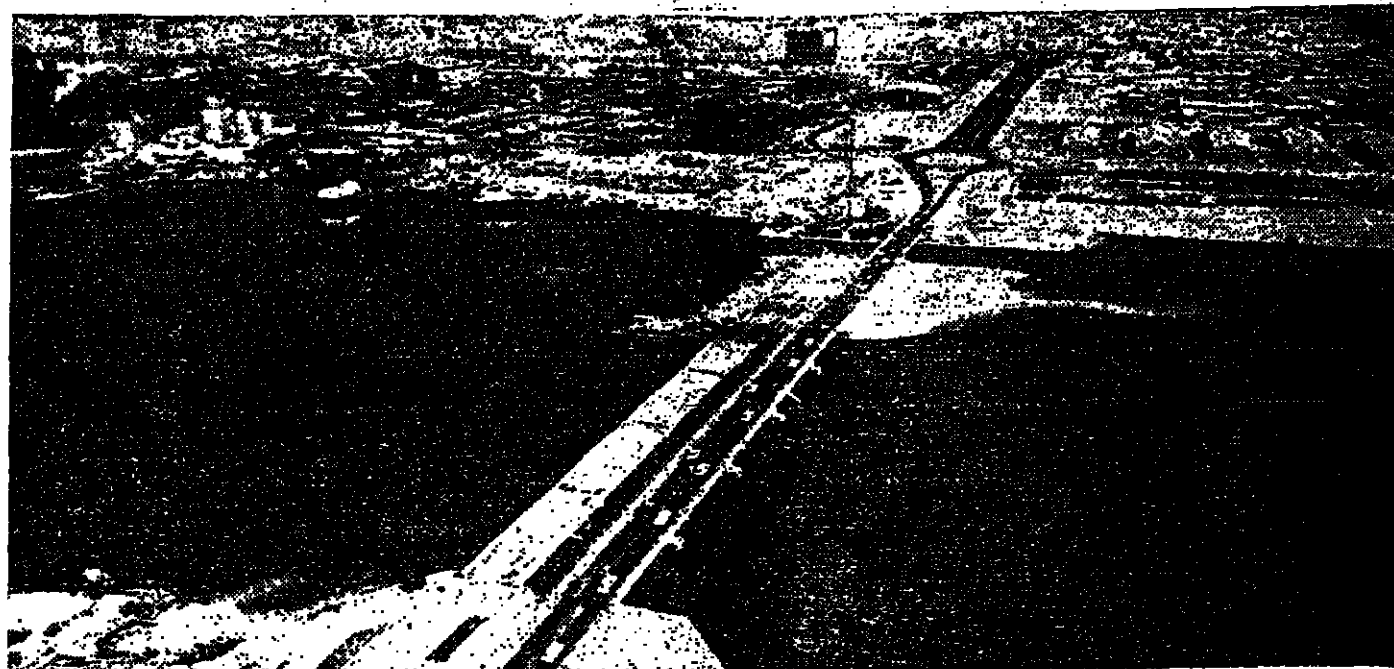
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UNITED ARAB EMIRATES VIII

The legal structure for doing business



The causeway across Dubai Creek.

THE LEGAL context in which they conduct their affairs is of obvious importance to business men, whether their interest lies merely in securing entry to or participation in local markets and projects or in the wider aim of establishing a physical presence in the area.

Different factors play distinct roles in each case and an examination is thus required from both points of view: those wishing to trade or deal "with" the area and those wishing to trade or deal "in" the area. Before considering the peculiarities applicable to each, however, there are certain general observations to be made.

The United Arab Emirates is a sovereign, independent Islamic State. It is at the same time a Federation of seven individual emirates co-existing in terms of a Provisional Constitution effective from December 2, 1971 for an initial five years. With the advent of Federation, these seven emirates, previously separate, autonomous entities in a general treaty relationship with Britain, surrendered part of their sovereignty to the new Federal Government. All laws, regulations and customs obtaining prior thereto, however, are ratified and confirmed and those powers not transferred to the Federation are expressly reserved. Moreover, in the interim, the emirates may legislate within certain of these prescribed areas pending the promulgation of Federal legislation.

It will therefore be appreciated that, while there is a general pattern throughout the area stemming from common cultural ties and a close association past and present, each Emirate retains a substantial degree of sovereignty and a separate body of law, as also the capacity to promulgate new legislation within its own jurisdiction.

In addition, within each Emirate there are two distinct jurisdictions: exercised by a separate system of courts: the Shariah (Islamic) courts and the civil courts. The limits of these jurisdictions vary somewhat in each case, but, in so far as generalisations are possible, it may be said that the first extends (whether by

law or in practice) to disputes arising between local citizens and matters touching Islamic personal law, while the second extends to all other matters.

The applicable law in each is similar, the principal difference being that, while the Shariah courts look more to the strict principles of Islamic jurisprudence, the civil courts can and do where no express legislation exists seek assistance from local usage and custom and (in accordance with the principles of natural justice, law and equity) from the general body of law and jurisprudence of other jurisdictions, notably Jordan, Egypt, England and France.

Uniformity

Prior to federation, very little "statute" law existed, largely because of the absence of any real need. Towards the end of the British jurisdiction, however, the individual states did adopt a number of laws inherited in part from that jurisdiction, though in the commercial field this was limited largely to a law relating to contracts. Since federation, there has still not been much new commercial legislation, which of course owes much to an appreciation of the need for uniformity and to the fact that much important legislative power is now vested primarily in the Federation. The Federal Government for its part has been preoccupied with establishing its own administrative and executive machinery.

A start has, however, been made with the UAE Currency Board Law, 1973, designed to promote and foster a sound banking and financial system in the national interest by controlling and regulating the establishment of financial institutions. In addition to the permission of individual emirates, the approval of the Currency Board is also required before establishing any banking business and, for the moment, no further licences will be issued to foreign banks, thus limiting the present number of licensed institutions, both foreign and local, to 40 with 247 authorised branches. High on the list of other priorities would appear to be a commercial and companies code as well as laws protecting trade-marks and patents and a more detailed

banking law. In the interim, however, certain emirates may introduce local laws to meet their immediate pressing needs.

There is presently no exchange control and while the Federation has power to impose taxes, till now this remains a matter for individual emirates. In practice, however, income-tax is normally levied only upon oil-producing and banking companies. There are no dividend or withholding taxes and no distinction is made between local and foreign concerns. Individuals and firms are not subject to tax.

Turning to a closer look at the case of foreigners contracting with local parties, not unreasonably one of their concerns is their position in the event of a dispute. This raises such questions as the enforceability of contracts, the language thereof, registration, the validity of a choice of a foreign law and arbitration.

These are questions in respect of which in the complex context outlined above generalisations can be difficult and even dangerous. In principle, however, commercial contracts drawn advisedly and with care will normally be respected by the local civil courts before which such disputes would normally come. These courts may reasonably be expected to apply modern principles of civil law to uphold the customary provisions thereof and will usually respect an express choice of law as well as arbitration, domestic or foreign. At the same time, like all courts, they will resist an onerous of their jurisdiction.

Language

The official language of the Union is, of course, Arabic, but English remains in common use as an important commercial language. In principle, a contract may be in any language, but it may be desirable to register the same in the local courts (which can have a certain value in particular contexts), in which case it must be in Arabic. Additionally, if any contract comes before the local courts for any reason, the Arabic version (or translation) will be decisive. It may thus be prudent in appropriate cases to have the same settled in both languages.

Turning to the case of foreigners seeking to establish a physical presence, whether through a branch or by the incorporation of a local company, again the picture varies according to the individual emirate, each of which naturally reflects the personality and interests of its ruler, its relative economic strength, aims and the needs of its people.

The commercially prominent centre is, of course, Dubai, which though increasingly important as an oil-producing state, has never relied upon oil as its *raison d'être*. Its concentration has been on trade and the vital interest of its ruler in all aspects of commerce and industry is reflected in its remarkable growth, in which one important contributing factor has been the freedom and encouragement given to local and foreign enterprise in all spheres, including commerce and banking and now also in industrial fields.

Rapid development and expansion is also to be seen in Abu Dhabi, where the obvious benefits of large oil revenues can readily be appreciated. Abu Dhabi has also an important political and diplomatic role as the temporary Federal capital. This does not, however, mean that commerce is neglected and foreign commercial concerns and investment are also present, though the tendency is towards promoting local participation, whether directly or by means of local agents or sponsors.

Sharjah under a dynamic leadership and with the benefit of increasing oil revenue is beginning to assert itself and its growth and development begin to be seen in many spheres. Private enterprise, both foreign and domestic, is also encouraged and where local participation is associated with foreign enterprise, added encouragement may be given. Sharjah is also interested in developing its Maritime Registry (unique among the Emirates), in which local and foreign owned vessels may register. The importance of this will grow when Sharjah of the Federation becomes party to the International Maritime Conventions.

The remaining emirates tend to follow a similar pattern, with great strides being made in Ras al-Khaimah, while Fujairah seeks to exploit effectively its rich and varied mineral re-

sources. Ajman and Umm al-Qawain are also seeking to play a more active role in various respects. In addition to the benefits increasingly available from federal revenue sources, foreign enterprise, expertise and assistance is welcomed and appreciated.

In order for a party to carry on business in any one of the emirates, it must firstly, secure a place of residence and obtain an appropriate licence from the local municipality and chamber of commerce. Moderate fees are payable annually and local bank guarantees may be requested from trading concerns. Outside certain prescribed fields and banking and insurance (where particular considerations apply), licences are normally granted without undue difficulty, where after residence permits may be obtained and business commenced.

Corporate

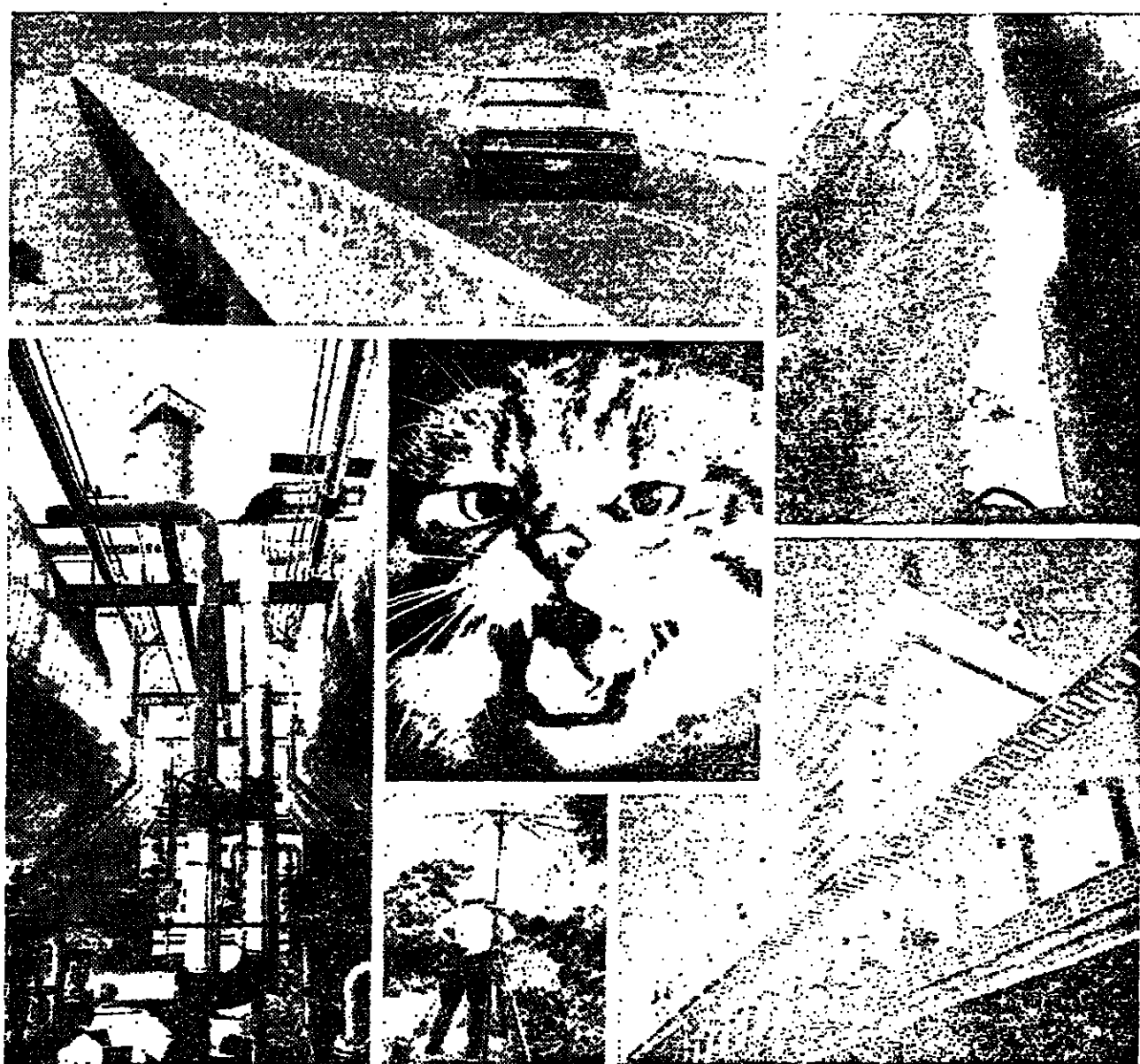
In the case of those seeking to establish separate corporate entities, there is no general companies' law, but incorporation can be achieved by decree of the individual rulers. The facility with which this can be achieved varies depending upon the Emirate concerned, the sphere of activity of the proposed company and the extent of local participation, if any. In most cases, however, it is advisable to make a preliminary approach to the ruler concerned for his approval in principle before proceeding with the preparation of a complex set of corporate documentation.

The above attempts to answer in outline some of the principal questions of foreign businessmen seeking to do business or to come into the area attracted by the varied and exciting opportunities in this rapidly developing region. The legal climate is favourable to foreign trade and investment, though it bears stressing that preference may understandably be given to projects more obviously conducive to the advancement of local interests and to persons prepared to identify themselves more closely with the locale. It is therefore prudent to give due thought and consideration to the possible alternatives and the best manner of proceeding.

Neil G. McNeill

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ECONOMIC VIEWPOINT

كتابنا الأصلي

BY SAMUEL BRITTAN

Wages: the post-referendum game plan

THERE is a widespread impression in Parliament and the City that within months, if not weeks, of the June 5 referendum, Mr. Denis Healey will present a package of cuts in Government spending. Stated in these terms, I would agree. Indeed, I have a bet with an economist friend that by the end of 1975 we will have had public spending "cuts," "restraints" or "the equivalent of wage controls," the Tories will go up through inflation even if the Chancellor does not touch the nominal rates.

It is, however, misleading simply to state these predictions baldly without explaining the policies the Government is likely to try first in an effort to avoid some or all of the above measures. For enough has been said in Ministerial speeches and evidence to Parliamentary Committees to put together the game plan of the Chancellor for the post-referendum period, assuming that the vote is "Yes."

It is after all extremely unlikely that the Chancellor has changed his mind about the wisdom of a 50m public sector borrowing requirement, hardly more than a month after the Budget. There are really only two events which could make him take early action on public spending. One of them was expressed by the Paymaster General, Mr. Edmund Dell (a Minister worth watching), when he warned on Tuesday that the current rate of inflation "makes us too dependent on foreigners who will be ready to withdraw their support if we fail to combat it." Treasury Ministers are thus clearly concerned about the vulnerability of the oil funds-on deposit in London.

What they want to avoid above all is a situation where a fall in sterling generates expectations of a further fall in the pound. A foreign exchange outflow could be prevented, as explained on this page on Monday, by keeping interest rates in London higher than those abroad by a margin at least sufficient to reflect international differences in inflation rates; and an exchange rate guarantee would have a comparable effect on the funds to which it applied. But Mr. Dell's reference to "interest rates beyond acceptable levels" shows that the Government will not willingly embark on this course. The old idea of a two-tier interest rate for home and overseas investors still runs up against formidable difficulties of enforcement in a sophisticated capital and money market—even if it were desirable to give foreigners a measure of inflation-proofing denied to British savers and investors.

Action

Thus, as in the past, a sterling crisis is still the most likely event to trigger off Government action on public spending. The second likely trigger would be signs that the public sector deficit is much higher than originally estimated. This is almost certainly the case, judging by local authority spending alone. But the Chancellor would very much prefer to wait until the autumn if the external trigger does not go off. This is partly to allow time for worthwhile revised estimates for 1975-76 to be calculated, but—much more important—because he wants to use the threat

rather than the reality of spending cuts to influence the TUC Congress at the beginning of September. Official evidence over several years to the Public Expenditure Committee has emphasised that the Treasury does not accept the doctrine of a "balanced Budget" in any of its interpretations, or of any formula to govern the size of the deficit. Treasury witnesses have shown some respect, for the view that there is a link between the Budget and payments deficit, but have never acknowledged any direct link with internal inflation.

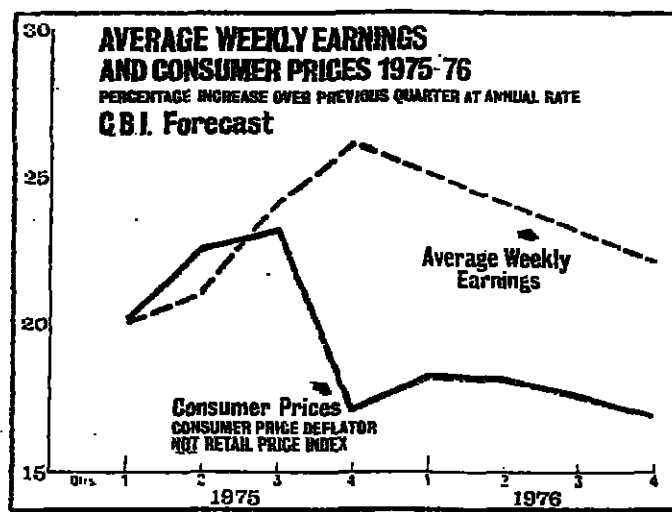
Wisdom

It was obvious from the Budget Speech that Mr. Healey regarded it as a brave break with postwar wisdom not to increase the Budget deficit further in the face of a domestic recession. The item that the Chancellor would obviously like to hold down is "financial transactions." This is what is added to the public sector deficit to obtain the borrowing requirement, and was estimated at £1.1bn. for 1975-76. Rescue operations, loans to companies and nationalisation costs come under this heading; and we know that the Budget estimate did not take full account of British Leyland and some nationalisation items.

Such expenditures add very little directly to "demand" and hence to output and employment—according to the doctrine enshrined in the Public Expenditure White Papers. But they damage confidence through increasing the publicised total for the borrowing requirement, and they make it more difficult

to control the money supply. Thus the less "Bennery" there is, the easier the Chancellor's job, presentationally and technically, as well as politically. But it would be surprising if Mr. Healey were at all keen on cutting the public sector deficit proper unless it turns out to be growing by startlingly unexpected amounts. The main effect of such cuts would, according to standard doctrine, be to reduce demand and out-

their minds completely? I doubt it. My own interpretation of the Chancellor's Budget and subsequent speeches is that he is using unemployment (as he is the IMF) as a threat to induce moderation in wage claims. Higher unemployment is a punishment for excessive wage claims; measures to reduce unemployment would be a reward for moderation. But this is quite consistent with believing that



put still further, hardly something the Chancellor will want to do with unemployment rising. Sir Kenneth Berrill, when chief economic adviser to the Government, publicly expressed his disbelief that a reduced demand for labour would—short of a pre-war-type slump—have much effect on wage inflation; and Mr. Healey often expressed similar disbelief before last April. Have all these eminent men and their advisers changed

wages are determined by a mainly political process inside the union movement. Because of the complications of thresholds, and the Budget increases in consumer taxes, it is extremely difficult to tell what is happening to either wage or price inflation. A few calculations I have made with the seasonally adjusted weekly earnings figures, smoothed out, suggest that the rate of increase has decelerated from well over 30 per cent. in the last few

months of 1974 to just over 25 per cent. so far this year. But some of this deceleration may just reflect shorter hours and less overtime.

The May retail price index, if it fully reflects the Budget-induced increase of 23 per cent., could well be about 25 per cent. higher than a year before, and show an increase of nearly 35 per cent. over a six months period expressed at an annual rate. The chart shows a CBI staff forecast indicating a reduction to about 19 to 20 per cent. by the winter 1976 or 2 per cent. have to be added to the "consumer price index" to obtain the Retail Price Index.

A large part of the improvement shown in the chart simply reflects the working through of the Budget taxes and the recent rate increases. But there is some allowance for gradual fall in the ratio of import to domestic prices (even after allowing for some further sterling depreciation).

Scepticism

I doubt if this forecast will prove reassuring to Whitehall. Even if it is believed, a rate of inflation setting down to at least twice the rate of our competitors is not compatible with existing policies on sterling interest rates and indexation. Moreover, CBI reports that private sector wage settlements are below public ones have encountered a good deal of scepticism on the grounds that the intervals are shorter. Ministers are in fact quite likely to base their policies on the assumption that the underlying growth of wage costs may actually accelerate without further measures. Whether the threat

of re-acceleration arises from resistance to increases in the tax burden, from the contagious weaknesses of the public sector as an employer, or from the spectacle of State rescue operations, or is a myth, it is still very influential.

What then are the policy options on the kind of economic analysis with which Whitehall is publicly identified? There are four main possibilities:

1—A tightening of the "social contract" guidelines so that average pre-tax wage increases are kept in line with price increases.

2—A voluntary or statutory indexed wage freeze.

3—Public spending cuts and/or tax increases, and rising unemployment, until the unions agree to 1 or 2 above.

4—An Elkan-type scheme to tax excessive wage increases and return them to employers to hold down costs and prices. The list can, in fact, be shortened. A so-called wage-tax scheme is likely to be some dressed-up version of increasing taxes to reduce demand, partially offset by some price subsidies. If a tightened "contract" on the lines indicated by the new TUC circular could be made to stick, it would be equivalent to an indexed freeze. The main difference is that in the case of a voluntary freeze, employers in both the public and the private sector would be asked to enforce it, as in the time of Selwyn Lloyd. The CBI suggestion, although still vague, is along these lines.

Sweeping aside all other objections, an indexed freeze is not in its own terms a very potent anti-inflationary weapon. One worry about the current official approach is that the combination of fear of starting a stampede out of sterling, and a desire to keep down import prices, will cause the authorities to try to maintain sterling at an uncompetitive level, or at the very least hesitate to make the public declarations about exchange rate policy which would reassure industry about its export profit margins. We will thus be left with import controls as the only plausible way of stemming the rising trend of unemployment, which will be apparent from to-day's figures.

Stampede

One worry about the current official approach is that the combination of fear of starting a stampede out of sterling, and a desire to keep down import prices, will cause the authorities to try to maintain sterling at an uncompetitive level, or at the very least hesitate to make the public declarations about exchange rate policy which would reassure industry about its export profit margins. We will thus be left with import controls as the only plausible way of stemming the rising trend of unemployment, which will be apparent from to-day's figures. But there is a second more worrying danger. It is within the bounds of possibility that inflation next winter will be less than many people fear and the balance of payments stronger. If and when this happens, there is every likelihood that the Chancellor would stake up home demand again, say, next Easter, as he has already promised to do in such circumstances, and start up the familiar cycle which will take us to fresh inflationary peaks.

Letters to the Editor

Running a railway

From Mr. E. R. Gurney.

Sir—Colin Jones on British Rail (May 15), has produced some very pertinent points and his most telling is his postulation "that the real problem is one of organisation and management drive." This is probably the crux of the matter but the unfortunate management's hands must first be untied.

The really bad showing is clearly in freight, probably less than 15 per cent. of which moves on the railways. Observation of HGV-traffic on the M1, M5 and M6 is sufficient to give broad indication of the type of traffic now travelling by road and, to an increasing extent, I note, in foreign manufactured vehicles.

Coal is being "chopped" from South Wales to Yorkshire by lorry—presumably because it is cheaper so to do—how stupid can we get? I do not agree that "road" transport pays many times more in taxation than the internal costs of the track it uses. The road tax paid by such vehicles is a direct comparison to the proportional value per hour of the superficial area they occupy on the motorway road surface, quite apart from the costs arising from their poor safety record compared to rail freight.

The environment for the efficient use of our transport system must first be created so that market forces can be allowed to work to improve both the freight ton/miles per wagon and the freight ton per staff. For this, two key elements are necessary:

(a) The institution of tolls on motorways for all vehicles on a pro rata basis. The French charge tolls on our vehicles, so this is presumably allowed by EEC regulations; and (b) The acceptance of the principle that while railway stock is a national capital asset, trains could be operated more efficiently by contract. We know this system works well for TV and the SNCF has shown that it can run well for mail and passenger lines that might otherwise have been closed.

If the management system does not work, and demonstrably it has not worked, the environment in which it must operate must be changed. E. R. Gurney, E. Rolland Gurney and Partners, 30, Milson Street, Brixton.

Links with your MP

From Mr. R. Robinson.

Sir—May I congratulate Mr. Joe Royle on his article on electoral reform (May 6)? It is indeed gratifying to hear the call for proportional representation from quarters other than those lone voices from the wilderness of fanaticism and frustrated Liberals.

I would, however, like to take issue with your correspondent or one point, and that is his acceptance of criticism that multi-member constituencies would lead to a reduction in the direct link between MPs and constituents.

Under a single transferable vote (STV) system, only a very small minority of electors would not be represented by at least one MP of their own party; constituents would feel more inclined to look to an MP whom they had directly helped to elect and with whom they would share common political beliefs.

MPs in areas which currently

constitute "safe" seats would be under a more pressing obligation to serve their constituents to the utmost of their ability, because the choice which the electorate would have between candidates of the same party, as well as of different parties, would ensure that no MP's seat would be truly safe.

An electoral system which fairly reflected the will of the electorate would do much to restore faith in British government, and would encourage citizens to have more contact with their representatives.

An MP for a particular constituency under STV would be far more likely to be a local man or woman, with a correspondingly greater understanding of the particular problems of the locality.

R. G. Robinson, Elmwood, Elwyn Gardens, Llandudno, Gwynedd.

Transferable votes

From Mr. A. T. G. Tuffin.

Sir—Most people may agree with (in alphabetical order) M. Thatcher, J. Thorpe or H. Wilson, that a democracy, voters should have just as much opportunity to support, say, P. Hain, E. Powell or A. Wedgwood Benn. The party list method of proportional representation suggested by H. McAlister (May 12) would deny this opportunity. It would give even more power to party leaders and encourage splinter parties. It would also destroy constituency representation which encourages identification between an MP and his or her constituents.

The single transferable vote system (STV) not only achieves proportionate representation but reduces the powers of party leaders by giving voters a choice between different candidates of the same party. It discourages splinter parties because it allows for a wide spectrum within each party. Although I support STV in common with most other Liberals, I recognise that STV could be the final blow for the Liberal Party in the long run because it would encourage internalism in the other two major parties.

Under the present system, the Liberal Party would have to be invented if it did not already exist. G. Clark who suggested May 12 that the Liberal Party should wind up ignores the desire of 5m. or 6m. voters for a Liberal Party. In the unlikely event of J. Thorpe and co. accepting G. Clark's advice, I shall certainly ensure that there is still a Liberal Party in my constituency and I have no doubt that other Liberals would do the same in their constituencies.

Anthony Tuffin, Lashley, 7, Heron Mead, Pagham, Bognor Regis, Sussex.

Burmah's BP holding

From Mr. J. G. R. Rie.

Sir—The Bank of England and Government are in danger of setting some debilitating precedents if they do not rectify quickly the moral misdemeanours they have, perhaps inadvertently, committed with the acquisition of Burmah's BP holding.

Firstly, they became party to the breach of a solemn undertaking by the Burmah Chairman that "no redeployment of the BP holding will take place without the prior consent of the Burmah stockholders in General Meeting."

Whatever the subsequent circum-

stances, this morally registered charge to the shareholders of the BP holding is a serious breach can only bring into question the whole tenor of relationships of Government agencies and others—whether it be directives which have not the force of law or the normal co-operation of "the people."

Secondly, in view of the importance to BP and its share of the share price was affected by the influence of impending legislation where specific as well as general uncertainties had caused undue depression.

Thirdly, the price paid had no connection with any assessed worth, which even at end 1973 historical figures certified by the auditors was \$670 per share, only 18 per cent. of which was in production assets, and which included oilfields at cost rather than their true worth. Any offer for sale at that time would probably have obtained a price far nearer that level.

Let us hope that any sale now being contemplated takes into account the latest accounts of Burmah shareholders' funds of \$870 per share (under CPP accounts) and adjusts this for the real value of the North Sea and Alaskan oilfields—rather than be based on the share price which still reflects uncertain uncertainties.

While the Government may have no absolute legal obligation to Burmah Oil Company, it has a moral obligation to Burmah's shareholders to hand over most of the profits involved, at least up to the current share value, while there might be some case for the Bank keeping a substantial share of the balance should it obtain say £10 per share.

J. G. R. Rie, Headley, Nr. Bordon, Hants.

Costs and capital

From Mr. J. Jackman.

Sir—Not for the first time we appear to be struck by an epidemic of complacency. In all the many articles and letters which I have read on inflation, little attention or comment has been paid to the effect of increased wages' costs on working capital.

Many people seem to believe that provided an increased cost is matched by an increased price (though, of course, in many instances it is not) that is an end to it—we have inflation but we know all about that! But all costs have to be funded by working capital. Since most of us will not allow credit to our employers, as do suppliers of raw materials, etc., wages have an immediate demand on cash resources. Where is the new working capital to come from?

For working capital, wage increases of 30 per cent. and more represent an appalling time bomb for but day wages, hope, fully business demand improves. With slack demand at present, many businesses are being shielded from the effect of this added cash on resources as cash is collected faster from debtors than new sales are created and the costs incurred. Through short-term working and lack of overtime many people are not yet receiving the full benefit of their new high wage, but when business recovers we must consider where the cash is to come

from to meet their higher wage entitlements. For many private companies, in particular, the Government, publicly expressed his disbelief that a reduced demand for labour would—short of a pre-war-type slump—have much effect on wage inflation; and Mr. Healey often expressed similar disbelief before last April.

Have all these eminent men and their advisers changed

Leyland on the rails

From Mr. G. Lenton.

Sir—In your editorial "Cutting Railways down to size" (May 12) you say "it is up to British Rail to obtain the maximum use out of the resources it has available." Now that the State is likely to acquire a majority shareholding in British Leyland should we not expect its products to be carried by Rail and thus free the roads of the monstrous double-decker car transporters? This, I feel, would be beneficial both to the financial health of the railways and the environment as a whole.

G. Lenton, 33, Tiverton Road, Bedford.

Local authority financing

From The Assistant County Treasurer, Cleveland County Council.

Sir—In his article "Restoring Financial Discipline to Local Government Spending" (May 7) Mr. Jones has put his finger on what I believe to be two of the most significant problems of controlling local authority expenditure. The first is the problem of relative price effect and central Government policy of keeping total domestic rate payments to about 2 per cent. of total consumer incomes. The second is the lack of specific link between loan sanctions for capital expenditure and revenue expenditure. This latter point is a really critical weakness in the present system but it is one that can be overcome without the increases in Government detailed control that Mr. Jones regards as necessary.

There are several aspects to the problem. A decision now to let a contract on a capital project, for example, a new school, commits local authority to revenue expenditure which rises over (say) a three year period. The bulk of local authorities' real growth in revenue expenditure in recent years has almost certainly arisen from capital expenditure developments and not from developments associated only with revenue expenditure.

It follows that in order to achieve much lower revenue growth rates within Government guidelines there will need to be a drastic cut-back in capital expenditure programmes. Such a cut-back is, under serious consideration by many local authorities. It could mean the abandonment of 1975-76 starts on all new capital projects.

The consequences of this would be a drastic cut (up to 30 per cent.) in capital expenditure. Total public expenditure (capital and revenue) incurred by local authorities would then fall in real terms by a substantial amount, perhaps 10 per cent. What is lacking here is a proper link between capital and revenue expenditure. In my view the only reason for this link not already being used is Government's basic lack of knowledge about how local government finance actually works. (This is matched by an equal ignorance within local government of exactly how central Government makes its decisions on finance.) If local authorities are to keep within Government guidelines on revenue expendi-

ture, then they are forced into the ridiculous policy of cutting existing services in order to expand the same services, for example reducing expenditure in old schools to pay for the same expenditure in new schools.

What possible solutions to the problem exist? Government should review the growth rates for capital and revenue expenditure and harmonise them. In the short term, one answer may be to relate the distribution of Rate Support Grant in 1976/77 to the size of the revenue consequences of capital programmes committed at this point in time; but this would be inadequate as a long term solution. A permanent solution could be found in a distribution formula which had regard to both capital and revenue proposals.

Government must be prepared to give local authorities reliable advice on growth rates at least two years ahead. The downward projections during 1973 of local authority growth in 1974/75 were quite pointless if, as I suggest, the bulk of the growth had already been committed before the first forward estimate of 6 per cent. was even made.

Another move could be to change the method of financing local authorities capital expenditure from basically loan to basically revenue. Such a change would enable local authorities under Government guidance to choose whether or not it was capital type expenditure they cut or revenue type expenditure when economies were needed.

None of these proposals calls for any increased detailed control. But they will, I believe, greatly enhance both Government's ability to control total local authority expenditure and local government's ability to respond to what are regarded locally as reasonable requests from Westminster.

The views expressed here are personal. They do not necessarily reflect the views of Cleveland County Council.

P. G. Morgan, 24, Henthrop Drive, Hunters Hill, Gussborough, Cleveland.

Deep sea mining

From Georgina Chambers.

Sir—I read with interest the letter (May 13) from the technical controller, Consolidated Gold Fields.

It may well be that figures estimated by John L. Mero in 1959 are out of date, and not a reliable basis for current prognosis. I am interested to know what Mr. Mero's bases his facts. Also I realise that areas in the Pacific have acquired the reputation of being an Aladdin's Cave, as far as these nodules are concerned, but I understand they occur in other oceans and wonder if Consolidated Gold Fields has any data on possible yields from these sources, and their exploitability.

The developing countries producing these minerals, understandably, will be apprehensive about the entry into world markets of the products of these nodules. The UN Law of the Sea Conference meets for its next session in New York in March next year. Publication of all available information its source and date, would give delegates to UNCLOS III an opportunity to make an informed guess, and, to the rest of us, hope that international agreement will emerge giving protection to the underprivileged. Georgina Chambers, World Development Movement, Bedford Garden, W.C.2.

GENERAL

Unemployment figures for May published.

NATO defence planning committee meets, Brussels.

President Makarios of Cyprus begins visit to Gulf States.

Representatives of major cocoa producing countries open talks on price support measures, Abidjan.

Association of British Chambers of Commerce annual report published.

Parliamentary report on redevelopment of London's dockland published.

Parliamentary Business

House of Commons: Economic Affairs—the Opposition, led by Mrs. Margaret Thatcher, attacks

To-day's Events

Government's economic policies: New Towns Bill, remaining stages.

House of Lords: Air Travel Reserve Fund Bill, consideration of Commons message: Public Service Vehicles (Arrest of Offenders) Bill, committee and remaining stages; International Road Haulage Permits Bill, report and third reading; Policy Holders Protection Bill, committee; Mobile Homes Bill, second reading; Solicitors (Amendment) Bill, committee and remaining stages; The Honorary Magistrates Bill, second reading.

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House of Commons: Economic Affairs—the Opposition, led by Mrs. Margaret Thatcher, attacks

Overseas growth keeps Beecham moving ahead

WITH AN increase in the overseas profit contribution more than covering a fall in the U.K. side, taxable profits of the Beecham Group rose 16.3% to the good at £61.9m. for the year ended March 31, 1975. This follows an improvement from £54.8m. to £57.5m. at half-way.

At the trading level the year's profit showed a rise from £60.4m. to £68.5m., including royalty income of £7.3m. (£6.7m. at half-way) was achieved from sales of £436.4m., against £338.4m.

Overseas sales increased by 37.7 per cent. and profit by 27.5 per cent., while in the U.K. sales rose 16.2 per cent. but profits were down by 22.2 per cent. Overseas operations, including U.K. exports, now account for 63.3 per cent. of sales and 50.6 per cent. of the trading profit.

Earnings per 25p share are stated at 22.24p, against 20.44p. The dividend is raised from 4.71p to 5.11p net—the maximum permitted—with a final of 2.66p.

Beecham shares issued in respect of the conversion of guaranteed convertible debentures of £5m. between June 2, 1973 and July 29, 1975 (the day prior to AGM) will be eligible for the final dividend.

1974-75	1973-74
Group sales	£436.4
Overseas sales	£274.4
Trading profit	£68.5
Less interest	£6.5
Profit before tax	£62.0
Taxation	£12.5
Net profit	£49.5
Minorities	£0.4
Attributable	£49.9
Dividend	£25.1
Retained for the year	£24.8
(£12.1m.)	£24.8m.

Sales and profits for 1974-75 include the first full year of acquisitions made in 1973-74. These, with the effective acquisition dates, were: Bactera (December 1973); Laboratories Neo-Jait (December 1973); Ligand Group (January 1974); Fleetwood Group (April 1974).

In 1973-74 there was a net exchange debit of £0.7m. (credit £0.8m.). In accordance with accounting policy this adjustment has been taken direct to reserves.

See Lex

Atlas Electric

Estimates of Atlas Electric and General Trust indicate some income this year in franked income despite the Government's counter-inflation measures and recent tax increases, the directors state. Foreign income should

continue to improve.

The level of unfranked income will, however, be mainly dependent on movements in short-term interest rates and the timing of investment cash balances.

On the Common Market the directors state that withdrawal of Britain would encourage modernisation and expansion of factories here and damage both the interests of interior and producers for export.

As reported on May 9 with net assets, net revenue, before tax, for the year to March 31, 1975, of £12.7m. (£12.5m. at half-way), the net dividend is 1.15p (£1.05p). Franked income was £12.5m. (£12.0m.) and unfranked £0.2m. (£0.5m.).

Meeting, 3, London Wall Buildings, E.C.2, June 12 at 4.15 p.m.

Herman Smith expects 2nd half upsurge

Including a surplus on sale of fixed assets of £12.3m., compared with £812, pre-tax profit of manufacturing and plastic products for the year ended March 31, 1975, was £102,437 for the period against £102,437 for the previous comparable period.

As the directors have the company has increased production for the year and the directors expect that final results will be better than those for the previous year.

They add that despite external control, escalation of prices is giving them cause for concern at a time when the company is facing increased competition at home and abroad.

The interim dividend is 0.20p net. Last year's total was 0.30p (£0.37p).

Turnover for the 28 weeks ended March 31, 1975, including the company's sales of £1,024,377, (£1,024,377). The amount of £1,024,377, (£1,024,377), leaving £1,024,377, (£1,024,377).

The directors say that although turnover increased, the margin was lower than for the comparable period last year, mainly due to the increase in the cost of employment remuneration and higher interest charges.

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Kwikform

Kwikform has formed a Norwegian company, Kwikform Norge AS.

The offices will be based in Oslo with a depot at Strømstad,

carrying stocks of access equipment which will service this growing territory.

John Carr slips at halfway

ANNOUNCING a fall in pre-tax profit from £734,000 to £657,000 for the six months to March 31, 1975, the directors of John Carr & Co. report that the company's performance has slipped at halfway.

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The interim dividend is kept at 1.4p net. Dividends totalling 1.4p were paid on a record pre-tax profit of £1,024,377, (£1,024,377). The amount of £1,024,377, (£1,024,377), leaving £1,024,377, (£1,024,377).

The directors report now that the company has recently purchased Eastwood Doors (Scotland) and has reached agreement with the Bank of Iran and other private investors to form a joint company in Iran to produce doors and other allied products.

A comment

Against the background of a low level of house building activity, John Carr's fall in pre-tax profits of only 13 per cent. is a satisfactory result. The group owns its residence in the fair slice of turnover, which is a satisfactory result. The group owns its residence in the fair slice of turnover, which is a satisfactory result.

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Wedgwood reaches £4.9m. and pays 5.1p

AN ADVANCE in 1975-76 to £4.9m. in profits for the year ended March 31 is reported by Wedgwood, makers of bone china, etc.

Earnings are ahead from 18.43p to 20.44p per 25p share. The dividend is lifted from 2.64p to 5.1p net with a final of 2.1p. Treasury gave permission for this increase in view of the rights issue announced in February.

The directors feel it is too early to make a firm statement about prospects for the current year, although sales and production during the first few weeks are better than last year.

The present uncontrolled rapid inflation is obviously a cause for great concern and, although provision has been made in the group's forecast for a substantial increase in costs, it is expected that more effective measures will be taken by Government to modify the rate of inflation.

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Redfearn Glass £0.5m. mid term

FIRST HALF (to March 30) profits of Redfearn National Glass have expanded from £252,374 to £510,052. The interim dividend is held at 0.5p per 25p share.

High demand continued until mid-January, but then sales fell sharply throughout the glass container industry, causing an increase in stocks held.

Costs continued to rise and the time lag in obtaining approval for price rises has significantly affected profitability, but a price increase of about 10 per cent. was implemented on May 12.

Output has been reduced and short-time working introduced. There are now signs of an improvement in demand, it is hoped short-time working will soon be ended. The directors believe that profit margins will be restored but much depends on economic climate, etc.

For the year ended September 30, 1974, group profit came to £1,024,377, (£1,024,377), leaving £1,024,377, (£1,024,377).

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Further growth for BHS

WITH THE increasing number of stores and selling space available Sir Mark Turner, chairman of British Home Stores, is confident of continued growth in the net profit of the group's operations in the current year.

Estimates of turnover and of gross margins make allowances for the need to bring back into equilibrium the amount by which (0.8 per cent) the reference level was exceeded at March 29 and he is sure this amount can be absorbed.

In 1974-75 substantial progress was made in the development programme. Six new stores were opened and extensions and modernisations were completed in five other areas. Despite building delays a replacement store is to be opened in October and five extensions should be completed. For 1975-76 a further six new stores are scheduled, all except one being in new locations. The chairman says there are, however, still many cities and towns where BHS is not represented which could afford good trading opportunities and "We shall continue our search for suitable sites as part of our development programme."

Year-end capital commitments amounted to £21m (£15.62m), and a further £20m (£15.1m) was authorised but uncontracted. Referring to the proposed joint venture with J. Sainsbury in the field of hypermarket trading, the chairman says that the extent to which this enterprise can progress must depend on local and central Government attitude to applications for out of town development and so far the attitude has been mainly negative. As reported, April 29 group pre-tax profit in the year ended March 29, 1975, increased from £18.48m to £18.39m, on sales of £181.8m (£121m). Of this 33.7 per cent, sales increased about 14 to 15 per cent, represented real volume growth, the rest being attributed to inflation. About a third of real growth came from new stores and extensions, the remainder from increased sales in existing space. Applying the same reasoning as regards real growth and inflation

Small rise at Youngs Brewery

PROFIT before tax up £14,500 to a record £158,245 for the year ended March 31, 1975, on turnover ahead from £7.27m to £9.87m, is announced by Youngs & Company's Brewery, of Wandsworth. At half way the profit advance was from £228,250 to £489,320.

Earnings per 50p share are shown to be down from 5.84p to 5.03p and a maximum permitted dividend of 1.38131p net raises the total from 2.186643p to 2.38131p.

Turnover
Profit before tax
Tax
Net profit
Gross on sales of 1975

1974 1975
£6,850,000 £9,870,000
£228,250 £489,320
£71,000 £132,000
£217,250 £357,320
£217,250 £357,320

The dividend is lifted from 0.49243p to 0.503p net. Meeting, 11, Mansfield Street, W., on June 23 at 12.30 p.m.

1974 1975
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BIDS AND DEALS

Guthrie's £13m. U.S. purchase

Guthrie Corporation, London-based group with Eastern plantation interests and industrial investments in Britain and other Western countries is making an agreed take-over bid for the United States concern, Ajax Magnethermic Corporation. Terms value Ajax, based in Warren, Ohio, at £13.1m.

The offer is of \$30 for each of the 602,691 Common shares, in \$10s, which makes induction heating and molting equipment. The U.S. and Canada and the U.K. and owns a 33 per cent stake in Japan Ajax Magnethermic, of Tokyo.

It is proposed there should be a tender offer in cash to all shareholders other than Mr. John Logan, the president, and Mr. Bruce McArthur, a director, who between them own 58 per cent of the Ajax shares. Under a separate purchase agreement, it is proposed that part of the consideration to be offered to these two shareholders should be satisfied by the issue of loan notes.

Guthrie said yesterday that certain legal, financial and other details remained to be finalised before the transaction could be approved formally by the two Boards, but that was hoped the deal would be completed within the next few weeks. A spokesman added that the acquisition was seen as a further move by Guthrie in its plan to achieve geographical and industrial balance in its activities.

Sales of Ajax in 1974 were \$33.5m (£15.4m), with net income of \$2.2m (£1.1m) and net income amounted to \$3.4m (£1.48m), against \$1.5m.

Elsewhere in North America, Guthrie in 1974 acquired a controlling interest, now 71 per cent, in Minidustrial Corporation, a Canadian engineering group. Guthrie said that the acquisition was seen as a further move by Guthrie in its plan to achieve geographical and industrial balance in its activities.

Water Refining, which manufactures water treatment equipment, prior to the announcement of the bid, because the price for £1 nominal of loan stock is an increase of 41 per cent over the middle market quotation immediately before the bid and because the offer is generous on the basis of current and future prospects.

Raglan Property Trust has completed the sale of the greater part of its French property portfolio for £12.5m, a book loss on the sale of about £6.2m. The group's share closed last night down 10p at 64p.

Mr. M. Thelby, chairman of Raglan, says the group now has properties left in Paris to the value of about £2m, and that Raglan's other projects in the U.K. are going ahead on schedule. These include a £28m development scheme in Leeds in conjunction with Guardian Royal Exchange.

"The effect of the deal will be to reduce the group's borrowings by some £10m, as the high level of borrowings shown in last year's accounts included facilities undrawn against properties which we had an option to acquire, but did not," he says.

Raglan says that the group's principal bank, Kleinwort Benson, which has a 10.3 per cent interest in the capital, has indicated its intention to continue to support the group.

The deal involves seven investment properties which have been bought by Groupe des Assurances Nationales, a major French insurance group. Raglan says that foreign currency borrowing on the basis of the properties and other obligations relating to them will be met from the proceeds of the sale and by utilising "certain existing sterling and foreign currency deposits." The shortfall of about £800,000 is being financed by further sterling borrowing.

Raglan's £6m. book loss on French sale

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Pension Fund Investment Performance Evaluation

A new service which represents a significant advance in the field of independent measurement and comparison of investment performance providing detailed statistical analyses and a confidential commentary on the pension fund of each subscriber

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Tel: 01-488 3411

Urgent reminder to all members of Wright, Bindley & Gell Ltd.

THE OFFER OF 60p IN CASH FOR THE OUTSTANDING SHARES OF W.B. & G. BY PENTOS LTD. CLOSING AT 3.30 P.M. TUESDAY 27 MAY 1975

Pentos already owns 43 per cent of the issued Share Capital of W.B. & G. It is the firm view of Pentos that if the offer is not accepted, the market price of outstanding shares will fall. The offer should therefore be accepted NOW!

Pentos
PENTOS LIMITED.
New Bond Street House,
1-5 New Bond Street, LONDON W1Y 0SS.

The Directors of Pentos Limited have taken all reasonable care to ensure that the facts stated and the opinions expressed in this advertisement are fair and accurate, and they consider that no material factors or considerations have been omitted and they jointly and severally accept responsibility therefor.

INTERIM STATEMENT

Devenish
Brewers—Weymouth & Redruth

J. A. Devenish & Company Limited announce unaudited Group Results for 24 weeks ended 14th March, 1975.

	This Year	Last Year (Adjusted)	Full Year to 27.9.74
Turnover—excluding V.A.T.	3,721,589	3,061,805	8,501,286
Profit before Tax	157,947	157,432	915,327
Corporation Tax—estimated	82,000	76,250	443,328
Profit after Tax	75,947	81,182	471,999
Preference Dividend	6,243	6,243	12,487
Profit attributable to:			
Ordinary Shareholders	69,704	74,939	459,512
Interim Ordinary Dividend	55,188	50,589	165,564
Rate of Ordinary Dividend	6%	5 1/2%	18%

With 80% of the annual profit being earned during the second half year the Company's performance is linked to the level of summer holiday trade in the South West of England and prospects are considered good despite the general gloom.

Warrants will be posted on 11th July payable on 14th July to stockholders on the Register at close of business on 26th June. Ordinary Stock Register closed 27th June to 11th July.

GEORGE STURLA

The offer for George Sturla and SON by Nominee Assurance (Holdings) has closed and will not be extended. The number of Ordinary Shares of £1 each which acceptances have been received is 104,884. The number of shares acquired by Nominee during the offer period is 2,716,559.

DRAKE & CUBITT

Kelmae Mercantile has a contract to acquire 201,450 shares in Drake and Cubitt representing 14.48 per cent of the capital. The purchase is due for completion on May 30.

PENTOS

Pentos last night issued its formal offer for Wright, Bindley & Gell. The offer of 60p a share for the 900,000 it does not already own, is being resisted by WB and G.

The directors of Pentos say that WB and G shareholders should accept the offer because the price represents an increase of 35 per cent over the middle market, quotation immediately

ISSUE NEWS

GKN—91%
GKN announces that approximately 91 per cent of the 20,884,775 Ordinary shares of £1 each offered by way of rights to Ordinary shareholders on the basis of one-for-five have been taken up.

The ordinary shares not taken up have been sold for the benefit of the Ordinary shareholders entitled thereto and the net proceeds will be distributed on June 12.

To-day's annual meetings

APV, Crawley, 11.15; Anchor Chemical, Manchester, 11.30; Ash and Lacy, Smethwick, 11; BBA, Bradford, 11.30; Brent Chemicals, Hayes, Middlesex, 12; Bridon, Congleton, Cheshire, 12; Chamberlain Group, Dorchester, 12; City and Commercial Investment Trust, 11.15; Old Broad St., E.C.2, 12; Croxley, Rubber, 12; Dargave, 12; Deane Metal, Warrington, 12; Dickenson Robinson, Bristol, 12; Elliott (Peterborough), Peterborough, 2.30; English Property, Dorchester, 12; Gaskell, Burnley, 12; General and Commercial Investment Trust, 12; Waterlo Place, S.W. 12; Gibbons (Stanley) Inter

national, Waldo Hotel, W.C. 11; Grampian, Glasgow, 12; Grutlan Warehouses, Bradford, 12; Greenbank Industrial, Burnley, 12.15; Hartle Machinery, Manchester, 12; Hopkinson, Huddersfield, 12; Kelmae, Manchester, 12; Ladbrooke, Winchester, 12; L.L. London Brick, Connaught Rooms, W.C. 12; Marshall (Thomas) (Leyce), Sheffield, 12; Moxon, 12; Newbridge, 12; Reed and Smith, Taunton, 12; Richmond Park Laundry, Glasgow, 2.30; Senior Engineering, Connaught Rooms, W.C. 12; Superb, 12; Sykes (Henry), 5, Bel Gaskell, Burnley, 12; Tappin, 12; Pallister, Newcastle-upon-Tyne 11; Unicorn Industries, Winger, 2.30.

Do-it-yourself danger seen in VAT increase

THE 25 PER CENT VAT charges on servicing some appliances could introduce danger into the home, the Electricity Council said yesterday. It fears do-it-yourself householders will try to repair faults.

"An unskilled attempt at repairs may endanger the lives of the owner and his family," the council warned. "The electricity supply industry is most concerned at the consequences this could have on safety in the home."

The council calls for the higher VAT rate to be removed. "The higher rate could also discourage owners from buying a new appliance and encourage them to prolong the life of one in an unsatisfactory condition without properly repairing it."

More than 200m electrical appliances are used in Britain's homes. State-run electricity Boards carry out 8m repairs a year.

Ulster death rate highest since 1951

TV 'Gourmet' wins hotel apology

GRAHAM KERR, television's "Galloping Gourmet," yesterday received a High Court apology from an hotel group which used his name for advertising its restaurants without his permission.

In addition, Lex Hotels (Heathrow), owners of The Heathrow Hotel, agreed in settlement of Mr. Kerr's libel action to supply money for grants to help young chefs born in the U.K.

Mr. John Phillips, Counsel for Mr. Kerr, said he had been scrupulously careful to ensure that he never endorsed any particular hotel or restaurant. But on March 27 and 28, 1975, advertisements including a likeness of Mr. Kerr appeared in The Times and the Evening Standard, promoting The Heathrow Hotel.

The publication was without Mr. Kerr's consent or knowledge and he regarded it as a "grave reflection on the integrity and independence he has endeavoured to maintain."

Counsel said Lex Hotels recognised that they should not have published the advertisement and apologised. They agreed to pay Mr. Kerr's costs. Mr. Kerr, who lives abroad, was not in court.

OPERA & BALLET

COVENT GARDEN, 240 1911. Tonight & Tue., 7.30 King Philip, 1911. Tomorrow, 7.30 King Philip, 1911. Wednesday, 7.30 King Philip, 1911. Thursday, 7.30 King Philip, 1911. Friday, 7.30 King Philip, 1911. Saturday, 7.30 King Philip, 1911. Sunday, 7.30 King Philip, 1911.

THEATRES

ADOLPH THEATRE, 01-36 7511. Tonight, 7.30, 9.15. Tomorrow, 7.30, 9.15. Wednesday, 7.30, 9.15. Thursday, 7.30, 9.15. Friday, 7.30, 9.15. Saturday, 7.30, 9.15. Sunday, 7.30, 9.15.

THEATRES

ALDWYCH, 01-36 6404. Tonight, 7.30, 9.15. Tomorrow, 7.30, 9.15. Wednesday, 7.30, 9.15. Thursday, 7.30, 9.15. Friday, 7.30, 9.15. Saturday, 7.30, 9.15. Sunday, 7.30, 9.15.

THEATRES

AMASSADORS, 01-36 1171. Mon-Thurs, 7.30, 9.15. Fri-Sat, 7.30, 9.15. Sun, 7.30, 9.15. Tomorrow, 7.30, 9.15. Wednesday, 7.30, 9.15. Thursday, 7.30, 9.15. Friday, 7.30, 9.15. Saturday, 7.30, 9.15. Sunday, 7.30, 9.15.

THEATRES

DRURY LANE, 836 8108. Evenings 7.30. Tomorrow, 7.30. Wednesday, 7.30. Thursday, 7.30. Friday, 7.30. Saturday, 7.30. Sunday, 7.30.

THEATRES

PHOENIX, 836 8108. Evenings 7.30. Tomorrow, 7.30. Wednesday, 7.30. Thursday, 7.30. Friday, 7.30. Saturday, 7.30. Sunday, 7.30.

THEATRES

PHOENIX, 836 8108. Evenings 7.30. Tomorrow, 7.30. Wednesday, 7.30. Thursday, 7.30. Friday, 7.30. Saturday, 7.30. Sunday, 7.30.

THEATRES

PHOENIX, 836 8108. Evenings 7.30. Tomorrow, 7.30. Wednesday, 7.30. Thursday, 7.30. Friday, 7.30. Saturday, 7.30. Sunday, 7.30.

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PHOENIX, 836 8108. Evenings 7.30. Tomorrow, 7.30. Wednesday, 7.30. Thursday, 7.30. Friday, 7.30. Saturday, 7.30. Sunday, 7.30.

THEATRES

PHOENIX, 836 8108. Evenings 7.30. Tomorrow, 7.30. Wednesday, 7.30. Thursday, 7.30. Friday, 7.30. Saturday, 7.30. Sunday, 7.30.

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PHOENIX, 836 8108. Evenings 7.30. Tomorrow, 7.30. Wednesday, 7.30. Thursday, 7.30. Friday, 7.30. Saturday, 7.30. Sunday, 7.30.

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PHOENIX, 836 8108. Evenings 7.30. Tomorrow, 7.30. Wednesday, 7.30. Thursday, 7.30. Friday, 7.30. Saturday, 7.30. Sunday, 7.30.

THEATRES

PHOENIX, 836 8108. Evenings 7.30. Tomorrow, 7.30. Wednesday, 7.30. Thursday, 7.30. Friday, 7.30. Saturday, 7.30. Sunday, 7.30.

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PHOENIX, 836 8108. Evenings 7.30. Tomorrow, 7.30. Wednesday, 7.30. Thursday, 7.30. Friday, 7.30. Saturday, 7.30. Sunday, 7.30.

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PHOENIX, 836 8108. Evenings 7.30. Tomorrow, 7.30. Wednesday, 7.30. Thursday, 7.30. Friday, 7.30. Saturday, 7.30. Sunday, 7.30.

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PHOENIX, 836 8108. Evenings 7.30. Tomorrow, 7.30. Wednesday, 7.30. Thursday, 7.30. Friday, 7.30. Saturday, 7.30. Sunday, 7.30.

DSM expects substantially lower profits after exceptional 1974

BY MICHAEL VAN OS

HEERLEN, May 21.

DSM, the State-owned Dutch chemical group, expects sales to climb by around 15% in 1975. The rise will be partly attributable to a steep advance in revenue from natural gas sales following the recent home and export gas price rises. Under a new agreement signed with the Government, however, a bigger slice of the gas profits will go to the State this year.

DSM chairman Dr. Willem Bogers also said here today that whereas 64 per cent. of the DSM sales were achieved abroad last year (against 58 per cent. in 1973), they contributed no less than 85 per cent. of the profit of the 1974 operating result, 57 per cent. was achieved by chemical products and plastics which had also generated much of the sales growth.

The DSM chairman said that the company was not deterred by the current economic recession in view of the estimated future demand for its products and the financial prospects, the group is going ahead with an investment programme worth Fl.7.7bn (70 per cent. expansion, 30 per cent. replacement) in the six years until 1981. Some two-thirds will be invested in Holland (including the Groningen project) and of the remainder, half will be invested in North America (chiefly in the U.S.—a reported Fl.1.1bn.), the other half with the accent stress on Brazil; the product emphasis will be placed on caprolactam and ammonia.

Last year group sales jumped 32 per cent. to Fl.7.02bn. with about one-third of the increase attributable to volume growth. Unlike previous years, the consolidation of new companies did not make a significant contribution to the sales expansion.

The DSM chief noted that the sales expansion had been achieved despite the recession in the final quarter of last year. This had continued into the current year and in the first three months DSM's chemical production was down some 25 per cent. on the previous year's level. In common with the rest of the chemical industry, DSM expects a recovery towards the end of the second half, covering chemicals as well as fertilisers business.

DSM's net profit increase in fact exceeded even the sales growth in total Fl.1.518m, compared with Fl.1.155m (revised) in 1973. These figures, however, are not comparable, as DSM's profit has now been calculated on the basis of historical cost instead of replacement value. The supplementary depreciation on fixed assets to the level of the replacement value, considered necessary in view of the price rises, and the provisions necessitated by increased value of stocks, raw materials and supplies, will be set aside from the profit and be allocated to the replacement reserve (Fl.1.30m).

Dr. Bogers said that in view of the special nature of 1974, the net profit would be substantially lower in the current year. We think that despite the inevitable

decline after the Fluxborough disaster but although it felt the old site was the best location, much would depend on the attitude of the local authorities rather than the national authorities. The latter had urged DSM to start building as soon as possible in view of the employment situation.

The company said that in the balance sheet provisions, a total of Fl.47m, had been included to cover the estimated commercial losses in the period 1974-76 resulting from the Fluxborough production setback.

Dr. Bogers said that despite the cyclical recession felt at the moment, the global demand for Nylon-6—for which caprolactam is the sole raw material—is still rising.

Fertilisers have been hit by the recession too after the strong demand last year, but the dip would be temporary. Demand would be showing "structural growth" in view of the vital function of fertilisers in the world food supply position.

Turning to plastics, the DSM chief commented that here too the recession was felt to be temporary although the market growth rate after the recovery would be "considerably more modest" than the industry had been used to in the past. There was a certain growth in plastics, competitive position versus natural materials had not really been affected and neither was it expected to be in future. He stressed that there was no structural over-capacity in plastics at present.

Belgian steel maker faces 'necessary period of austerity'

BY DAVID CURRY

BRUSSELS, May 21.

A WARNING that the company faced "a necessary period of austerity" is contained in the annual report of the Belgian steel maker Forges de Thy-Marcinelle et Monceau (TMM). The president of the company, whose major shareholders are Compagnie Bruxelles-Lambert and La Financière du Ruau, painted one of the blackest pictures yet of the state of the steel industry.

At the same time Count Jean-Jacques de Launoy discussed the reasoning behind the recent acquisitions by the company of stakes in two other steel companies: Cockerill, which is this country's major steelmaker, and Clabecq. TMM now controls just over 5 per cent. of Cockerill and just short of 22 per cent. of Clabecq.

He stated that the investment had been made primarily because of the need to rationalise the steel sector through the greater co-ordination of investments. The purchase also represented a diversification towards the market for flat products, he said.

Last year the company turned in a relatively good performance and is paying a net dividend of B.Frs.600 against B.Frs.500 "on gross profits" up from B.Frs.1.56bn. to B.Frs.2.76bn. (B.Frs.3.5m.). Turnover was 41 per cent. better at B.Frs.13.35bn., thanks almost entirely to higher prices, since raw steel production moved only slightly above 1.65m. tonnes from 1.61m. tonnes. Wages and other charges on the company in the way of social security and pension payments were up to B.Frs.3.5bn. from B.Frs.2.76bn. while depreciation charged was B.Frs.3.49bn. against B.Frs.3.623bn. Financial charges advanced from under B.Frs.60m. to B.Frs.1.73m.

For this year the outlook is gloomy. Following a 30 per cent. production cut in January and February, a 50 per cent. cut was imposed in March and in April 2.5m. tonnes a year. A further the company ceased production B.Frs.750m. in loans was under altogether. In some products, investment had been on order while sales prices had declined heavily but production had been accelerated, thanks particularly to raw material cost increases and wages. Last year the company experienced a rise suppliers.

in its wages bill of more than 23 per cent.

Count de Launoy thought that there was little chance of demand matching production capacity at any time this year, and thought that unless producers agree to control their output to avoid "ruthless competition" prices were unlikely to recover to the levels which would allow companies to meet necessary depreciation charges. TMM would limit its deliveries and hoped that de-stocking by merchants and users would be enough to trigger off higher demand.

For investment, the president said, the company would this year have to raise money. The European Coal and Steel Community had lent B.Frs.500m. for the new OBM steelworks representing a B.Frs.3.25bn. investment, a 50 per cent. cut was imposed in March and in April 2.5m. tonnes a year. A further the company ceased production B.Frs.750m. in loans was under altogether. In some products, investment had been on order while sales prices had declined heavily but production had been accelerated, thanks particularly to raw material cost increases and wages. Last year the company experienced a rise suppliers.

Company Results

Firestone earnings ease

● Firestone Tire and Rubber Company reports second quarter (to April 30) earnings per share of 40 cents (44 cents). Net income was \$1.06bn. (1.01bn.) from sales of \$2.91bn. (\$3.1bn.).

First half figures were 71 cents (68 cents); \$4.6m. (\$4.0m.); and \$1.74bn. (\$1.94bn.) respectively.

General Foods Corp. reports fourth quarter (to March 28) net operating earnings per share of 67 cents (65 cents). Operating net income was \$3.4m. (\$3.7m.).

● General Foods Corp. reports fourth quarter (to March 28) net operating earnings per share of 67 cents (65 cents). Operating net income was \$3.4m. (\$3.7m.).

● CSR: Consolidated net profit rose to \$435.2m. (28.81m.) from \$435.2m. (28.81m.) for \$412.3m. (28.81m.).

● Australian Consolidated Industries unaudited net trading profit fell to \$4.7m. (16.8m.) from \$4.7m. (16.8m.) on group sales of \$4.43m. (37.5m.). The result excludes minority earnings in subsidiaries of \$5.18m. (\$5.2m.) and an extraordinary loss of \$431.8m. (profit of \$42.8m.). A profit of each of the major assets of the company was \$1.12 (13.3m.) for sugar, \$4.4m. (\$2m.) for the right to accept over-subscriptions of a further \$4.5m. (1.1m.).

● Australian Fertilisers unaudited net profit fell to \$4.7m. (16.8m.) from \$4.7m. (16.8m.) on group sales of \$4.43m. (37.5m.). The result excludes minority earnings in subsidiaries of \$5.18m. (\$5.2m.) and an extraordinary loss of \$431.8m. (profit of \$42.8m.). A profit of each of the major assets of the company was \$1.12 (13.3m.) for sugar, \$4.4m. (\$2m.) for the right to accept over-subscriptions of a further \$4.5m. (1.1m.).

● Herald and Weekly Times unaudited group net profit for the six months ended March 31 was \$4.7m. (16.8m.) from \$4.7m. (16.8m.) on group sales of \$4.43m. (37.5m.). The result excludes minority earnings in subsidiaries of \$5.18m. (\$5.2m.) and an extraordinary loss of \$431.8m. (profit of \$42.8m.). A profit of each of the major assets of the company was \$1.12 (13.3m.) for sugar, \$4.4m. (\$2m.) for the right to accept over-subscriptions of a further \$4.5m. (1.1m.).

● Bank of New South Wales is paying an interim dividend of 14 cents (14p) per share.

● St. George's Grand Trunk unaudited consolidated first 1975 quarter net turnover rose to Fr. 484m. (\$7m.).

State control of Swedish drugs

BY WILLIAM DUFFLORCE

STOCKHOLM, May 21.

SWEDEN'S ruling Social Democratic Party plans to introduce state control of the Swedish pharmaceutical industry, which in 1973 had a turnover of roughly Kr.1.5bn. (115m.), over half of which came from exports. The party executive will propose at the party congress this autumn that the industry should be "co-ordinated to ensure greater state control," Dr. Sven Aspling, the Minister for Social Affairs, said. A demand for nationalisation of the industry was tabled at the party's 1972 congress.

No details have been released of the steps proposed, but Kabi, the state-owned pharmaceutical company, is expected to be given a key role. Swedish production of drugs and medicines is dominated by Astra, which had sales worth Kr.1.1bn. (112m.) last year. Kabi's 1973 turnover was Kr.236m. (23m.). Mr. Arne Wegerferlin, Astra's managing-director, has expressed surprise at not being informed of the governing party's plans and has invited the Social Affairs Minister to visit the company and explain them to his staff.

Mr. Ingvar Stenberger, Social Democratic chairman of the parliamentary economic committee, said state expenditure on medicines could be cut by reducing the range of brands available and using a pricing method "but that does not mean we can abandon the home market." The Swedish companies hold about half the domestic market.

not willing to meet these conditions.

Mr. Stenberger said there was no intention of interfering with Swedish pharmaceutical exports. Astra's managing-director expected 75 per cent. of his company's output to be exported during the rest of this decade, "but that does not mean we can abandon the home market." The Swedish companies hold about half the domestic market.

Mr. Stenberger said there was no intention of interfering with Swedish pharmaceutical exports. Astra's managing-director expected 75 per cent. of his company's output to be exported during the rest of this decade, "but that does not mean we can abandon the home market." The Swedish companies hold about half the domestic market.

Eriksberg rescue plan criticised

By William Dufflorce

STOCKHOLM, May 21.

THE SWEDISH Government was called on today to define a commercial company's "social responsibility" as a result of its takeover last month of the loss-making Eriksberg shipyard from a symbolic price of Kr.1bn. (100m.).


The takeover has set off a debate in Swedish industry and business on company and shareholders' responsibilities.

Between the Government and Tirfing, the parent company of the Brostrom shipping concern which owned Eriksberg, resulted in Tirfing undertaking to make a loan of Kr.225m. (22.5m.) to the shipyard under its 1974 account and to order two 32,000-ton bulk carriers from the yard at a higher than market price. These undertakings are into Tirfing's 1974 earnings and resulted in it declaring a pre-tax loss of Kr.14.5m. before appropriation.

This was considered as the price the company had to pay, entailing a substantial improvement in Eriksberg's liquidity, for the Government rescue of the shipyard. Tirfing's outgoing managing director said his Board had accepted its "social responsibility" in coming to terms with the Government.

Veckans Affärer, the Stockholm weekly economic magazine, points out in a leading article today that the Eriksberg agreement puts a different interpretation on shareholders' responsibility than that contained in Swedish company law. The agreement implied that the shareholders' responsibility was no longer limited to the parent company in which they held shares, but extended also to subsidiary companies.

There was a broad consensus of opinion in Sweden that a parent company's responsibility extends beyond the purely legal limits, the magazine comments, but urges the Government to formulate clear regulations on a company's "social responsibility." Without such clarification no parent company could know the obligations it was assuming in taking over a new subsidiary and private shareholders would hesitate before investing in major companies.



HADEN carrier

Pre-tax profit substantially increased... Turnover up from £87million to £127million... Dividend maximum permitted

Salient points from the statement by the Chairman, Mr. F. A. Pullinger, C.B.E.

- * Profit before tax at £3.0 million was about 50% up on 1973.
- * The total dividend for the year of 6.518p net (9.914p gross) per share is the maximum permitted.
- * The U.K. Building Engineering Services Division, which includes Haden Young Ltd., increased its turnover in 1974 to £58 million from £12 million.
- * 1974 has been a very active year for the Haden International Division and the pace is accelerating.
- * Turnover of the Carrier Drysys Division, mainly concerned with metal-finishing, increased by 42% to £47 million and the profit was much improved.
- * Approximately 50% of Group turnover is overseas.

"As a Group we are sufficiently flexible to adjust to the changing future of the territories in which we operate, though adjustments cannot be instantaneous. Projects, however, tend to be large and of long duration, and to some extent this limits the wilder fluctuations of fortune. I am therefore reasonably confident of the stability of the Group's future profits."

	1974	1973
Turnover	£127.023	£86.886
Profit before Taxation	3.033*	1.784
Earnings per Ordinary Share	12.9p	11.1p
Ordinary Dividend per Share (gross equivalent)	9.91p	8.81p

* New basis of accounting allows for inclusion of proportion of profits on work-in-progress. On a comparable basis pre-tax profit (unaudited) for 1973 was equal to approximately £2.0 million.

Copies of the Report and Accounts are available from the Secretary, Haden Carrier Limited, 7 1/2 Tavistock Square, London WC1H 9LZ. Haden Carrier is one of the world's largest design, management and contracting organisations specialising in engineering services for buildings and industry.

Peru borrows \$150m.

By Mary Campbell

THE PERUVIAN central bank, Banco de la Nación, has arranged a \$150m. five-year loan from a group of major American and Canadian banks. The loan is believed to represent the first tranche of projected external borrowing of \$1.5bn. over the next three years. Although this particular \$150m. loan is not believed to be tied to specific purpose, the whole financing plans have been drawn up to cover major development projects in Peru.

The Greek central bank, Bank of Greece, is trying to raise substantial sums on the Euro market. It is thought that a loan of at least \$100m. will materialise with Credit Lyonnais as lead manager. However, terms have apparently not yet been agreed.

The European Coal and Steel Community's Fr.125m. bond issue has now been confirmed. Maturity is eight years, and indicated coupon 10 per cent. Lead managers are Banque de Paris et des Pays Bas and Lazard Frères. The management group includes Fondo de Inversiones de Venezuela.

TNT revalues freehold assets

Thomas Nationwide Transport has revalued freehold properties in Australia to reflect newly assessed values.

After allowing for the costs of the revaluation, the company has transferred \$1.87m. to an asset revaluation reserve account.

In addition, although the values have assessed an increase of \$1.87m. in the value of leasehold improvements, the directors do not propose to revalue these improvements at this stage.

The directors added that before June 30, they will consider making further appropriation in the exchange fluctuations reserve.

Occ-Van Der Grinten said under its earlier announced rights to issue 200,000 Fr.200 nominal shares on a one-for-five basis at Fr.147.50, ranking for the 1971-73 dividend.

Lists will open on June 3 with trading in the rights starting on May 20.

● CUBA-GEIGY will raise a Sw.Frs.120m. 12-year loan between May 10 and June 5, banking on the 1974 dividend. Other conditions remain to be fixed.

● Nederlandse Scheepvaart Unie NV's Fr.60m. 8 1/2 per cent. six-year Eurodollar note issue was fully subscribed on Friday, the first day of subscription, Bank Mees en Hope said.

● Tesoro Petroleum Corporation said its tender offer for 51m. shares in Commonwealth Oil Refining Co. common stock was oversubscribed with about 11.9m. shares tendered.

Tesoro intends to purchase 51m. plus any additional shares required to eliminate fractional shares and make other adjustments.

Based on the preliminary figure of 11.9m. tendered shares, it would purchase on a pro rata basis about 46 per cent. of the shares tendered by each tendering Corco stockholder.

● John Lysaght (Australia) has announced a \$100m. debenture issue at par (\$100 each) with a coupon rate of 13 1/2 per cent. The funds to be raised by the issue will be applied to financing the company's major scheme of expansion of its metal manufacturing facilities.

They will also be applied to financing additions to the company's facilities elsewhere and working capital requirements. The top interest rate is 13.5 per cent. for periods 12 and 15-year currencies.

● Bundaberg Sugar Co. has received acceptances totalling 51 per cent. in its offer for Milliquin Sugar Co.

Acceptances now total 4,518,747 shares and 100 per cent. of shares holders. The offer is conditional upon 90 per cent. acceptance. The company is offering \$4.25 cash plus one Bundaberg share for each three Milliquin shares.

Milliquin directors have recommended acceptance of the offer.

● Haw Par Brothers International announces that arrangements have been made for the sale of its wholly owned subsidiary, Tiger Properties to Tong Holdings.

The assets of Tiger Properties consist of 10 pieces of vacant land comprising a total area of 31,286 square feet. The sale consideration of \$59,25m. will be payable in cash on completion of the transaction.

● Societe Generale des Petroles d'Algerie (SNPA) will acquire a 35 per cent. interest in Laboratoires Choisy, the French pharmaceutical concern which posted consolidated sales of Fr.118m. last year. Terms have not been disclosed.

The acquisition will be carried out by (SANOFI) SNPA's wholly-owned subsidiary.

The new acquisition is in line with SNPA's diversification policy. In less than 2 years the company acquired control or interests in seven non-oil concerns with combined annual sales of Fr.1.7bn. 45 per cent. of which is in exports.

Record profit for MEA

By Michael Dwyer, Aerospace Correspondent

MIDDLE EAST AIRLINES of the Lebanon earned a record profit of \$6.8m. (Lebanese \$35.5m.). Sheikh Najib Alamuddin, Chairman, told the shareholders in Beirut yesterday.

This followed the trend of recent years, he said, but the airline had to be prepared to meet "the tremendous challenges facing the air transport industry as a whole and which may affect our 1975 operations."

"The instability of currencies, the continued political tensions in many parts of the world, soaring inflationary prices and the increased recessionary tendencies in the major traffic-generating countries are bound to affect the movement of passengers and goods on major international routes."

"In our area, the increased oil wealth and the accompanying increase in investments and development expenditures are bound to attract increased traffic which in turn will attract more competition from major airlines who will divert more and more of their efforts and resources to this part of the world, thus intensifying competition on our main routes."

The airline's \$6.8m. profit represented 8.3 per cent. of revenues which in turn had increased substantially during the year to the new record of \$81m.

The annual report says that for 1975, the airline is budgeting for a profit similar to that of last year, despite inflation and falling consumer spending.

Efforts by the International Air Transport Association to increase fares, coupled with the development of business travel on MEA routes, are expected to improve the airline's yields.

Globus sales slowdown

By John Wicks

ZURICH, May 21.

GROUP TURNOVER of the Zurich-based department store Globus rose by 10 in the financial year ended February 28, 1975, to Sw.Frs. 633.8m. (757.8m.).

Within this total, sales of the 35 shops of the ABM chain increased by 14 per cent. to Sw.Frs. 44m. and sales of the Globus stores by 10 per cent. to Sw.Frs. 295.8m. The remainder, coming from the menswear shops "Terren-Globus" (Sw.Frs. 23.8m.) and the publishing house Globus Verlag.

The parent company posted profits for the 1974/75 fiscal year of Sw.Frs. 7.3m. (7.6m.) and group profits also down slightly to Sw.Frs. 20.2m. (21.7m.). It is to pay an unchanged dividend of Sw.Frs. 65 per share and Sw.Frs. 15 per share participation certificate increased capital.

Executive Board vice-president Rudolf Bitterli said the fall in group net profit was partly because of a fall in the sales volume late in the year. Lower sales volume in December 1974 and in the first two months of 1975 were due to caution on the part of consumers, first visible in the durable consumer goods sector, such as furniture.

The company hopes earnings in the year ended February 28, 1976, will at least maintain last year's levels in nominal terms. But sales in the first two months of the current fiscal year have not fulfilled expectations, and stagnating sales figures are expected for the full year.

Woolworth credit line

NEW YORK, May 21.

F. W. WOOLWORTH CO. says that it has completed arrangements with ten banks led by Citicorp Trust Co. as agent for a revolving line of credit of up to \$100m.

The company says that the agreement extends to January 31, 1978, convertible at any time until then into a five-year term loan.

SELECTED EURODOLLAR BOND PRICES

MID-DAY INDICATIONS	
Bid	Offer
STRAIGHTS	
100 1984	100 1984
100 1985	100 1985
100 1986	100 1986
100 1987	100 1987
100 1988	100 1988
100 1989	100 1989
100 1990	100 1990
100 1991	100 1991
100 1992	100 1992
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FARMING AND RAW MATERIALS

Japan plans more soya meal cuts

TOKYO, May 21. THE JAPAN Soya and Oil Association said its 12 member companies planned to form a recession cartel to reduce further production of soya bean meal subject to approval by the Government's Fair Trade Commission. One result is likely to be a continuation of the reduction in the amount of beef being sold into intervention in the Community.

The reference price has risen because of a price rise in the intervention level. However, in the UK market, prices have fallen in the past few days. The S.M.C. estimated last night that the average (stock price) from Monday to Wednesday was down 39p to £22.47 a live cwt (compared with £18.95 a cwt a year ago).

This easing in U.K. markets is not expected to reduce the overall EEC reference price, which will be calculated in Brussels later to-day and should still be above the intervention level for the Community as a whole.

Sales of beef into intervention have already been dropping significantly in recent weeks. France, one of the major users of intervention buying, placed

EEC beef price rise confirmed

BY PETER BULLEN

FOR THE FIRST time for nearly a year, the EEC reference price for beef is above the official intervention level. The Meat and Livestock Commission confirmed yesterday. One result is likely to be a continuation of the reduction in the amount of beef being sold into intervention in the Community.

The reference price has risen because of a price rise in the intervention level. However, in the UK market, prices have fallen in the past few days. The S.M.C. estimated last night that the average (stock price) from Monday to Wednesday was down 39p to £22.47 a live cwt (compared with £18.95 a cwt a year ago).

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MPs warned of fishing collapse

By Our Commodities Staff

THE BRITISH fishing industry is in danger of total collapse, the British Travel Federation told fishing port MPs yesterday. In a message timed to coincide with the opening of the annual meeting of the North-Atlantic Fisheries Commission (NEAFC) in London, the Federation said that since the beginning of this year, 65 more trawlers had been laid up and more than 1,000 jobs lost because of the economic situation.

The British Fishing Industry is bleeding red, and the Federation said it is in danger of total collapse. It called for continued financial assistance after the ending of the 1975-76 temporary Government subsidy from July 30 and a revision of the EEC Common Fisheries Policy.

Opening the NEAFC meeting, Mr. Hugh Brown, Under Secretary at the British Office, warned delegates that decisions taken at the conference would determine whether some stocks can be preserved from extinction as a commercial fishery. He stressed that fishing for human consumption is the most effective utilisation of fish protein.

At Hull today, trawler owners and union officials are meeting to discuss a 20 per cent redundancy in the fish landing labour force.

U.S. COMMODITY COMMISSION

Watchdog gets down to work

BY ADRIAN DICKS, RECENTLY IN CHICAGO

of this will be to analyse more accurately how commodity trading works, and the CFTC will study ways in which trading and settlement operations might be computerised and streamlined. It has also made clear that it does not intend any immediate or drastic changes in the day-to-day functioning of markets by asking all those now in operation formally to file their trading regulations and disciplinary procedures. While this is likely to be merely formal, it represents the first move by the CFTC to exercise its authority over previously unregulated markets, which will have to scramble to complete codes of conduct and enforcement machinery within the next two months.

Mr. Bazley has also served notice that he intends to lose time in looking at the control of the ethics of the commodity business as he put it recently, helping to restore public confidence in markets. The CFTC has accordingly ordered all futures markets to report all futures contracts to the commission, meaning that it will show that futures contract trading is related to economic life and that futures are not some remote "real world" of cash dealings.

No surprise

It came as no surprise to the industry, the sector when wheat prices last autumn completed action on a replacement for the Agriculture Department's Commodity Exchange Authority, which had expired an uneven and murky process in the wheat market. The new Commission, which generally began work last month, is intended to be a watchdog over commodity markets with powers as sweeping as the Securities and Exchange Commission exercises in the securities field—indeed, in several respects it will be more powerful than the existence of three years ago could have prevented the future Commodity Exchange Authority from being established.

For openers, the five commissioners under the chairmanship of a former lawyer, Mr. William Bagley, have started assembling a vast amount of information about the futures business. Much

Beyond questioning the basic reasons why futures markets exist at all, the CFTC must also look at the next few months a number of other matters which go to the heart of how commodity trading has been conducted. None divides dealers more than the question of alleged conflict of interest. Should the Commission, like the SEC, separate brokers who trade on commission for their customers from those who also buy and sell contracts on their own account? Congress has ordered the CFTC to reach a decision within the next six months.

Commission houses, many of which handle commodities as an extension of their basic business in securities, record the role of a commodity broker as exactly parallel to that of a stockbroker. They allege that the big grain companies in particular, in dealing for themselves as well as handling business for private customers, are bound under later to be tempted to be forced into a position where they will take advantage of their client. Indeed, Commission men say it has happened many times.

The commercial houses report that no customer is obliged to deal with a broker he feels is treating him unfairly. They claim greater experience of commodity trading than the commission houses schooled in the stock market. They also manage to suggest, without usually directly saying so, that their retail customers are not as sophisticated as the big companies' own close knowledge of markets and extensive private research efforts.

This in turn raises the question of equality of information for investors. The deal towards which the SEC has directed its efforts, Mr. Paul McGuire, the outspoken independent trader who currently serves as chairman of the Chicago Board of Trade, feels strongly that the industry with the stock market is in this context misleading. He

Basic reasons

Unless you have contracts which are traded in conformity with the economic reality of the commodity market, then you are not in the commodity market. The CFTC has accordingly ordered all futures markets to report all futures contracts to the commission, meaning that it will show that futures contract trading is related to economic life and that futures are not some remote "real world" of cash dealings.

Bigger cotton crop estimated in NS Wales

SYDNEY, May 21. THE NEW South Wales Agriculture Department estimates the 1974/75 State cotton crop at 710,000 to 725,000 bales, against 665,000 bales in 1973/74.

Harvesting of the crop had already started in producing areas of the State, which normally produced 75 to 80 per cent of Australian lint output, the Department said.

The area sown is estimated at about 27,000 hectares, against 21,000 hectares last season, when floods reduced output.

Call for big rise in tin buffer stock

GENEVA, May 21. THE TIN buffer stock should have a minimum capacity of some 35,000 tonnes, and tin producing and consuming countries should share equally in financing it, Indonesian Mining Minister, Mr. Mohammad Sadi, told the UN tin conference here today.

The 36-nation conference, which opened yesterday and will run for five weeks, aims to draw up a new five-year international tin agreement to replace the current one, which is due to expire on June 30 next year.

The present Agreement set the buffer stock capacity at 20,000 tonnes, but informed sources said its effective ceiling is around 12,000 tonnes.

Mr. Sadi said that in the first Agreement, which was signed in 1958, the buffer stock was fixed at a figure of 25,000 tonnes. World tin production then stood at around 185,000 tonnes, and consumption at 150,000 tonnes. "Now that the

Lower output of aluminium

MEMBERS OF THE International Primary Aluminium Institute produced 812,000 tonnes of primary aluminium in April, compared with 830,000 tonnes (revised) in February, and 898,000 tonnes in April 1974.

Output fell from 830,000 tonnes in February to 812,000 tonnes in April, mainly because of a fall in output from the United States and Canada. In the United States, output fell from 180,000 tonnes in February to 160,000 tonnes in April, mainly because of a fall in output from the Aluminum Company of America (Alcoa).

Rise in U.S. wheat feeding likely

WASHINGTON, May 21. THE AMOUNT of wheat used for domestic feed in the U.S. in the 1975-76 season, beginning July 1, will range from 175m to 200m bushels, almost double the present season's usage, says the U.S. Department of Agriculture.

In a summary of its wheat situation report, to be published on May 29, the USDA says this

LOWER ARGENTINE MAIZE ESTIMATE

BUENOS AIRES, May 21. THE Argentine 1974/75 maize crop will be between 7,250,000 and 7,500,000 tonnes, compared with earlier predictions of around 10m tonnes, according to private grain sources. The crop was 9.9m tonnes in 1973/74 and 9.7m in 1972/73.

The maize crop was already 60 to 65 per cent harvested, the sources added.

COMMODITY MARKET REPORTS AND PRICES

BASE METALS			
COPPER	100 lb	100 lb	100 lb
London	250.00	250.00	250.00
New York	250.00	250.00	250.00
Chicago	250.00	250.00	250.00
Aluminum	100 lb	100 lb	100 lb
London	100.00	100.00	100.00
New York	100.00	100.00	100.00
Chicago	100.00	100.00	100.00
Zinc	100 lb	100 lb	100 lb
London	100.00	100.00	100.00
New York	100.00	100.00	100.00
Chicago	100.00	100.00	100.00

WHEAT EXPORT

WINNIPEG, May 21. THE CANADIAN Wheat Board has cut export wheat prices by 21.875 cents a bushel. The new price for Number One Canada Hard Red Spring wheat is \$4.7375 a bushel, and for Thunder Bay \$4.44875 a bushel.

COFFEE

ROBUSTA terminal was easier at first but then turned to a steady decline. Auctioneers at the London market said that the price of Robusta coffee had fallen by 10p to 110p a cwt.

WOOL FUTURES

LONDON—Market closed following a sharp decline in the price of wool futures. The price of wool futures fell by 10p to 110p a cwt.

JUTE

LONDON—Jute futures were easier at first but then turned to a steady decline. Auctioneers at the London market said that the price of jute futures had fallen by 10p to 110p a cwt.

COTTON

LIVERPOOL—Cotton futures were easier at first but then turned to a steady decline. Auctioneers at the Liverpool market said that the price of cotton futures had fallen by 10p to 110p a cwt.

PRICE CHANGES

Commodity	Price	Change
Wheat	100.00	+0.10
Barley	100.00	+0.10
Oats	100.00	+0.10
Rye	100.00	+0.10
Maize	100.00	+0.10

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FPA CONSTRUCTION GROUP LIMITED

Main points from the Statement of the Chairman, Mr. R.A. Palfreyman.

- * Group in position to take advantage of improvements in market conditions.
- * Contracting Division—considerable increase in turnover and profit. Value of work outstanding sufficient to maintain activity at present level well into 1976.
- * Signs of improvement in property market—developments in progress will realise significantly more than book values.
- * Housing loan bank, purchased over the years, a very reasonable cost, stands up in good stead for future profitable trading.
- * New regional contracting offices established to service considerable work in new areas.
- * Recommended Final Dividend of 2½% net to follow Interim Dividend of 4½% net.

	1974	1973
TURNOVER	18,642,000	15,203,000
PROFIT BEFORE TAX	454,000	1,006,000
TAX	302,000	588,000
PROFIT AFTER TAX	152,000	408,000
DIVIDENDS	128,000	148,000
EARNINGS PER SHARE	1.92p	5.16p

* Note: Profit before Taxation includes the sum of £150,000 realised as a capital profit on the sale of property held as a Fixed Asset.

The 1974 Annual General Meeting will be held on Wednesday 25th June 1975 at 11.00 am at The Hallam Tower Hotel, Sheffield.

RUBBER

UNCHANGED opening on the London market. Rubber futures were steady at first but then turned to a steady decline. Auctioneers at the London market said that the price of rubber futures had fallen by 10p to 110p a cwt.

SUGAR

LONDON DAILY PRICE—Higher at 110p (117p) for May-June delivery. Sugar futures were steady at first but then turned to a steady decline. Auctioneers at the London market said that the price of sugar futures had fallen by 10p to 110p a cwt.

MEAT/VEGETABLES

SMITHFIELD—Meat and vegetable futures were steady at first but then turned to a steady decline. Auctioneers at the Smithfield market said that the price of meat and vegetable futures had fallen by 10p to 110p a cwt.

COCOA

VALUES moved lower under speculative selling without undue consumer impact in generally quiet conditions. Cocoa futures were steady at first but then turned to a steady decline. Auctioneers at the London market said that the price of cocoa futures had fallen by 10p to 110p a cwt.

GRAINS

MARK LANE—The market held steady in the early morning but then turned to a steady decline. Auctioneers at the Mark Lane market said that the price of grain futures had fallen by 10p to 110p a cwt.

U.S. Markets

Buying lifts silver and grains

SILVER closed higher on Commission House buying. Copper finished higher on futures trading. Corn closed mixed in a dull and featureless market. Sugar finished on Commission House short-covering. Chicago grain advanced on commercial and professional buying.

INDICES

Index	Value	Change
FTSE 100	100.00	+0.10
Dow Jones	100.00	+0.10
Nikkei	100.00	+0.10
Hang Seng	100.00	+0.10

REUTERS

Commodity	Price	Change
Wheat	100.00	+0.10
Barley	100.00	+0.10
Oats	100.00	+0.10
Rye	100.00	+0.10
Maize	100.00	+0.10

DOW JONES

Index	Value	Change
Dow Jones	100.00	+0.10
Nikkei	100.00	+0.10
Hang Seng	100.00	+0.10
FTSE 100	100.00	+0.10

MOODY'S

Index	Value	Change
Moody's	100.00	+0.10
Nikkei	100.00	+0.10
Hang Seng	100.00	+0.10
FTSE 100	100.00	+0.10

ACCOUNTANCY APPOINTMENTS

Management Auditor

North Sea Oil

London S.W.1 based Circa £4500 + expenses

Constructing offshore platforms and pipe lines internationally, our client is experiencing rapid expansion through its involvement in the development of North Sea oil and gas deposits.

Based in London S.W.1, the position will involve travel for about 50% of the time in the U.K., Europe and the U.S.A.

Responsible to the Senior Management Auditor, the successful applicant will assist in the development of this new department, and will supervise staff in the review and monitoring of the reporting procedures throughout 10 locations in the U.K. and Europe. He will spend about 30% of his time on special projects and will use his expertise to assist in business development.

Age 25-35, candidates should be recently qualified Chartered Accountants and should telephone or write to David Hogg A.C.A. who is advising on this position.

E.M.A. Management Personnel Ltd.
Hulton House, 20/22 Holborn,
London, E.C.1
01-405 8362/3

Financial Director (Designate)

to administer the financial resources of a dynamic public company employed in the manufacture and distribution of commercial, industrial and domestic lighting. Current turnover exceeds £10m. and is on a rapidly rising scale.

The company, with London based headquarters, has manufacturing and distribution centres on the south coast of England and overseas activities in France, Germany and Belgium. Language ability would be an advantage.

The successful applicant should have wide experience in factory cost accounting, will be commercially minded, have great personal initiative and be a fully qualified accountant in the 30-45 age group. He must be capable of making a positive contribution to the overall development of the company. Appointment to the board will be made within 12 months. Salary up to £10,000, superannuation, company car, etc.

Apply in writing to:-

The Chairman, Rotaflex (Great Britain) Ltd.,
241, City Road, London EC1P 1ET.

Senior Accountants Bahrain

Gulf Air, the national airline of Bahrain, Qatar, and the Sultanate of Oman and the United Arab Emirates, plans to continue its present record of growth with the acquisition of a fleet of new wide-bodied aircraft. This will create the need to appoint three members for a new top management team under the present General Manager - Finance.

Accounting Systems and Procedures Manager c.£6000

The successful candidate will devise and initiate new accounting systems and control procedures to match the projected growth of the organisation. In addition he will produce monthly and annual accounts, liaising with the Management Services Department when the currently planned computer becomes operational.

Candidates will be qualified accountants between 35-45 with recent experience in a major company. Ideally this will have been an airline.

Finance and Administration Manager c.£6000

He will release the General Manager from detailed administration matters by taking responsibility for the organisation and approval of routine payments, the preparation of cash flow forecasts, the raising of finance, the placement of surplus funds and other related activities.

An accounting qualification is preferred but appropriate banking, financial or insurance experience is considered an ideal alternative.

GULF AIR
الخطوط الجوية البحرينية

Budget Officer c.£4800

The successful candidate will co-ordinate the preparation of budgets in all the operating and service divisions and ensure that the bases used are realistic, advising line managers of areas where action should be taken.

Candidates will be qualified accountants in their early thirties and preferably should have gained their experience in an airline.

Salaries are negotiable according to experience and qualifications. At present salaries and any applicable allowances are tax-free. Free furnished, air-conditioned accommodation to hard furnishing standards together with an unaccompanied baggage allowance for household effects will be provided. Free medical and dental cover is given and in addition salaried employees are covered by a private medical scheme for treatment in the U.K. Free insurance cover is provided both on and off duty. Annual leave is for 56 days with firm passages to and from the UK for the employee and his family. After one year's service rebated air travel on Gulf Air and many other carriers would be available. There is also a Provident Fund plus all the usual benefits associated with a major international airline.

Candidates should write for an application form to: Personnel Officer, British Airways Associated Companies Limited, 2505 Comet House, London (Heathrow) Airport, Hounslow, Middlesex, TW6 2JA.

WOLFSON COLLEGE, OXFORD APPOINTMENT OF COLLEGE ACCOUNTANT

Applications are invited for the post of College Accountant from those with suitable experience in accounting and administrative work, preferably within Oxford University or its colleges. Salary will be determined in the light of qualifications and experience. Wolfson College has only recently reached full strength and occupied its buildings. The post, which is being filled for the first time, involves establishing the College's system of accounts.

Holidays totalling six weeks in the year. Regular cost-of-living reviews of salary.

Further particulars are available from the Vice-President and Bursar, Wolfson College, Oxford, to whom application should be addressed (with full details and the names of two people to whom reference may be made) by 9 June, 1976.

INVESTMENT MANAGER

Our clients are an old established Company who wish to recruit a Manager in the expanding fund management division of their merchant bank.

Applicants must have experience of investment, probably gained with a merchant bank or stock broker, and be in the 25-35 age range. Salary is negotiable, and there are a number of attractive fringe benefits. The position will be based in Scotland. Applications in writing with full cv. in sealed envelope marked "Private and Confidential" to:

Mr. M. Brown,
Managing Director,
R & W Advertising (London) Ltd.,
92 Brompton Road,
London, SW3 1EH.

Financial Controller

South Africa c.£15,000

A substantial South African group of public companies requires a suitably qualified and experienced man for the newly created position of Financial Controller based in Durban. The group has manufacturing plants in several countries and has an outstanding record of profitability and growth.

As a member of the top management team the new man will have extensive departmental and advisory responsibilities and report to the Chairman. This is to be an early main board appointment.

This position will appeal to a Chartered Accountant aged over 40, with appropriate senior management experience in an industrial environment who is interested in settling in South Africa.

Remuneration is negotiable. Initial salary is likely to be around £15,000 with attractive fringe benefits.

Write in confidence to: R. N. Orr, Personnel Services Division of:

Spicer and Pegler & Co.,
Management Consultants,
6 New Street, Bishopsgate,
London, EC2M 4UH

NATIONAL FINANCIAL CONTROLLER

AGE: 30 to 45
SALARY: CIRCA £6,500

Thornton Baker & Co., Chartered Accountants, wish to appoint an experienced qualified accountant to the newly created post of National Financial Controller.

The successful candidate will report to the Chairman of the firm's Financial Management Committee, and be responsible for the production of management and financial accounts and the operation of budgetary control systems. He will also be expected to assist in this appraisal of special projects. This is a demanding appointment, based in the North London/South Herts area, and candidates should have relevant experience in industry, commerce or practice and be prepared to travel within the United Kingdom. Knowledge of computer based accounting systems is also essential.

Please apply with full particulars to:-

N. E. Bruckland,
National Secretary,
Brosnan House,
Dankes Lane,
Potters Bar,
Herts, EN8 1BE

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The leading authority on the selection of financial management.

Leicester

Financial Director (Designate) to £7,000 + and car

We are seeking a qualified accountant with previous commercial experience at a senior level for this outstanding career opportunity. Applicants should be between 35 and 45 and have a thorough and practical knowledge of accounting within an engineering environment. The company is a long established, light engineering organisation, enjoying a multi-million pound turnover of which the majority is exported. It is part of a major, British, public group with diversified interests. Reporting to the senior executive, the successful candidate will assume complete responsibility for the financial administration of the company.

Telephone Birmingham Office 021-643 7226 (24-hr. answering service), quoting Ref. 1150/FT. Reed Executive, 18th Floor, The Rotunda, Birmingham B2 4PB.

West Yorkshire

Divisional Accountant to £5,500 + car

Our client, conveniently situated for the M1, has the support of a major international corporation and is well-placed to exploit its market potential. It can therefore offer a qualified accountant, with a minimum of five years' post-qualification experience, the opportunity to contribute to its further growth in the lease sale and manufacture of capital equipment. The requirement is for a self-motivated individual to control the accounting function of the Leasing Division and other financial areas. Experience of financial accountability is therefore essential together with previous involvement in investment appraisal. Re-location expenses are available.

Telephone Leeds Office 0532 31845 (24 hr. answering service), quoting Ref. 3153/FT. Reed Executive, Yorkshire House, East Parade, Leeds LS1 5UA.

London • Birmingham • Manchester • Leeds • Paris

Group Finance Director

Dubai circa £10,000

Our client, a multi-national company seeks a Group Finance Director for their holding company which is being established in Dubai. The company has a turnover of about £331m. and is engaged in large-scale trading and also in construction work in the property development field. Plans are already at an advanced stage for both the diversification and development of the company's activities.

The Group Finance Director will report to the President, and will have as his prime responsibility the development of an effective accounting function to provide timely and meaningful management and control information.

Suitable candidates will probably be qualified accountants, aged 35-45, with a record of achievement in senior financial management, preferably in an expanding overseas environment. They should be capable of advancing themselves to local conditions and to people of various nationalities. They should also have practical experience of budgetary control, and the design and implementation of modern financial procedures.

Salary which will be payable free of tax, will be negotiated at about £10,000 p.a. Benefits include free furnished housing, and transport facilities. The initial contract will be for 3 years and will be renewable.

Candidates should write for a personal history form, quoting reference M/S (1) to Price Waterhouse Associates, 8011 Warship Street, London E12 2HD.

GOVERNMENT OF HONG KONG

TREASURY ACCOUNTANTS

- * SALARY APPROXIMATELY £4271 TO £7242 BY 8 INCREMENTS
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Required for duties as accountant in a large Government Department, or to design and implement accounting systems (may be computer based), or project evaluation, or cost and management accounting.

Candidates, probably around 30 years of age, must be qualified as C.A., A.C.A., A.C.M.A., A.C.C.A., I.P.F.A., or holding an equivalent Commonwealth qualification, and have one year's post qualification experience. Ability to organize and control a large staff is essential.

For further particulars you should apply, giving brief details of experience to CROWN AGENTS, M. Division, 4 Millbank, London SW1P 3JD, quoting reference number M3C/7306158/FU.

crown agents

Financial Controller

Herts. up to £10,000

Our client, Merck Sharp and Dohme Limited, is the UK subsidiary (turnover £36m.) of the largest US based international pharmaceutical company. Expansion in the UK has created the need for this new position.

Reporting to a member of the Board, the Financial Controller will be responsible for the entire UK finance function, including 46 staff. The right man will be young, qualified and have relevant experience preferably in a similar US orientated organisation with particular emphasis on systems and computerisation. The prospects are excellent. Please write or phone in confidence for personal history form to I. Brown, quoting ref: 19219/FT.

Hoggett Bowers & Partners Ltd

Executive Search and Selection Consultants

Sutherland House, 5-b Argyll Street, London W1E 6EZ. Tel: 01-734 6852
Offices also in Birmingham, Bristol, Glasgow, Leeds, Manchester, Newcastle, Sheffield, Melbourne and Sydney.

MIDDLE EAST

BUDGET MANAGER £7,000-£10,000 + fringes
A.C.A./A.C.M.A. aged 27-40
ASSISTANT CHIEF ACCOUNTANT £6,000-£8,000 + fringes
A.C.A. aged 35-52

Due to steady expansion of their activities in the Gulf, our clients have retained us to recruit two qualified financial managers. With a 300% growth in the last three years, this is an unprecedented career opportunity to join one of the most respected general trading Companies in the Middle East.

Fringe benefits include a housing subsidy, and will be discussed fully during the interview.
PLEASE SUBMIT YOUR CAREER PROFILE IN STRICT CONFIDENCE TO ALAN STUCK, F.C.A.

LACHLAN INTERNATIONAL LTD.
MANAGEMENT RECRUITMENT CONSULTANTS
18a Northampton Square London EC1P 0BH
Tel. 01-251 2596 Tel. 01-252 3709

FINANCIAL CONTROLLER

Finance house is seeking a newly qualified accountant. Excellent salary and company benefits. Apply to Box T.4120, Financial Times, 10, Cannon Street, EC4P 4BY.

FINANCIAL DIRECTOR (Designate)

Age: 35-45 Midlands
£8,000 negotiable + car

Our client is a profitable medium sized group of companies with diverse interests but mainly concerned with printing. They require a Financial Director (Designate) who will report to the Managing Director.

He will be responsible for the complete accounting function, including the management of a large staff. He will be responsible for the operation of a modern management information and control system which is computer based. He will prepare the financial accounts. He will provide financial advice to the Board and will be expected to make an important contribution to the successful management of the company. He will be responsible for secretarial matters. Applicants should be qualified accountants in the age range 35-45 with sound accounting experience at senior level. Removal expenses will be paid where appropriate. Please write or telephone in confidence for an application form (ref. 367/FT) to:-

W. C. Tate,
Touche Ross & Co.
Management Consultants
25 Abchurch Lane, London, EC4N 3DF
Tel. 01-402 7332

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reference C
D. S. Burns,
214 King Street, Lond
Tel. 01-850 8786

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GENERAL APPOINTMENTS

TRUST OFFICER

Subsidiary of Canada's largest Trust Company.

We have a vacancy for a Trust Officer. The successful applicant will probably be aged 20-30 with sound practical experience of trust and estate administration and preferably will hold part or whole of the A.I.B. Trustee Diploma. The position, involving some work with an international flavour, offers scope for responsibility and initiative as well as a competitive salary with excellent staff benefits which can include mortgage assistance.

Please write or telephone for an Application Form to:-



The Personnel Officer,
THE ROYAL TRUST COMPANY OF CANADA
Royal Trust House,
54 Jernyn Street, London, SW1Y 6NQ.

Management Consultants

R & M (Management Consultants) Ltd is a member firm of the W H Smith Group of Companies and provides consultancy services to the Parent Company and on the open market. Applications are invited from senior men in the 30-40 age group, interested in a career within the Group. Successful applicants may already be in consultancy or have a number of years relevant executive experience. A high level of professional and academic achievement will be expected, preferably with a

range of skills. Areas of special interest are:-
Company Organisation
Corporate Policy and Strategy
Staff Policy and Remuneration
Behavioral Studies
Project Management

The salaries offered will be in line with those obtainable in major consulting organisations. The appointments will be based in London and W H S Group conditions of service will apply. All applications will be treated as strictly confidential and should be addressed to The Managing Director



R & M (Management Consultants) Limited,
Crown House, 143-147 Regent St. London W1R 7LS.

Corporate Finance

£20,000 plus

Our City clients are seeking a top corporate finance executive to play a major role in the future expansion of its already substantial Corporate Finance Department. Remuneration negotiable from £20,000. Preferred age 35-50.

Candidates will, for preference, be qualified accountants, FCIS or lawyers. They are likely to be heads of or senior executives in Corporate Finance Departments of merchant banks or firms of stockbrokers or solicitors.

Please write or telephone in strict confidence to the Managing Director, John Courtis & Partners, at 78 Wigmore Street, London, W1H 9DQ (Tel: 01-486 6849), indicating briefly relevance of experience and quoting reference T23/ET.

JC&P

Investment Analyst

One of the City's largest stockbroking firms, whose research is of top quality and held in high regard by the institutions, is planning further expansion of its research coverage.

Applications are invited from analysts including those with particular knowledge of the consumer non-durable areas. They should have at least four years' relevant experience and preferably be aged between 26 and 32. Experience of producing in-depth research reports is desirable as are a degree and/or appropriate professional qualifications.

A full competitive salary will be paid plus profit sharing and there is a non-contributory pension scheme and other fringe benefits. Promotion is based on ability and there is no limit to the progress which the right candidate can make.

If you feel that you match up to these requirements and would like an exploratory confidential discussion with us, please send full details including your career to date and current salary to:

Box T.4119, Financial Times,
10, Cannon Street, EC4P 4BY.



HONG KONG
Corporate Finance
£10,000 - £20,000

Developing Hong Kong Merchant Bank with substantial capital has offices in the Far and Middle East and operates internationally. It intends to expand its Corporate Finance function by the following appointments:-

A Senior Executive with short-term Board potential, aged probably 35-40. Salary £15,000 to £20,000. (PV.489)

An Executive aged 27-32 with shipping finance and corporate finance background. Salary to £10,000. (PV.490)

A Corporate Finance Executive also aged 27 to 32. Salary to £10,000. (PV.491)

Additional benefits include free housing and low tax. Relocation expenses paid. Prospects in a challenging environment are excellent.

Please write briefly and in confidence to the Managing Director, Executive Appointments Limited, 18 Grosvenor Street, London W1, quoting appropriate reference. No identities divulged without permission.

INVESTMENT ANALYST PHARMACEUTICALS

Our client, a leading firm of London stockbrokers, is seeking an analyst with practical experience of the pharmaceutical industry or, alternatively, with a proven record of quality research into companies in the industry. The successful applicant is likely to possess a degree and/or professional qualification, and knowledge of at least one Continental European language would be a distinct advantage, as also would familiarity with French and German balance sheet analysis. He or she will become a member of a team of analysts but should be capable of developing existing analytical skills in an environment where personal achievements are recognised and rewarded. Remuneration will be by negotiation and will be fully competitive.

Applications, which should give details of your career to date, will be forwarded to our client. Please indicate in covering letter any firms to whom you do not wish your application to be sent. In the first instance please reply, quoting ref. 789, to:

W. L. Tate,
Touche Ross & Co.
Management Consultants
Executive Selection Division,
21 Chancery Lane, London WC2A 1NF.
Tel: 01-222 9321.



ALL-ROUND MARKETING ORIENTED BUSINESSMAN

A major publicly listed international industrial corporation seeks an
as a Corporate Vice-President to join its headquarters located in the Netherlands.
He will be responsible for several operating companies in Europe and South America. Initially, he will be required to concentrate mainly on unmet needs.
He must have substantial experience and a proven record of success in staff or line function, with a major international marketing enterprise. He must have demonstrated his ability in the financial field as an overall manager with a broad business outlook. He must be fluent in English and German and a knowledge of Spanish and Portuguese would be advantageous.
Remuneration in the five-figure bracket. Benefits and career potential will be commensurate with the importance of the position.
Brief but comprehensive details of career and salary to date, which will be acknowledged and forwarded to our clients unless a covering letter states otherwise, should be sent to: The Executive Selection Division - M2420, Corporate & Lobnitz Associates Ltd, Management Consultants, Shelley House, Noble Street, London EC2Y 1DQ.

Apply in writing to R. P. Martin and Co. Limited,
36/40 Coleman Street, London EC2R 5AN

FINANCE EDITOR-ANALYST
Highly attractive career in New York City. Start as Associate Editor, progress to Senior Editor of important international finance publication, especially dealing with international monetary and financial markets. Scope of editorial management. Ability to interview, new trends, news and statistical data. Knowledge of languages, especially German, helpful. Salary negotiable. Submit confidential curriculum vitae including home address. Box F.215 Financial Times, 10, Cannon Street, EC4P 4BY.

DOCUMENTATION CLERKS with Shipping or Commodity experience. £3,000-£4,000 p.a. plus. Also trainees Charterhouse Appointments, 01-835 2377.

SENIOR EXECUTIVE APPOINTMENT IN SOUTH AFRICA General Manager

required for rapidly expanding finance company, a subsidiary of a public quoted company, situated in Johannesburg with branches in main urban areas. The position calls for a man who has a sound background in leasing and consumer credit with overall knowledge of marketing, credit control and accounting. He must possess the personality to exercise tight management control over the company's operations and will report direct to the Managing Director. Age is not important. The position carries a board appointment and the salary and benefits will be commensurate with the importance of the appointment. Those currently earning less than £10,000 p.a. are unlikely to possess the required experience.

Please write with full curriculum vitae to Box A.5073,
Financial Times, 10, Cannon Street, EC4P 4BY.

MAJOR FIRM OF LONDON STOCKBROKERS with large international business

has a vacancy for an EXPERIENCED INVESTMENT ACCOUNT EXECUTIVE

Competent to handle home and overseas bank and trustee investment enquiries. Specialisation in market sectors encouraged. Remuneration according to experience, non-contributory pension fund operative. Write in the first instance with details of experience to Box A.5066, Financial Times, 10, Cannon Street, EC4P 4BY.

TULLETT & RILEY CO. LIMITED

We are expanding our dealing teams on Euro Deposits, Sterling Deposits and Foreign Exchange. Applications are invited from men with experience in these areas. Contact:

Valerie Eyles
(Confidential Secretary to the Directors)
Tullett and Riley Co. Limited
38 Cannon Street, London, E.C.4
Tel: 01-248 9260

All applications will be treated in strict confidence

Due to expansion in all departments, International Foreign Exchange and Money Brokers are looking for
EXPERIENCED STAFF
Apply in writing to R. P. Martin and Co. Limited,
36/40 Coleman Street, London EC2R 5AN

APPOINTMENTS WANTED
APPEAR TODAY ON
PAGE 35

UNIVERSITY APPOINTMENTS

THE NEW UNIVERSITY OF ULSTER VICE-CHANCELLOR

The University has been advised by its Vice-Chancellor, Dr. Norman Alan Burges, that it is his intention to retire at the end of September 1976.

A Joint Committee of the Council and the Senate has been established under the Chairmanship of the Pro-Chancellor, Chairman of the Council, Mr. R. S. McCulloch, to recommend the appointment of a successor. The Joint Committee will be pleased to hear of or from those who might wish to be considered for this office whether by personal letter or by nomination from others.

All communications should be marked personal and confidential.

W. T. EWING
Registrar and Secretary
to the Joint Committee
Coleraine, N. Ireland.

PERSONAL

GROSVENOR STREET, W.1
Fully furnished office available in a most attractive building near Claridge's, Bond Street, etc. For individuals with good references, many competitive rates available from £8.20 per sq. ft. per annum inclusive of rates, heat and light, telephone, cable, daily cleaning and reception service, etc. Telephone 01-734 8687/8 or 935 7959

REGENCY STREET, W.1
Self contained fully furnished suite of offices available in investment company's prestige luxury complex comprising reception area and 3 offices, total of 400 sq. ft. For individuals or firms with good references, price inclusive of rates, heating and lighting, telephone, cable, daily cleaning and reception service. £4720 per annum, Telephone 01-734 8687/8 or 935 7959.

ADVANTAGEOUS financially, particularly for company managers, is how businessmen regard a group subscription to University Tailors - the Collect and deliver your suits from a club. Phone 01-735 2456 for details

JOHN SQUASHMAINS CLUB for £5.50 a.s. 120 clubs, accident insurance and other discounts. Tel. 0702 712156 any time.

ACCOUNTANCY APPOINTMENTS

Financial Control

North West England
£7000 plus

This key appointment is with an important and profitable company within a major British engineering group. As a member of the senior management team, the successful candidate will be responsible for the general financial management of the business; particular emphasis will be on running a finance/accounting department through qualified staff, and on the creative development of financial control and management accounting information systems.

Candidates, probably aged between 30 and 40, should be chartered accountants, ideally with a university/business school degree. At least three years' experience in an engineering company using modern systems of management control is required. Starting salary negotiable; company car; excellent conditions and prospects.

Please write with full details. These will be forwarded direct to our client. List separately any companies to whom your application should not be sent. Ref. B.1019.

ASL CONFIDENTIAL RECRUITMENT
A member of MSL Group International

17 STRATTON STREET
LONDON
W1X 6DB

Controller

Around £13,000

A commercially-minded Controller is required by the principal division of one of Britain's largest and most successful groups.

Reporting to the Chief Executive, he will be responsible for the financial, accounting, systems, planning and marketing areas and will play a major part in the overall management of this £100 million turnover operation.

The requirement is for a mature and experienced businessman who has already reached a senior position in a sizeable company and had some general management experience. No specific formal qualification is required but a suitable man would be expected to have a recognised qualification or degree or equivalent level. Relevant experience in industrial as distinct from consumer products is essential. The likely age range is 35-45.

The head office of the division is in the Greater London area.

Please reply giving full details of career to date, in strictest confidence, quoting reference C/47/1 to:



D. S. Bume,
DAVID SHEPPARD & PARTNERS LTD.
2/4 King Street, London, SW1Y 6QL
Tel. 01-350 8788

FAIRVIEW

FINANCIAL CONTROLLER

c. £6,000 plus car

We are a profitable vigorous building group requiring a capable, qualified accountant, probably under 40, to perform a vital management role.

He will be responsible to the Financial Director for the correct recording of profits and losses of the building operation but, primarily, he will have the personal impact to ensure that building managers achieve performance at the lowest possible level of cost. He should have suitable industrial or commercial experience in a demanding environment.

Please write to the Financial Director,
FAIRVIEW ESTATES LIMITED,
50 Lancaster Road, Enfield, Middlesex.

EDUCATIONAL

ROSEHILL INTERNATIONAL SCHOOL

CH-9000 St. Gallen, Switzerland

Founded in 1889
An old and very well established co-educational boarding school offering a selective education to students from 1st-13th grades. In the English-speaking Section, students are prepared for British, American and Canadian Universities for which examinations and test it is a centre and they have individual counselling to advise them in their studies and careers. Also available are Courses in Business and Commerce. Highly qualified staff, teacher/student ratio 1:6. Unique facilities for summer and winter sports and regular excursions throughout the year. July-August: Holiday language courses.
Prospectus from the Director of Admissions:

Euro Currency Dealer

A Euro Currency Dealer is wanted by a Paris based bank with Middle East connections and an associate of a leading international bank.

Five years minimum experience in euro-currency markets, English and French essential, Arabic an advantage, attractive salary arrangement, age level 25-30.

Applications to Box No. 194,
Streets Financial Limited, 62 Wilson Street,
Finsbury Square, London EC2A 2BU.

PERSONAL

MARK COX TENNIS CLUB

Founder memberships invited for new Tennis Club opening this summer at luxurious Silvermere Leisure Centre, Cobham, Surrey. Facilities include squash, sauna, swim pool, bars, restaurants, beauty salon, pro shops, etc.
Phone 01-878 1119 or 01-940 4385.

SQUASH CLUB

Founder Memberships invited for new Squash Club opening this summer at luxurious Silvermere Leisure Centre, Cobham, Surrey. Facilities include squash, sauna, swim pool, bars, restaurants, beauty salon, pro shops, etc.
phone 01-878 1119 or 01-940 4385

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STOCK EXCHANGE REPORT

Gold shares at record high but equity leaders fade

Share index 4.4 off at 351.5, after 358.2—Short gilts firm

Account Dealing Dates
First Declared Last Account
Dealing Date
May 5 May 15 May 22
May 19 May 29 May 30
Jun 2 Jun 12 Jun 13 Jun 24

New time "dealing" may take place from 9.30 a.m. two business days earlier.

The main feature of stock markets today was the strong upward movement in gold mining shares in line with a rise of 25.2 to 270.50 pence in the bullion price. Local and U.S. demand in a market supplied with stock left prices with substantial gains at the close and the Gold Mines index jumped 22.9 to an all-time peak of 425.6.

Second-time equities presented a mixed appearance, but the trend was to lower levels. Falls were in a narrow majority over rises in the FT-Actuaries All-Share index gave up 1.4 per cent to 149.1.

Short Gilts firm
Although overall trading conditions in British Funds remained quiet, shorted stocks continued to benefit from a rise in the FT-Actuaries All-Share index gave up 1.4 per cent to 149.1.

of the market left prices with fresh gains ranging to a point. The main feature of stock markets today was the strong upward movement in gold mining shares in line with a rise of 25.2 to 270.50 pence in the bullion price. Local and U.S. demand in a market supplied with stock left prices with substantial gains at the close and the Gold Mines index jumped 22.9 to an all-time peak of 425.6.

The investment currency market experienced a moderate two-way business and the premium moved narrowly between 102.1 per cent and 103.1 per cent before coming to rest at 103.1 per cent, 1.2 more on balance. Yesterday's conversion factor at 1.30 p.m. was 0.5538 (0.5531).

Banks drift down

The big four banks tended to drift lower yesterday as recent buying enthusiasm dried up. Closing levels were the day's lowest with National Westminster 9 off at 238p and Barclays and Lloyds both 7 easier at 288p and 230p respectively. Midland ended 5 down at 250p, after a picture at 255p, also lost 5. Discounts closed firmer for choice. Still drawing strength from the results, the City of London ended 2 up at 235p, after a picture at 230p. Improvements of 10 and 12 respectively were seen in the City of London and the City of London and the City of London.

A much quieter day in insurance saw prices close with no set pattern. Ahead of going ex-rights today, Sun Alliance closed 1 more to 480p, after 500p. Phoenix, on the other hand, came back 8 to 334p.

With the exception of Allied, which improved 2 more to 71p, Breweries tended to drift lower as interest waned. Ahead of going ex-rights today, Watney's closed 1 more to 480p, after 500p. Phoenix, on the other hand, came back 8 to 334p.

earnings considerations helped Teachers (Disasters) firm 2 more to 184p, for a two-day gain of 14.

Buildings were narrowly mixed, Midland, 5p, and Newmarket, 7.3p, lost 5 apiece, while Taylor Woodrow, at 310p, gave up 4 of the previous day's rise of 14. Small buying in this market, however.

Beecham

At 12.50, after 12.45p, EMI, a particularly strong market of late on the potential for its new X-ray scanner, rose 1.5 pence to 388p, after 197p. Thorn received 4 to 148p, while GEC finished 3 off at 123p, after 127p.

Ahead of today's preliminary statement, Debenhams were active in a penny market, 184p. Other store leaders moved lower with House of Fraser and Marks and Spencer both closing 4 cheaper at 28p and 25p respectively.

After recent strength, J. Lyons "A" declined 5 to 160p.

Beecham erratic

Beecham were an erratic market both before and after the annual results, standing at 293p, after 300p, just prior to the announcement of the share sub-division. The share sub-division, however, did not improve the market, but rather left it flat on the day at 293p. On the other hand, the share sub-division, however, did not improve the market, but rather left it flat on the day at 293p.

turned reactionary, the Ordinary and new nil-paid both closing 3 cheaper at 113p and 30p respectively.

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Ord. Div. Mkt. 2000.....	9.93	5.84	5.86	6.06	6.11	6.23	6
Earnings Ytd. 2000.....	17.86	17.19	17.21	17.79	18.08	18.30	17
Pk Ratio (Ytd. to 100).....	7.86	8.20	8.18	7.91	7.78	7.69	8
Dealings marked.....	9,034	8,818	6,991	6,662	7,347	8,771	15
Equity turnover 2000.....	—	139.23	85.46	95.63	85.65	123.66	44
Equity bargain total.....	—	26.946	21.638	20,632	19,098	21,148	11

MINES

"Recent Issues" and "Rights" Page 27

This service is available to every Company dealt in on Stock Exchanges throughout the United Kingdom for a fee of £385 per annum for each security

